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HARRIS COUNTY, TEXAS

COMMISSIONERS COURT

1001 Preston, Suite 938 • Houston, Texas 77002-1817 • (713) 755-5113

Ed Emmett
County Judge

El Franco Lee
Commissioner, Precinct 1

Sylvia R. Garcia
Commissioner, Precinct 2

Steve Radack
Commissioner, Precinct 3

Jerry Eversole
Commissioner, Precinct 4

February 29, 2008

To: County Judge Emmett and
Commissioners Lee, Garcia,
Radack and Eversole

Re: **FY 2008-09 Budgets**

Enclosed are schedules and materials for the FY 2008-09 budgets which will be effective for the period of March 1, 2008 through February 28, 2009.

The county's general fund expenditures for the year ending February 29, 2008 are projected to be \$1,258,312,002, an increase of 11.1% compared to the previous year's expenditures of \$1,132,653,918.

The available cash balance in the general fund at February 29 is projected at \$258.9 million with \$46.9 million encumbered and \$212 million of expenditures, or 16.85%, unreserved. The Auditor's Office will provide final adjustments at a later date for cash and modified accrual fund balances.

The estimate by the Auditor of available resources for FY 2008-09, including the above balance, is \$1,575,236,965, which is 4.4% more than estimated actual resources for FY 2007-08 of \$1,509,015,365.

The following table shows the general fund resources by category based on the Auditor's revenue estimates.

<u>General Fund</u> (\$ millions)	FY 2007-08 Adjusted Estimate	FY 2007-08 Estimated Actual	FY 2008-09 Revenue Estimate
Beginning Cash	\$ 205.4	\$ 205.4	\$ 258.9
Taxes	771.3	852.3	889.6
Intergovernmental	37.2	40.7	33.6
Service Charges	185.0	197.7	199.3
Fines/Forfeitures	23.7	20.3	20.9
Reimbursements	23.3	29.5	30.1
Rentals/Concessions	4.6	4.9	4.8
Miscellaneous	6.9	13.2	8.2
Interest	8.5	14.3	9.8
Transfers/Property Sales	35.2	130.7	120.0
Revenues & Transfers	\$ 1,095.7	\$ 1,303.6	\$ 1,316.3
Total Resources	\$ 1,301.1	\$ 1,509.0	\$ 1,575.2

Flood Control

The revenue estimate for the Flood Control operations and maintenance fund for FY 2008-09 is \$157.5 million, an increase of \$8.9 million compared to last year's estimated actual.

Debt Service

Funds will be available for debt service expenditures for the fiscal year in the amount of \$143.1 million for the county, \$168.9 million for the Toll Road Authority, \$39.9 million for Flood Control, and \$32.5 million for the Port of Houston.

Departments and Policy Issues

The tables that follow show budget amounts for departments. Adjustments have been made as necessary to accommodate decisions of the court and to balance against the Auditor's revenue estimate. A list of policy issues follows the budget materials.

#

Budget Process

For FY 2008-09 each department received a target figure to budget against and that total figure was adjusted with approval of the court in accordance with available resources. Each department head decided how their budgeted amount was to be divided into line item accounts. Encumbrances were part of the total budgeted amount.

The goal of the budget planning figure that is given to a department for use in preparation of the annual budget is to allow that department at least the same resources it had the previous year, including encumbrances, and, if possible, an amount for inflation, subject to the availability of funds. Once a final budget is ready for adoption, each department gives the Budget Office its line item allocations for placement in the Auditor's financial system.

During the year, the department head decides on the movement of funds between line items. Each department is encouraged to develop long-range plans and savings for future needs. The goal is for an amount of unexpended funds to be rebudgeted by the departments for their use.

Each department head is also encouraged to restructure his or her organization when necessary in order to control costs and meet their objectives. Salary and position changes can be requested through Commissioners Court, subject to appropriate justification as to the department's goals and availability of funds within the department's budget.

Revenue projections by the departments are provided to the Auditor for assistance in preparing the annual estimate of revenues.

The budget calendar allows the budget to be adopted at a regular court meeting at the beginning of each new fiscal year. This year the approval date was March 4, 2008.

Revenue and Expenditures

The total of available resources for all funds for FY 2008-09 is \$4,648,397,983. The comparative schedule for FY 2003-04 - FY 2008-09 on page 5 shows the division of these funds over the six-year period. The table and chart on page 6 show the breakdown as to the source of each dollar of the funds and where each dollar is going.

