

On this the 9th day of February, 2016, at a public hearing held during the regular meeting of the Commissioners Court of Harris County, Texas, sitting as the governing body of Harris County, upon motion of Commissioner Locke, seconded by Commissioner Morman, duly put and unanimously carried,

IT IS ORDERED that the Fiscal Year 2016-2017 budget for the Harris County Hospital District, dba Harris Health System be approved, as presented, including all attachments.

(The budget book, as presented with schedules and attachments is on file with the Clerk of Commissioners Court)

The vote of the Court on the above motion was as follows:

AYES:	Five (Judge Emmett, Commissioners Locke, Morman, Radack, and Cagle)
NOES:	None
ABSTENTIONS:	None

HD-CP7
 Budget (Pam)-CP7
 RM-CP7
 Co Att-CP7
 PIO (Dave Bectol)-CP7
 Budget (Jud)-CP7 ✓
 Ad-CP7
 Co Judge-CP7
 Comm Pct 1-4-CP7
 Lance-CP7

Presented to Commissioner's Court
 FEB 09 2016
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On this the 9th day of February, 2016, at a public hearing held during the regular meeting of the Commissioners Court of Harris County, Texas, sitting as the governing body of Harris County, upon motion of Commissioner Radack, seconded by Commissioner Locke, duly put and unanimously carried,

IT IS ORDERED that the Fiscal Year 2016-2017 budget, positions, and policy issues for Harris County and the Harris County Flood Control District be approved, as presented, including all attachments, and schedules.

(The budget book, as presented with schedules and attachments is on file with the Clerk of Commissioners Court)

The vote of the Court on the above motion was as follows:

AYES:	Five (Judge Emmett, Commissioners Locke, Morman, Radack, and Cagle)
NOES:	None
ABSTENTIONS:	None

Budget (Pam) - cp7
 Run - cp7
 Co Atty - cp7
 PFO (Dave Bectol) - cp7
 Budget (Judy) - cp7 ✓
 TRA - cp7
 Aud - cp7
 Co Judge - cp7
 Comm Pct 1-4 - cp7
 Lance - cp7

Presented to Commissioner's Court
 FEB 09 2016
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HARRIS COUNTY, TEXAS

COMMISSIONERS COURT

1001 Preston, Suite 938 • Houston, Texas 77002-1817 • (713) 755-5113

Ed Emmett
County Judge

Gene Locke
Commissioner, Precinct 1

Jack Morman
Commissioner, Precinct 2

Steve Radack
Commissioner, Precinct 3

R. Jack Cagle
Commissioner, Precinct 4

February 5, 2016

To: County Judge Emmett and
Commissioners Locke, Morman,
Radack and Cagle

Re. **FY 2016-17 Budget Presentation**

The proposed policy issues and budgets for FY 2016-17 are attached for court approval. The new budgets will be effective for the period of March 1, 2016 through February 28, 2017.

Policy Issues and Proposed County Budgets

The proposed policy issues, a summary of the Auditor's final estimate of available resources and the proposed budget allocations for the General and Mobility funds are included. Budgets for debt service, grant, special revenue and all other funds are also presented for court approval.

Debt Service Funds

Resources have been allocated to the appropriate funds to meet the debt service requirements for the county, Flood Control District, Toll Road Authority and Port of Houston Authority.

Flood Control District

The Flood Control District budget is also included, continuing with the plan to allocate \$60 million for operations and \$60 million for capital projects for FY 2016-17.

Harris County Hospital District

The budget for the Hospital District is included for court consideration.

Port of Houston

The County allocates property tax revenue to meet existing debt service requirements for long term debt obligations related to the Port of Houston Authority. The Court does not approve the budget for the Port of Houston.

Policy Issues

The following are presented for approval as part of the proposed FY 2016-17 budget.

