

On this, the 11<sup>th</sup> day of February, 2014 at a public hearing during the regular meeting of the Commissioners Court of Harris County, Texas, sitting as the governing body of Harris County, upon motion of Commissioner Morman, seconded by Commissioner Radack, duly put and unanimously carried:

IT IS ORDERED that the budget and policy issues for Fiscal Year 2014-2015 for Harris County and the Harris County Flood Control District be approved, as presented.

IT IS FURTHER ORDERED that the Allocation of Mobility Funds be held for two weeks.

(The budget book, as presented with schedules and attachments is on file with the Clerk of Commissioners Court)

The vote of the Court on the above motion was as follows:

AYES:	Five (Judge Emmett, Commissioners Lee, Morman, Radack, and Cagle)
NOES:	None
ABSTENTIONS:	None

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Presented to Commissioner's Court

FEB 11 2014

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# HARRIS COUNTY, TEXAS

## COMMISSIONERS COURT

1001 Preston, Suite 938 • Houston, Texas 77002-1817 • (713) 755-5113

Ed Emmett  
County Judge

El Franco Lee  
Commissioner, Precinct 1

Jack Morman  
Commissioner, Precinct 2

Steve Radack  
Commissioner, Precinct 3

R. Jack Cagle  
Commissioner, Precinct 4

February 7, 2014

Vote of the Court:

To: County Judge Emmett and  
Commissioners Lee, Morman,  
Radack and Cagle

Re. **FY 2014-15 Budgets**

	Yes	No	Abstain
Judge Emmett	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Comm. Lee	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Comm. Morman	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Comm. Radack	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Comm. Cagle	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Enclosed are schedules and information for the FY 2014-15 budgets.

The table below shows a comparison of the final estimate of available resources to prior year amounts.

(\$ in Millions)	FY 2013-14		FY 2014-15
	Estimate	Actual	Estimate
Beginning Cash-General Fund	\$ 240.0	\$ 255.9	\$ 394.1
Beginning Cash-PIC Fund	29.9	26.6	44.5
Beginning Cash-Mobility Fund	209.9	210.3	242.3
	<u>479.8</u>	<u>492.8</u>	<u>680.9</u>
Taxes	1,006.0	1,091.5	1,152.8
Intergovernmental	34.4	40.0	39.0
Charge for Services	200.2	207.7	213.6
Fines and Rents	23.8	20.8	21.0
Reimbursements and Misc.	40.2	49.6	45.8
Interest income	1.9	0.9	1.0
Transfers from other funds	-	7.9	-
Revenues & Transfers-General Fund	<u>1,306.5</u>	<u>1,418.4</u>	<u>1,473.2</u>
Revenues for PIC Fund	14.7	17.7	18.8
Revenues & Transfers-Mobility Fund	<u>121.0</u>	<u>121.8</u>	<u>120.7</u>
Combined Revenues	<u>1,442.2</u>	<u>1,557.9</u>	<u>1,612.7</u>
Available Resources-General Fund	1,546.5	1,674.3	1,867.3
Available Resources-PIC Fund	44.6	44.3	63.3
Available Resources-Mobility Fund	<u>330.9</u>	<u>332.1</u>	<u>363.0</u>
	<u>\$ 1,922.0</u>	<u>\$ 2,050.7</u>	<u>\$ 2,293.6</u>

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### **Debt Service**

Funds will be available for debt service requirements for the county, Flood Control District, the Toll Road Authority and the Port of Houston Authority.

### **Flood Control**

The preliminary estimate of available resources for the Flood Control District for FY 2014-15 is \$217.5 million, which includes reserves, funding for operations and maintenance and capital project funding.

### **Policy Issues and Budgets**

A summary of the proposed policy issues for court consideration along with the proposed general fund budget allocations are included. The budget allocations for all other funds, along with a complete list of funded positions are also included for court approval.

**Policy Issues**

The following policy issues are presented for consideration as part of the proposed FY 2014-15 budgets.