The general fund at \$1.58 billion is the largest of the funds and accounts for revenues and expenditures for the general operations of the county. The allocation of the general operating budget is shown in the table and chart on page 7.

COMPARATIVE SCHEDULE OF HARRIS COUNTY AND HARRIS COUNTY FLOOD CONTROL DISTRICT FUNDS FOR FY 2003-04 THROUGH FY 2008-09

Harris County Funds	FY 2003-04		FY 2004-05		FY 2005-06		FY 2006-07		FY 2007-08		FY 2008-09	
	Amount	%										
General Fund	1,080,733,306	33.94%	1,175,799,826	35.35%	1,163,688,119	31.54%	1,228,100,653	35.51%	1,286,985,451	30.49%	1,575,236,937	33.89%
Public Improvements Contingency Fund	-	0.00%	-	0.00%	-	0.00%	-	0.00%	-	0.00%	43,351,743	0.93%
Debt Service Funds	253,230,974	7.95%	225,400,153	6.78%	329,928,620	8.94%	318,393,938	9.21%	372,689,549	8.83%	378,646,146	8.15%
Special Revenue, Trust, & Enterprise Funds	63,034,903	1.98%	66,731,115	2.01%	67,812,760	1.84%	79,410,301	2.30%	290,764,455	6.89%	306,906,230	6.60%
Hotel Occupancy Revenue Fund	26,855,683	0.84%	16,705,000	0.50%	20,479,948	0.56%	20,085,941	0.58%	29,559,381	0.70%	26,717,623	0.57%
Capital Projects Funds	444,883,550	13.97%	534,584,416	16.07%	687,680,546	18.64%	509,127,823	14.72%	646,686,764	15.32%	478,220,004	10.29%
Grant Funds	143,494,675	4.51%	129,709,238	3.90%	102,071,730	2.77%	167,076,853	4.83%	149,134,156	3.53%	210,308,135	4.52%
Toll Road System	862,548,190	27.09%	756,927,704	22.76%	828,116,108	22.45%	730,009,232	21.11%	877,855,519	20.80%	1,100,983,034	23.69%
Subtotal County Funds	\$2,874,781,281	90.28%	\$2,905,857,452	87.37%	\$3,199,777,831	86.73%	\$3,052,204,741	88.25%	\$3,653,675,275	86.55%	\$4,120,369,851	88.64%
Flood Control District Funds												
Construction & Maintenance Fund	\$139,941,809	4.39%	\$141,411,194	4.25%	\$125,220,192	3.39%	\$136,530,164	3.95%	\$144,289,638	3.42%	\$157,522,573	3.39%
Debt Service Funds	45,460,795	1.43%	58,602,350	1.76%	55,516,578	1.50%	31,319,960	0.91%	58,856,774	1.39%	55,486,069	1.19%
Capital Projects Funds	123,936,614	3.89%	220,133,130	6.62%	308,659,350	8.37%	238,458,735	6.89%	364,452,169	8.63%	315,019,489	6.78%
Subtotal Flood Control Funds	\$309,339,218	9.72%	\$420,146,674	12.63%	\$489,396,120	13.27%	\$406,308,859	11.75%	\$567,598,581	13.45%	\$528,028,132	11.36%
Total All Funds	\$3,184,120,499	100.00%	\$3,326,004,126	100.00%	\$3,689,173,951	100.00%	\$3,458,513,600	100.00%	\$4,221,273,856	100.00%	\$4,648,397,983	100.00%

**HARRIS COUNTY, TEXAS
AND
HARRIS COUNTY FLOOD CONTROL DISTRICT
FY 2008-09 BUDGET DOLLAR**

WHERE IT COMES FROM:

FY 2008-09

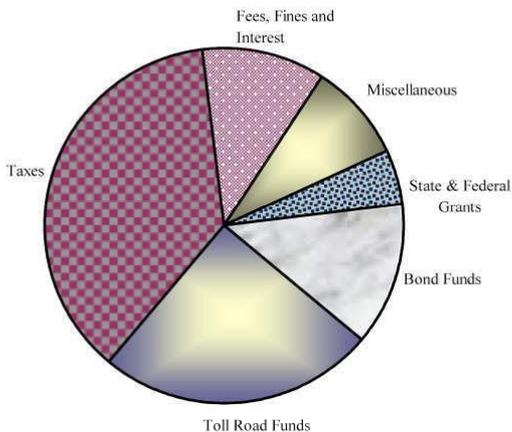
Taxes	\$.37
Fees, Fines and Interest	.11
Miscellaneous	.09
State and Federal Grants	.05
Bond Funds	.13
Toll Road Funds	.25