1. Harris County will continue to focus on building a strong balance sheet to maintain both financial stability and current high bond ratings. It is likely that the county has sufficient resources to eliminate the need to issue Tax Anticipation Notes during FY 2016-17.
2. The rollover budget adjustments for departments will be presented to court for approval in May. Departments will have the opportunity to request new positions or adjust existing positions after the rollover budgets are added.
3. The Capital Improvements Plan (CIP) will be presented on June 28 and Mid-Year Review will be held on September 27.
4. Budget Management does not expect to recommend issuing road or flood control bonds, approved by the voters in November 2015, during the upcoming fiscal year. Other resources including the Mobility Fund and proceeds from previously issued bonds are expected to cover plans for road and bridge projects during FY 2016-17.
5. Positions have been adjusted and Budget Management will continue to review overall law enforcement compensation and bring back recommendations at Mid-Year Review.
6. Contract patrol rates will not increase on March 1, 2016 or March 1, 2017.
7. Budget Management will work with Facilities & Property Management, Central Technology Services and law enforcement agencies to finalize and implement plans for building security improvements for county facilities outside the downtown area.
8. Budget Management will work with the County Engineer to review the formulas used in the allocation of future mobility funds and road bond proceeds and recommend any changes for court consideration.
9. The county plans to purchase and start implementing a new enterprise financial system in FY 2016-17. A key element to this project is to make sure the new system is installed without customization so that future upgrades can be made efficiently. County policies and procedures that conflict with this goal will need to be addressed and any suggested policy changes will be brought back to court for consideration.
10. The cost and timing of installing the new financial system can be affected significantly by how much historical information is needed in the new system. Steps will be considered to simplify the chart of accounts, employee time gathering systems and the way departments track individual projects to help reduce the implementation cost and improve efficiency.
11. Studies will be conducted related to the Justice of the Peace courts workload, developing plans for reviewing departmental effectiveness and efficiency, reviewing collection policies and procedures as well as exploring ways the county and cities can work together on mental health, forensic services and other issues. Recommendations will be brought back to court as they are developed.

Summary of Auditor's Final Estimate of Available Resources

General Fund	Current Fiscal Year 2015-16			Final Estimate FY 2016-17
	Original Budget	Latest Budget	Estimated Actual	
In Thousands				
Estimated Beginning Cash	549,849	550,249	541,166	765,849
Revenues				
Taxes	1,240,706	1,240,706	1,335,245	1,405,711
Intergovernmental	42,803	43,837	45,579	45,011
Charges for Services	235,126	235,937	230,539	233,495
Fines & Fees	20,950	20,950	19,686	20,868
Interest	1,954	1,954	1,186	1,188
Misc. & Other	48,213	53,817	56,073	48,908
Transfers In	-	9,160	9,719	-
Total Revenue	1,589,752	1,606,361	1,698,027	1,755,181
Available Resources - General Fund	2,139,601	2,156,610	2,239,193	2,521,030

Public Improvement Contingency Fund	Current Fiscal Year 2015-16			Final Estimate FY 2016-17
	Original Budget	Latest Budget	Estimated Actual	
In Thousands				
Estimated Beginning Cash	63,033	63,033	63,132	84,217
Revenues				
Taxes	19,787	19,787	21,368	22,490
Interest & Misc.	353	353	584	336
Total Revenue	20,140	20,140	21,952	22,826
Available Resources - PIC Fund	83,173	83,173	85,084	107,043

Mobility Fund	Current Fiscal Year 2015-16			Final Estimate FY 2016-17
	Original Budget	Latest Budget	Estimated Actual	
In Thousands				
Estimated Beginning Cash	274,967	274,967	281,353	308,821
Revenues				
Interest & Misc.	2,662	4,699	4,771	625
Transfers From HCTRA	120,000	124,000	124,000	120,000
Total Revenue	122,662	128,699	128,771	120,625
Available Resources - Mobility	397,629	403,666	410,124	429,446

Total Available Resources	2,620,403	2,643,449	2,734,401	3,057,519
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General Fund Budget - Departments

ORG	DEPARTMENT	FY 2015-16 Adopted Budget	FY 2016-17 Budget
<i>Infrastructure & Systems</i>			
30	Public Infrastructure Coordination	880,000	624,000
40	Right of Way	2,450,000	5,000,000
45	Construction Programs	9,100,000	10,075,000
208	Architecture & Engineering	30,520,000	28,766,000
Total Public Infrastructure		42,950,000	44,465,000
299	Facilities & Property Mgmt.	34,500,000	35,285,000
298	FPM - Utilities & Leases	26,000,000	26,520,000
Total Facilities & Property Mgmt		60,500,000	61,805,000
292	Central Technology Svcs	37,900,000	42,791,000
292	Transfer to Public Svc Tech Fund	3,700,000	3,300,000
292	Transfer to Fleet Fund	-	2,400,000
Total Information Technology		41,600,000	48,491,000
Total Infrastructure & Systems		145,050,000	154,761,000
<i>County Services</i>			
204	Legislative Relations	1,375,000	1,400,000
272	Pollution Control Dept	4,050,000	4,177,000
275	Public Health Services	22,750,000	23,650,000
285	Library	26,050,000	28,306,000
286	Domestic Relations	3,300,000	3,431,000
289	Community Services	10,050,000	10,424,000
296	Mental Health - THCMH (Note A)	20,800,000	17,457,000
296	Mental Health - HCPC (Note A)	-	2,000,000
821	Texas A&M Agrilife	950,000	950,000
885	Children's Assessment	5,575,000	5,741,000
Total County Services		94,900,000	97,536,000
<i>Fiscal Services & Purchasing</i>			
91	Appraisal District	10,500,000	10,700,000
201	Budget Management	9,100,000	9,390,000
517	County Treasurer	1,175,000	1,150,000
530	Tax Assessor-Collector	26,500,000	27,600,000
610	County Auditor	20,674,165	21,559,923
615	Purchasing Agent	7,835,000	8,225,000
Total Fiscal Services & Purchasing		75,784,165	78,624,923