1. Harris County will continue to focus on building reserves to maintain financial stability, maintain current high bond ratings and continue to reduce the need for short-term borrowing under tax anticipation notes. A recommendation will be provided to court during the first quarter of FY 2014-15 for the issuance of tax anticipation notes.
2. The roll over budget adjustments for departments will be presented to court for approval in May.
3. The Capital Improvements Plan will be presented on June 24 along with proposed budget adjustments to fund approved repair and replacement projects.
4. Mid-Year Review will be held on September 23 and will include the proposal for property tax rates to be approved by court in October.
5. A new Repair & Replacement (R&R) Committee will be established consisting of the directors of Architecture & Engineering, Facilities & Property Management and Information Technology Center along with the County Budget Officer to accumulate, evaluate and prioritize repair and replacement projects and make recommendations to Court.
6. All facility modifications with a cost exceeding \$25,000, other than those completed by Commissioner Precincts, require review by the R&R committee before they are submitted to court for approval.
7. The Public Infrastructure Department will continue the development of the facilities master plan related to the acquisition or disposal of properties and departmental relocations. All recommendations will be reviewed with Budget Management and presented to court for approval.
8. Budget Management will review the county travel policy to address funding sources for out-of-state travel and the possible simplification of low cost local travel requests and bring back recommendations for changes, if necessary.
9. Budget Management will continue to work with PID and the Commissioners to develop methods for funding infrastructure projects that are needed to support high growth areas in the county.
10. A list of recommended positions and changes is included for court approval.
11. The rates for contract patrol services will increase by 5% starting March 1, 2015.

**FY 2014-15 General Fund Budget - Approved February 11, 2014**

**Summary of Auditor's Final Estimate of Available Resources**

<b>General Fund</b>		<b>Current Year FY 2013-14</b>		<b>Final Estimate FY 2014-15</b>
		<b>Original Estimate</b>	<b>Projected Final</b>	
<b>In Thousands</b>				
Estimated Beginning Cash		240,000	255,887	394,109
Revenues	Taxes	1,006,023	1,091,511	1,152,761
	Intergovernmental	34,357	40,026	38,969
	Charges for Services	200,209	207,689	213,644
	Fines & Fees	18,173	19,607	19,837
	Leases	5,608	1,206	1,211
	Interest	1,931	916	1,019
	Misc.	40,192	48,065	45,750
	Gain on Sale of Assets	-	1,484	-
	Transfers In	-	7,866	-
<b>Total Revenue</b>		<b>1,306,493</b>	<b>1,418,370</b>	<b>1,473,191</b>
<b>Available Resources - General Fund</b>		<b>1,546,493</b>	<b>1,674,257</b>	<b>1,867,300</b>

Approved General Fund Budgets are shown on the next 3 pages.

The Rollover for FY 2013-14 unspent and unencumbered funds for Departments will be calculated and added as a budget adjustment in May 2014.

Repair and replacement cost centers have been allocated temporary budgets in the amount of their outstanding encumbrances so that ongoing projects will not be interrupted on March 1, the beginning of the next fiscal year. These budgets will be adjusted in May as part of the budget roll over and new budget allocations will be made for new projects recommended by the new R&R committee and approved by Court.

Adjusted budget amounts are as of February 1, 2014.