\$ 1.00

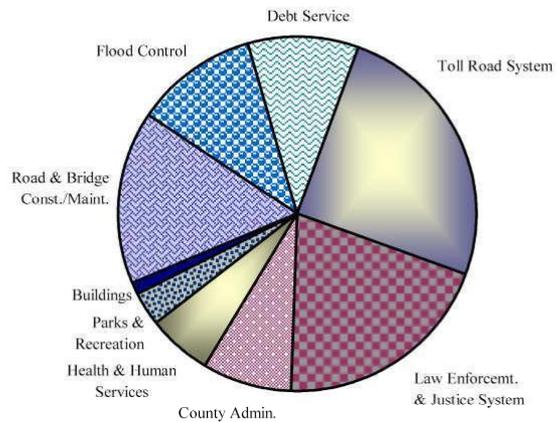
WHERE IT GOES:

Law Enforcement and Justice System	\$.20
County Administration	.08
Health and Human Services	.06
Parks and Recreation	.03
Buildings	.01
Road and Bridge Construction/Maintenance	.16
Flood Control	.11
Debt Service	.10
Toll Road System	.25

\$ 1.00



WHERE IT COMES FROM



WHERE IT GOES

General Fund Budget FY 2008-09		
Admin. of Justice	\$740,608,056	47.02%
Road & Bridge	327,696,692	20.80%
County Admin.	247,104,069	15.69%
Health/Human Services	115,272,323	7.32%
Parks	110,957,090	7.04%
Taxation	33,598,736	2.13%
Total	\$1,575,236,966	100.00%

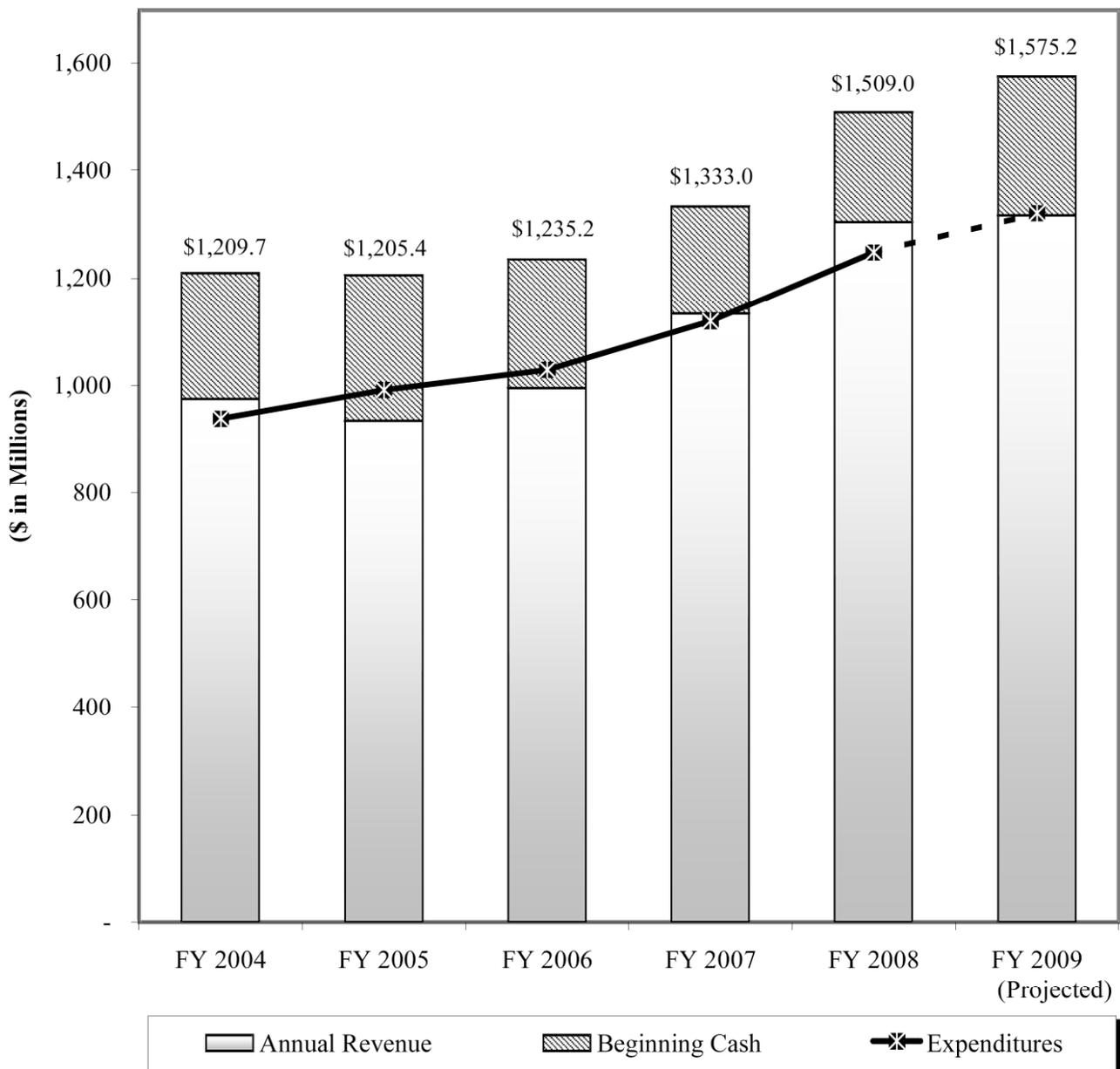
General fund revenues and expenditures for FY 2003-04 - FY 2007-08 and projected for this fiscal year, FY 2008-09, are shown in the following table.