Note A. The allocation of funds for mental health include budget for The Harris Center for Mental Health (THCMH), formerly MHMRA, and for capital improvements at the Harris County Psychiatric Center (HCPC).

General Fund Budget - Departments

ORG	DEPARTMENT	FY 2015-16 Adopted Budget	FY 2016-17 Budget
Law Enforcement			
<i>Constables (Note B)</i>			
301	Constable, Precinct 1	32,421,000	35,129,000
302	Constable, Precinct 2	7,400,000	7,918,000
303	Constable, Precinct 3	14,470,000	15,525,000
304	Constable, Precinct 4	42,399,000	46,461,000
305	Constable, Precinct 5	35,201,000	38,945,000
306	Constable, Precinct 6	8,746,000	9,485,000
307	Constable, Precinct 7	10,243,000	11,182,000
308	Constable, Precinct 8	7,350,000	7,804,000
Total Constables		158,230,000	172,449,000
<i>Sheriff</i>			
540	Patrol & Administration (Note B)	198,958,000	216,415,000
541	Detention	184,300,000	186,000,000
542	Medical	54,200,000	62,000,000
Total Sheriff		437,458,000	464,415,000
845	Sheriff's Civil Service	265,000	270,000
Total Law Enforcement		595,953,000	637,134,000
Administration of Justice			
<i>Courts</i>			
700	District Courts	24,100,000	25,271,000
930	1st Court of Appeals	90,000	92,000
931	14th Court of Appeals	90,000	92,000
940	County Courts	12,800,000	14,300,000
991	Probate Court No. 1	1,300,000	1,366,000
992	Probate Court No. 2	1,300,000	1,366,000
993	Probate Court No. 3	3,500,000	3,700,000
994	Probate Court No. 4	1,300,000	1,366,000
Subtotal Courts		44,480,000	47,553,000
<i>Indigent Defense</i>			
560	Public Defender	8,700,000	9,040,000
701	District Court Appointed Att Fees	35,900,000	36,618,000
941	County Court Appointed Att Fees	4,200,000	3,684,000
Subtotal Indigent Defense		48,800,000	49,342,000

Note B. The budgets for the Constables and Sheriff's Patrol & Administration included adjustments for the net growth in Contract Deputy services and funding for the 40 total new positions allocated by Court in FY 2015-16.

General Fund Budget - Departments

ORG	DEPARTMENT	FY 2015-16 Adopted Budget	FY 2016-17 Budget
<i>Administration of Justice (Continued)</i>			
<i>Justices of the Peace</i>			
311	Justice of the Peace, 1-1	1,953,000	2,023,000
312	Justice of the Peace, 1-2	2,216,000	2,293,000
321	Justice of the Peace, 2-1	982,000	1,014,000
322	Justice of the Peace, 2-2	938,000	969,000
331	Justice of the Peace, 3-1	1,792,000	1,851,000
332	Justice of the Peace, 3-2	1,158,000	1,195,000
341	Justice of the Peace, 4-1	2,736,000	2,824,000
342	Justice of the Peace, 4-2	1,476,000	1,525,000
351	Justice of the Peace, 5-1	2,109,000	2,181,000
352	Justice of the Peace, 5-2	3,069,000	3,172,000
361	Justice of the Peace, 6-1	718,000	742,000
362	Justice of the Peace, 6-2	821,000	848,000
371	Justice of the Peace, 7-1	1,132,000	1,171,000
372	Justice of the Peace, 7-2	1,003,000	1,034,000
381	Justice of the Peace, 8-1	1,265,000	1,306,000
382	Justice of the Peace, 8-2	1,106,000	1,139,000
Total JPs		24,474,000	25,287,000
Total Courts		117,754,000	122,182,000
<i>Other Admin of Justice</i>			
213	Fire Marshal	5,900,000	6,153,000
270	Institute of Forensic Science	27,000,000	28,834,000
510	County Attorney	20,900,000	21,544,000
515	County Clerk	28,000,000	29,010,000
545	District Attorney	70,500,000	77,050,000
550	District Clerk	31,200,000	32,415,000
601	Community Supervision	900,000	1,250,000
605	Pre-Trial Services	7,250,000	7,491,000
840	Juvenile Probation	70,500,000	76,000,000
842	TRIAD Program	-	1,520,000
880	Protective Services	23,200,000	24,130,000
Subtotal Other Admin of Justice		285,350,000	305,397,000
Total Administration of Justice		403,104,000	427,579,000
Total General Fund-Departments		1,314,791,165	1,395,634,923