**FY 2014-15 General Fund Budget - Approved February 11, 2014**

<b>General Fund Budget</b>		<b>Current Fiscal Year 2013-14</b>		<b>Adopted Budget FY 2014-15</b>
		<b>Adopted Budget</b>	<b>Adjusted Budget</b>	
<b>ORG</b>	<b>DEPARTMENT</b>			
<b>Infrastructure &amp; Systems</b>				
30	Public Infrastructure	3,707,000	3,366,000	2,750,000
35	PID Repair & Replacement	750,000	7,962,000	3,924,000
40	Right of Way	1,985,000	2,283,000	2,300,000
45	Construction Programs	8,465,000	8,465,000	8,500,000
208	Architecture & Engineering	25,300,000	25,438,000	26,800,000
<b>Total Public Infrastructure</b>		<b>40,207,000</b>	<b>47,514,000</b>	<b>44,274,000</b>
<b>Facilities &amp; Property Mgmt.</b>				
299	Facilities & Property Mgmt.	29,856,000	30,786,000	32,800,000
298	FPM - Utilities & Leases	28,100,000	27,100,000	25,100,000
297	FPM Repair & Replacement	-	788,000	475,000
<b>Total Facilities &amp; Property Mgmt</b>		<b>57,956,000</b>	<b>58,674,000</b>	<b>58,375,000</b>
<b>Information Technology</b>				
292	Information Technology	35,530,000	38,355,000	38,400,000
293	ITC Repair & Replacement	-	3,022,000	-
<b>Total Information Technology</b>		<b>35,530,000</b>	<b>41,377,000</b>	<b>38,400,000</b>
<b>Total Infrastructure &amp; Systems</b>		<b>133,693,000</b>	<b>147,565,000</b>	<b>141,049,000</b>
<b>County Services</b>				
204	Legislative Relations	1,400,000	1,609,000	1,300,000
272	Pollution Control Dept	3,650,000	3,699,000	3,850,000
275	Public Health Services	20,200,000	20,954,000	21,800,000
285	Library	23,800,000	23,814,000	24,800,000
286	Domestic Relations	2,700,000	3,005,000	3,100,000
289	Community Services	8,800,000	8,858,000	9,250,000
296	M.H.M.R.A.	20,600,000	20,493,000	20,600,000
821	Texas A&M Agrilife	750,000	862,000	900,000
885	Children's Assessment	4,850,000	5,090,000	5,300,000
<b>Total County Services</b>		<b>86,750,000</b>	<b>88,384,000</b>	<b>90,900,000</b>
<b>Fiscal Services &amp; Purchasing</b>				
91	Appraisal District	8,978,000	9,246,000	9,400,000
201	Budget Management	6,050,000	7,243,000	8,700,000
517	County Treasurer	1,025,000	1,042,000	1,100,000
530	Tax Assessor-Collector	22,850,000	23,814,000	25,100,000
610	County Auditor	18,116,000	18,116,000	19,158,870
615	Purchasing Agent	7,295,000	7,295,000	7,658,286
<b>Total Fiscal Services &amp; Purchasing</b>		<b>64,314,000</b>	<b>66,756,000</b>	<b>71,117,156</b>

**FY 2014-15 General Fund Budget - Approved February 11, 2014**

<b>General Fund Budget</b>		<b>Current Fiscal Year 2013-14</b>		<b>Adopted Budget FY 2014-15</b>
		<b>Adopted Budget</b>	<b>Adjusted Budget</b>	
<b>ORG</b>	<b>DEPARTMENT</b>			
<b>Law Enforcement</b>				
301	Constable, Precinct 1	22,802,000	24,888,000	25,555,000
302	Constable, Precinct 2	5,900,000	6,246,000	6,745,000
303	Constable, Precinct 3	11,576,000	12,414,000	13,150,000
304	Constable, Precinct 4	31,900,000	33,884,000	37,373,000
305	Constable, Precinct 5	29,111,000	30,347,000	32,988,000
306	Constable, Precinct 6	7,800,000	7,971,000	8,786,000
307	Constable, Precinct 7	8,491,000	9,022,000	9,500,000
308	Constable, Precinct 8	5,820,000	6,371,000	6,900,000
<b>Total Constables</b>		<b>123,400,000</b>	<b>131,143,000</b>	<b>140,997,000</b>
540	Sheriff			
	Jail Operations	173,360,000	173,000,000	180,000,000
	Medical	46,050,000	49,000,000	52,000,000
	Patrol & Administration	171,520,000	175,021,000	184,000,000
540	<b>Total Sheriff</b>	<b>390,930,000</b>	<b>397,021,000</b>	<b>416,000,000</b>
845	Sheriff's Civil Service	205,000	214,000	220,000
<b>Total Law Enforcement</b>		<b>514,535,000</b>	<b>528,378,000</b>	<b>557,217,000</b>
<b>Administration of Justice</b>				
311	Justice of the Peace, 1-1	1,643,000	1,740,000	1,850,000
312	Justice of the Peace, 1-2	2,024,000	2,084,000	2,100,000
321	Justice of the Peace, 2-1	823,000	860,000	930,000
322	Justice of the Peace, 2-2	780,000	816,000	891,000
331	Justice of the Peace, 3-1	1,493,000	1,612,000	1,700,000
332	Justice of the Peace, 3-2	1,033,000	1,044,000	1,100,000
341	Justice of the Peace, 4-1	2,360,000	2,477,000	2,600,000
342	Justice of the Peace, 4-2	1,280,000	1,320,000	1,400,000
351	Justice of the Peace, 5-1	1,820,000	1,898,000	2,000,000
352	Justice of the Peace, 5-2	2,667,000	2,778,000	2,910,000
361	Justice of the Peace, 6-1	605,000	622,000	680,000
362	Justice of the Peace, 6-2	705,000	714,000	780,000
371	Justice of the Peace, 7-1	880,000	990,000	1,080,000
372	Justice of the Peace, 7-2	840,000	872,000	950,000
381	Justice of the Peace, 8-1	1,055,000	1,120,000	1,200,000
382	Justice of the Peace, 8-2	940,000	982,000	1,050,000
<b>Total JPs</b>		<b>20,948,000</b>	<b>21,929,000</b>	<b>23,221,000</b>