	FY	FY	FY	FY	FY	Projected FY
Revenues (millions)	2003-2004	2004-2005	2005-2006	2006-2007	2007-2008	2008-2009
Taxes	\$ 618.9	\$ 643.0	\$ 683.2	\$ 763.6	\$ 852.3	\$ 889.6
State	18.1	17.7	20.3	24.2	24.6	22.6
Intergovernmental	14.2	10.5	12.5	10.2	16.1	11.0
Fees & Charges	180.4	175.2	187.1	228.2	197.7	199.3
Fines & Forfeitures	22.0	22.4	23.3	22.5	20.3	20.9
Rentals & Parks	3.5	3.8	4.5	4.6	4.9	4.8
Reimbursements & Refunds	20.3	24.8	20.2	23.7	29.5	30.1
Interest	4.9	5.0	7.1	11.7	14.3	9.8
Misc./transfers	92.1	31.4	36.8	45.1	143.9	128.2
Total revenues	<u>\$ 974.4</u>	<u>\$ 933.8</u>	<u>\$ 995.0</u>	<u>\$ 1,133.8</u>	<u>\$ 1,303.6</u>	<u>\$ 1,316.3</u>
Beginning Cash	\$ 235.3	\$ 271.6	\$ 240.2	\$ 199.2	\$ 205.4	\$ 258.9
Total Resources	<u>\$ 1,209.7</u>	<u>\$ 1,205.4</u>	<u>\$ 1,235.2</u>	<u>\$ 1,333.0</u>	<u>\$ 1,509.0</u>	<u>\$ 1,575.2</u>
Expenditures (millions)						
Admin. of Justice	\$ 508.8	\$ 541.0	\$ 567.7	\$ 635.4	\$ 729.4	\$ 775.4
County Admin.	180.7	180.5	187.9	204.1	226.2	245.7
Road & Bridge	84.1	89.3	86.2	86.4	93.5	94.7
Health & Human Services	90.3	99.7	107.6	112.5	111.9	114.2
Parks	44.8	47.8	49.6	50.6	54.5	55.4
Taxation	29.2	31.7	29.9	30.5	32.5	34.9
Total Expenditures	<u>\$ 937.9</u>	<u>\$ 990.0</u>	<u>\$ 1,028.9</u>	<u>\$ 1,119.5</u>	<u>\$ 1,248.0</u>	<u>\$ 1,320.3</u>
Percentage						
Expend./Revenues	96.3%	106.0%	103.4%	98.7%	95.7%	100.3%
Expend./Total Resources	77.5%	82.1%	83.3%	84.0%	82.7%	83.8%

The chart that follows shows a comparison of general operating budget totals for available resources, revenues, and expenditures during the period of FY 2003-04 - FY 2007-08. Total resources averaged \$1.3 billion per year, with an average for beginning cash of \$230 million and annual revenues of \$1.07 billion. Expenditures averaged \$1.06 billion per year during the period, or 100.02% of revenues and 81.9% of available resources.