General Fund Budget - Court and Gen Administration

ORG	DEPARTMENT	FY 2015-16 Adopted Budget	FY 2016-17 Budget
Commissioners Court			
100	County Judge	7,250,000	7,500,000
101	Commissioner, Pct 1	57,780,327	63,329,000
102	Commissioner, Pct 2	56,605,214	62,391,000
103	Commissioner, Pct 3	51,254,860	56,734,000
104	Commissioner, Pct 4	55,086,765	65,410,000
105	Tunnel & Ferry	5,500,000	5,653,000
Total Commissioners Court		233,477,166	261,017,000
202	Gen Admin - Transfers/Expend.	116,848,000	125,000,000
202	Gen Admin - Fund Balance	474,484,491	739,377,661
202	General Administration (Note C)	591,332,491	864,377,661
Total General Fund Budget		2,139,600,822	2,521,029,584

Note C. The General Administration budget includes funds that will be transferred to departments for the rollover, R&R funding and for county-wide expenditures such as audit fees. The Fund Balance shown is collected at the end of the fiscal year and provides the opening balance/working capital needed to pay operating expenses in advance of tax collections for the next fiscal year.

General Fund Commissioners Court Allocation

ORG	DEPARTMENT	Estimated Beginning Bal	New Fees Allocation	New Funding Allocation	FY 16-17 Budget
100	County Judge	-	400,000	7,100,000	7,500,000
101	Commissioner, Pct 1	30,429,000	9,400,000	23,500,000	63,329,000
102	Commissioner, Pct 2	29,491,000	9,400,000	23,500,000	62,391,000
103	Commissioner, Pct 3	23,834,000	9,400,000	23,500,000	56,734,000
104	Commissioner, Pct 4	32,510,000	9,400,000	23,500,000	65,410,000
105	Tunnel & Ferry, Pct 2	-	-	5,653,000	5,653,000
		116,264,000	38,000,000	106,753,000	261,017,000

New fees include Road & Bridge fees estimated to be \$36 million allocated evenly to the 4 Precincts and Child Safety Fees of \$2.0 million allocated evenly to all 5 Court members. Budgets may be adjusted to reflect the actual beginning balances as needed in March.

Public Improvement and Mobility Fund Budgets

Public Improvement Contingency Fund Budget

ORG	DEPARTMENT	FY 2015-16 Adopted Budget	FY 2016-17 Budget
202	General Administration	83,173,447	107,043,377
Total Public Impr Contingency Fund Budget		83,173,447	107,043,377

Mobility Fund Budget

ORG	DEPARTMENT	FY 2015-16 Adopted Budget	FY 2016-17 Budget
101	Commissioner, Pct 1	121,140,000	132,339,000
102	Commissioner, Pct 2	66,220,000	75,385,000
103	Commissioner, Pct 3	69,910,000	74,701,000
104	Commissioner, Pct 4	108,810,000	107,468,000
35	PID - Repair & Replacement	4,572,636	2,074,580
202	General Administration	26,976,176	37,478,752
Total Mobility Fund Budget		397,628,812	429,446,332

Budgets for the Mobility Fund are balanced, as required, to the Auditor's Final Estimate.

Budget adjustments will be made based on the final ending balances by Precinct after the end of the current fiscal year 2015-16.

Mobility Fund Allocation to Precincts:

ORG	DEPARTMENT	Estimated Beginning Bal	Allocation Formula	New Funding Allocation	FY 16-17 Budget
101	Commissioner, Pct 1	110,739,000	18%	21,600,000	132,339,000
102	Commissioner, Pct 2	45,385,000	25%	30,000,000	75,385,000
103	Commissioner, Pct 3	42,301,000	27%	32,400,000	74,701,000
104	Commissioner, Pct 4	71,468,000	30%	36,000,000	107,468,000
		269,893,000		120,000,000	389,893,000