**FY 2014-15 General Fund Budget - Approved February 11, 2014**

<b>General Fund Budget</b>		<b>Current Fiscal Year 2013-14</b>		<b>Adopted Budget FY 2014-15</b>
		<b>Adopted Budget</b>	<b>Adjusted Budget</b>	
<b>ORG</b>	<b>DEPARTMENT</b>			
213	Fire Marshal	5,250,000	5,588,000	5,640,000
270	Institute of Forensic Science	22,556,000	24,721,000	25,800,000
510	County Attorney	17,920,000	18,918,000	19,800,000
515	County Clerk	24,110,000	24,868,000	26,689,000
545	District Attorney	58,700,000	59,976,000	67,900,000
550	District Clerk	27,350,000	28,538,000	29,600,000
560	Public Defender	6,250,000	6,478,000	8,000,000
601	Community Supervision	690,000	690,000	750,000
605	Pre-Trial Services	6,632,000	6,759,000	7,000,000
700	District Courts	19,206,000	19,456,000	21,032,000
701	DC- Court Appointed Attn	27,920,000	32,820,000	32,000,000
840	Juvenile Probation	67,000,000	71,911,000	67,000,000
880	Protective Services	19,699,000	20,423,000	22,000,000
930	1st Court of Appeals	85,000	85,000	85,000
931	14th Court of Appeals	85,000	85,000	85,000
940	County Courts	11,899,000	12,117,000	12,200,000
941	CC - Court Appointed Attn	3,351,000	3,951,000	3,400,000
991	Probate Court No. 1	1,100,000	1,113,000	1,200,000
992	Probate Court No. 2	1,100,000	1,105,000	1,200,000
993	Probate Court No. 3	2,900,000	3,200,000	3,200,000
994	Probate Court No. 4	1,100,000	1,025,000	1,200,000
<b>Subtotal Other Admin of Justice</b>		<b>324,903,000</b>	<b>343,827,000</b>	<b>355,781,000</b>
<b>Total Administration of Justice</b>		<b>345,851,000</b>	<b>365,756,000</b>	<b>379,002,000</b>
<b>Total General Fund-Departments</b>		<b>1,145,143,000</b>	<b>1,196,839,000</b>	<b>1,239,285,156</b>
<b>Commissioners Court &amp; General Admin</b>				
100	County Judge	4,920,000	5,610,000	5,900,000
101	Commissioner, Pct 1	39,861,000	40,466,000	51,097,000
102	Commissioner, Pct 2	42,955,000	42,738,000	49,202,000
103	Commissioner, Pct 3	37,084,000	44,873,000	43,630,000
104	Commissioner, Pct 4	40,468,000	40,759,000	54,392,000
105	Tunnel & Ferry	4,700,000	5,209,000	5,200,000
<b>Total Commissioners Court</b>		<b>169,988,000</b>	<b>179,655,000</b>	<b>209,421,000</b>
202	General Administration	231,362,000	180,813,000	418,594,307
<b>Total General Administration</b>		<b>231,362,000</b>	<b>180,813,000</b>	<b>418,594,307</b>
<b>Total Commissioners Court &amp; General Admin</b>		<b>401,350,000</b>	<b>360,468,000</b>	<b>628,015,307</b>
<b>Total General Fund</b>		<b>1,546,493,000</b>	<b>1,557,307,000</b>	<b>1,867,300,463</b>