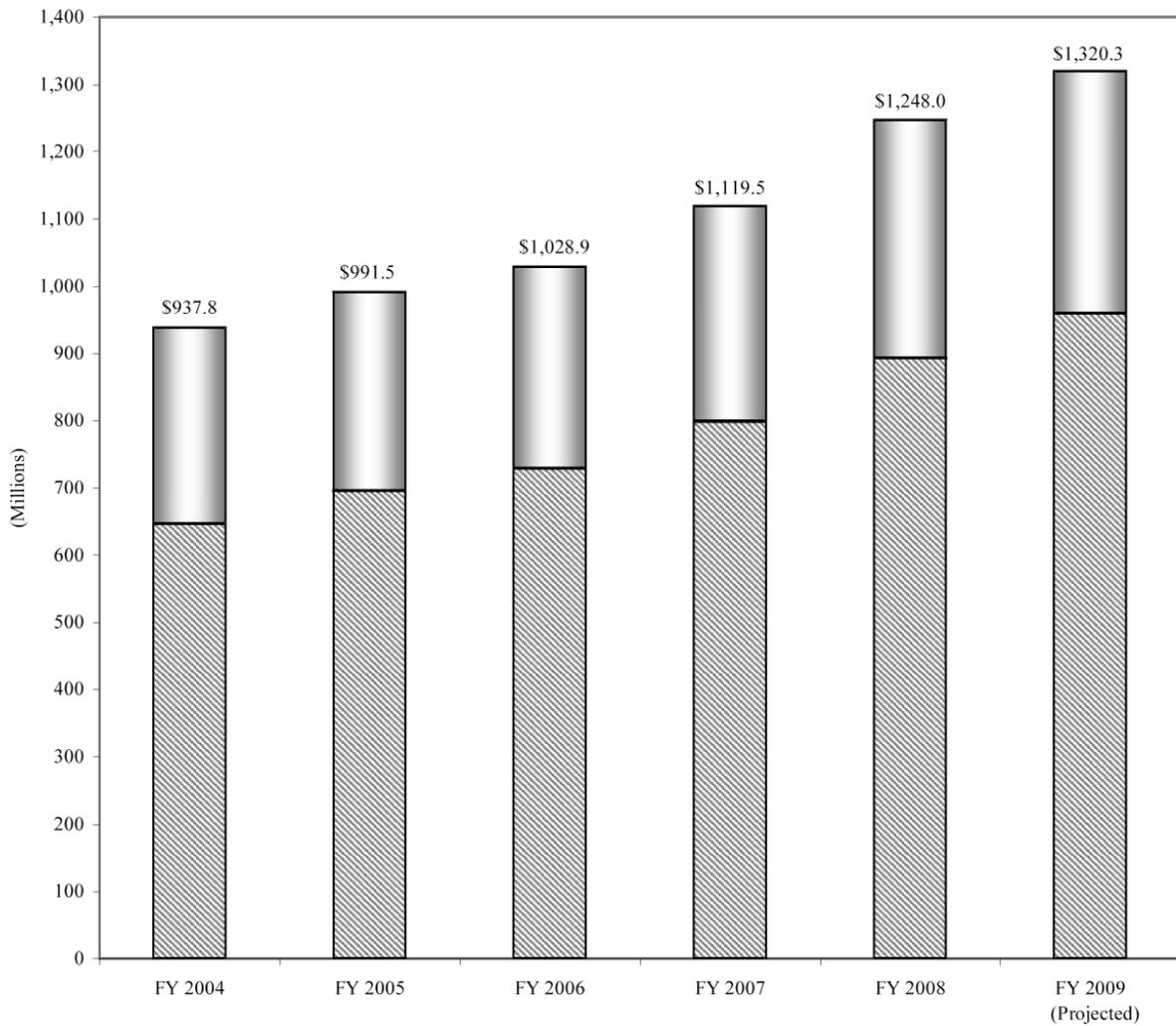
The table and chart that follow on page 9 show a comparison of the components of general operating budget expenditures for the FY 2003-04 - FY 2007-08 period and the FY 2008-09 forecast.