## ***Additional General Fund Group Budgets***

The following charts show the approved budgets for FY 2014-15 for the Public Improvement Contingency Fund (Fund 1020) and the Mobility Fund (Fund 1070).

### ***Public Improvement Contingency Fund***

*The PIC Fund budget is allocated to General Administration.*

Fund 1020		Current Year FY 2013-14		Approved Budget FY 2014-15
		Estimated Rollover	New Funding	
ORG	DEPARTMENT			
202	General Administration	44,481,013	18,761,257	63,242,270

### ***Mobility Fund***

*The Mobility Fund budget was approved in total on February 11, but the allocation of new funds to each department was held until the next Court meeting.*

Fund 1070		Current Year FY 2013-14		Proposed Budget FY 2014-15
		Estimated Rollover	New Funding	
ORG	DEPARTMENT			
	Total Mobility Fund	242,339,049	120,740,227	363,079,276



# HARRIS COUNTY, TEXAS

## Budget Management Department

Administration Building  
1001 Preston, Suite 938  
Houston, TX 77002  
Office (713) 755-5113  
Fax (713) 755-8841

February 19, 2014

To: County Judge Emmett and  
Commissioners Lee, Morman,  
Radack, and Cagle

Fm: William J. Jackson

Re: Mobility Fund Allocation

Request for approval of the allocation of funds for the FY 2014-15 Mobility Fund budget.

### Vote of the Court:

	Yes	No	Abstain
Judge Emmett	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Comm. Lee	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Comm. Morman	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Comm. Radack	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Comm. Cagle	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Presented to Commissioner's Court

FEB 25 2014

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## Mobility Fund Allocation Fiscal Year 2014-15 Budget

The proposed allocation of funds within the Mobility Fund has been adjusted to allocate additional funding to the precincts and to simplify the allocation formula.

The following chart shows the allocation of new revenue plus part of the amount of the rollover of funds allocated to General Administration last year.

	Road Mile %	Allocation of Funding		Proposed Allocation
		New Revenue	Gen Admin Rollover	
Precinct 1	14.45%	\$ 17,340,000	\$ 2,239,750	\$ 19,579,750
Precinct 2	21.01%	\$ 25,212,000	\$ 3,256,550	\$ 28,468,550
Precinct 3	26.64%	\$ 31,968,000	\$ 4,129,200	\$ 36,097,200
Precinct 4	37.90%	\$ 45,480,000	\$ 5,874,500	\$ 51,354,500
	100.00%	\$ 120,000,000	\$ 15,500,000	\$ 135,500,000

The new formula is based solely on the percentage of road miles in each precinct.

The following shows the resulting budgets for the Mobility Fund should the new proposed allocation be approved:

	Estimated Rollover	New Funding	Rollover Adjustment	Proposed Budget
035- PID R&R	759,979	-	-	759,979
101 - Precinct 1	101,578,984	17,340,000	2,239,750	121,158,734
102 - Precinct 2	27,714,034	25,212,000	3,256,550	56,182,584
103 - Precinct 3	17,026,484	31,968,000	4,129,200	53,123,684
104 - Precinct 4	54,185,763	45,480,000	5,874,500	105,540,263
202 - Gen Admin	41,073,805	740,227	(15,500,000)	26,314,032
	242,339,049	120,740,227	-	363,079,276

The amount allocated to General Administration includes funding for statutory TXDOT contributions associated with acquiring right of way and/or relocating utilities for State road projects within Harris County.

The estimated interest income is also initially allocated to General Administration.