General Fund Operating Budget



**General Fund Operating Budget Expenditures
FY 2003-04 - FY 2007-08
and FY 2008-09 Forecast**

Category (\$Millions)	2003-04		2004-05		2005-06		2006-07		2007-08		2008-09 Projected	
		%		%		%		%		%		%
Salaries	\$485.4	51.8	\$515.6	52.0	\$536.3	52.1	\$587.2	52.5	\$653.0	52.3	\$700.6	53.1
Fringe Benefits	161.3	17.2	180.4	18.2	193.7	18.8	212.1	18.9	239.7	19.2	258.9	19.6
Subtotal Salaries & Benefits	\$646.7	69.0	\$696.0	70.2	\$730.0	70.9	\$799.3	71.4	\$892.7	71.5	\$959.5	72.7
Materials & Supplies	\$59.9	6.4	\$64.3	6.5	\$62.1	6.0	\$64.3	5.8	\$67.1	5.4	\$65.3	5.0
Buildings & Equipment	13.0	1.4	21.4	2.2	12.3	1.2	10.7	1.0	12.0	1.0	11.2	0.8
Fees & Other	150.8	16.0	144.3	14.5	157.0	15.3	176.0	15.7	202.1	16.2	201.9	15.3
Transportation & Travel	15.9	1.7	24.6	2.5	19.6	1.9	21.7	1.9	25.5	2.0	28.1	2.1
Financial Transactions	51.5	5.5	40.9	4.1	47.9	4.7	47.5	4.2	48.6	3.9	54.3	4.1
Subtotal Non-Salary Items	\$291.1	31.0	\$295.5	29.8	\$298.9	29.1	\$320.2	28.6	\$355.3	28.5	\$360.8	27.3
TOTALS	\$937.8	100.0	\$991.5	100.0	\$1,028.9	100.0	\$1,119.5	100.0	\$1,248.0	100.0	\$1,320.3	100.0



Salaries & Fringe Benefits
 Non-Salary Items

Taxes

The main revenue source for the general operating budget is taxes. The average for the six years in the table on page 7 is 66.86% of total revenues. For all resources for all funds, the total, as shown in the chart on page 6, is 37¢ for each dollar.

The taxes category for the general fund for the new fiscal year includes \$887 million in property taxes and \$2.3 million in occupational taxes. Property taxes include current taxes, delinquent taxes, and interest and penalties. The budget is based on a tax rate of \$.33918 per \$100 valuation for county maintenance and operations.

The Tax Assessor-Collector collects the property tax in accordance with the Texas Property Code. He also collects one-fourth of the occupational tax imposed by the state on coin-operated vending machines in the county.

Another tax collected is the hotel occupancy tax, which goes into a special revenue fund. That tax is imposed on a person who pays for use of a hotel or motel room. The county levy is 2% of the room price paid within a municipality and 7% for a room outside of a municipality. A table showing revenues and expenditures for this fund is on page 17.

Regarding the property tax, values are set by the Harris County Appraisal District. Commissioners Court sets the tax rates for the county, flood control, Port, and Hospital District each October after receipt of an updated tax roll. The total 2007 tax rate for all entities was \$.62998, which was less than the rate of \$.63998 adopted in 2001, 2002, 2003, 2004, and 2005. Previously, the rate of \$.64173 was set each year between 1996 and 2000.

The table and chart on pages 11 and 12 show the taxable values that occurred in Harris County for the period of 1985-2007 and projections for the future. The chart illustrates the economic decline that occurred in the late 1980's. There was a drop of over \$12 billion in taxable values from a peak in 1985 to the low point that occurred in 1989. The county had steady growth in the 1990's and the Appraisal District has projected continued growth in the tax base through 2010. Revised projections for 2008 through 2012 will be provided to the county in August 2008.

Commissioners Court has authorized an exemption from ad valorem taxation of \$5,000 or 20% of the appraised value of a residential homestead, whichever is greater. The county allows an additional amount of exemption for persons 65 and older or the disabled of \$160,000. The following table shows a breakdown of the county's tax roll for the 2007 tax year and projected for 2008.

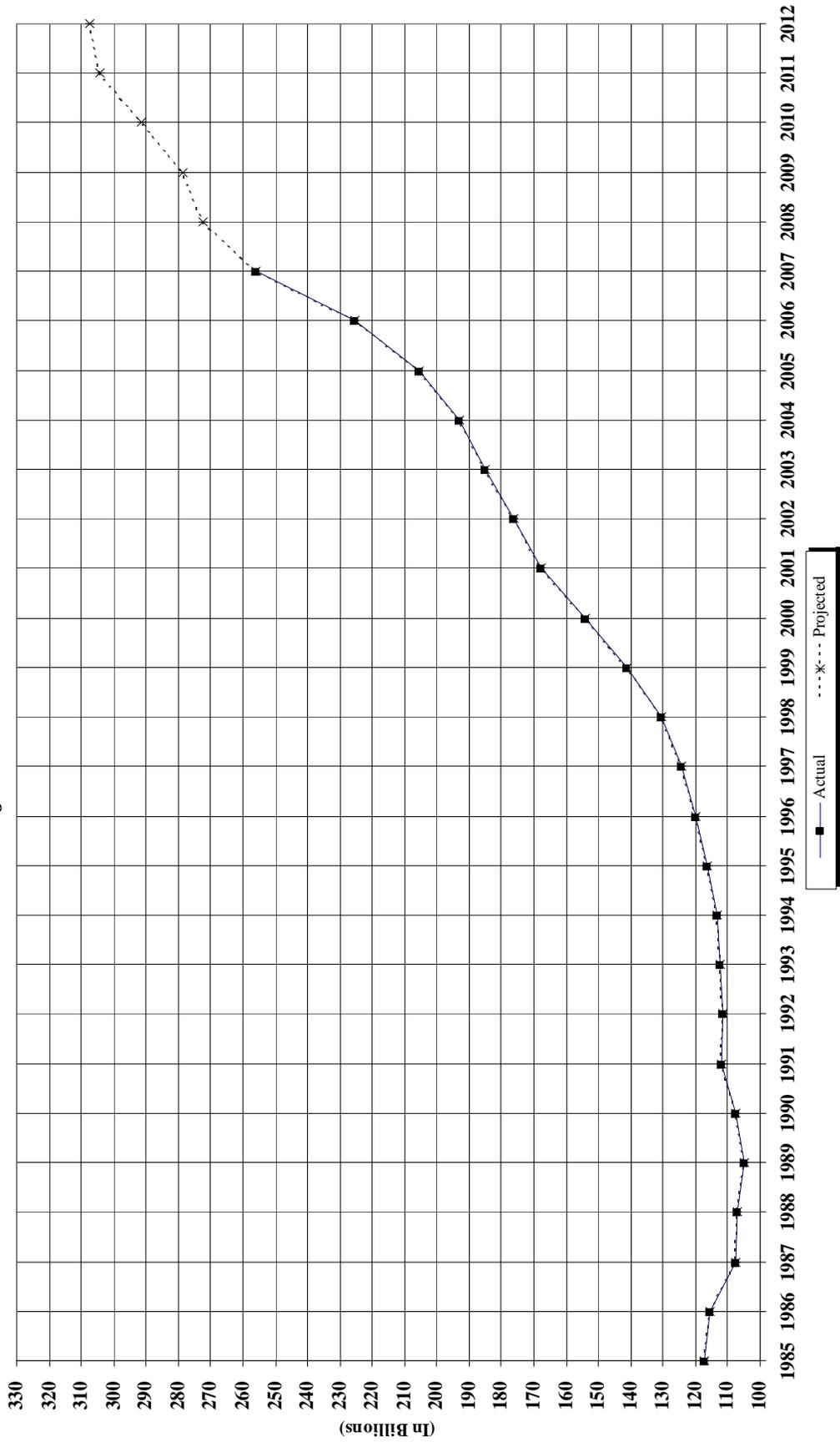
Harris County Tax Roll				
Tax Year 2007 and Projected for 2008				
Category (\$ Billions)	2007	%	2008 (Projected)	%
Residential	\$110.39	43.1	\$115.31	43.8
Apartments	16.48	6.4	17.84	6.5
Commercial	54.31	21.2	61.84	21.1
Vacant land	8.80	3.4	9.40	3.2
Industrial	17.98	7.0	18.66	6.8
Utility	4.50	1.8	4.54	1.8
Commercial personal	22.54	8.8	23.74	8.8
Industrial personal	20.42	8.0	20.57	7.7
Other property	0.69	0.3	0.67	0.3
Totals	\$256.11	100.0	\$272.57	100.0

Source: Harris County
Appraisal District

**Harris County Appraised and Taxable Values
1985-2007 and Projected for 2008-2012
(\$ Billions)**

Year	Appraised Value	Taxable Value
1985	132.6	117.2
1986	130.9	115.6
1987	121.7	107.4
1988	118.3	107.1
1989	116.7	104.9
1990	119.9	107.7
1991	125.8	111.9
1992	126.9	111.4
1993	129.5	112.3
1994	131.2	113.4
1995	134.7	116.5
1996	138.3	120.1
1997	142.9	124.3
1998	152.0	130.4
1999	163.3	141.0
2000	179.6	154.1
2001	198.2	167.7
2002	207.7	176.2
2003	218.6	185.2
2004	231.2	193.0
2005	267.7	205.4
2006	293.4	225.2
2007	328.4	256.1
2008	354.9	272.6
2009	363.8	278.8
2010	380.1	291.3
2011	379.2	304.4
2012	402.2	307.5

Harris County Taxable Values 1985-2007 And Projected For 2008-2012



State and Intergovernmental Revenues

State revenues for the general fund are estimated at \$22.6 million for FY 2008-09 compared to \$22.1 million that was collected last year. The estimate for state revenues includes a percentage of the state mixed beverage tax collected by the county, \$13 million; a portion of the fee assessed by the state for hazardous waste management, \$600,000; a portion of civil case filing fees returned by the state, \$883,000; a commission from the state for bingo tax receipts, \$500,000; state reimbursement for nutrition service for children in institutions, \$1.3 million; indigent defense, \$2.3 million; and various other reimbursements, \$4 million.

Other intergovernmental revenues as projected should remain constant at \$11 million this fiscal year. Receipts included in this portion of general fund revenues are payments from the U.S. Marshal's Service for housing of federal inmates, reimbursement from the Greater Harris County 911 Emergency Network for positions and space provided by the county, payments from school districts for law enforcement services, and payments received for federal land entitlements.

The major reduction in intergovernmental revenues are for funds previously received as reimbursement from the U.S. Department of Justice for holding prisoners under the State Criminal Alien Assistance Program. The Sheriff's Department will continue to seek federal funding for the criminal alien program in the new fiscal year.

Fees and Service Charges

Fees and service charges are collected by various officials throughout county government. These funds are the largest source of revenue for the county operating budget other than taxes. They are expected to bring in \$199.3 million this fiscal year, which is approximately \$14.3 million more than last year, and as shown in the table on page 7, is \$18.9 million, or 10.48% more than was collected five years ago.

The largest item of fees is collected through the Tax Assessor-Collector for tax collection services for various entities in the county, motor vehicle certificates and registration renewals, boat sales, and vehicle emission certificates. The second largest item is from the road and bridge fee, \$29.4 million, which comes from an additional \$10 fee for each vehicle registration. That amount is divided equally among the four commissioners' precincts for road and bridge maintenance. Other items include filing fees collected by the County Clerk for property records, probate and county court cases, marriage licenses, and other records, motor vehicle sales tax fees retained by the Tax Assessor-Collector, fees by constables for subpoenas, writs, and citations, fees for copies of documents by the District Clerk, justices of the peace charges for court services and copies of writs and orders, charges for additional peace officers for subdivision patrol by service contracts, a courthouse security fee collected on filings of civil cases and criminal convictions, building permits and other permit fees through the Architecture & Engineering Division, and various other fees for services by departments.

By court policy, each department involved with a fee or service charge is to continually monitor the extent of their cost recovery and improvements in services for the benefit of the public.

Other Revenues

Other revenues for the general fund include criminal and other fines, bail bond forfeitures, rentals of county facilities and parks concessions, reimbursements and refunds from entities and programs for county services and cost recovery charges, interest earnings on county funds, and miscellaneous items such as receipts from contracts for public and inmate pay phones and long distance services, judgments favorable to the county, cancelled checks, vending machines, and sale of surplus property and materials.

Funds

Financial policies adopted by Commissioners Court as part of the annual budget process call for balanced operations with expenditures controlled so as not to exceed current revenues. The court in FY 1997-98 increased the minimum unencumbered balance requirement at year's end for the general operating fund from 8.3% of expenditures to 10%, and in FY 1998-99 the court increased the target figure to 15%.

The table that follows on page 16 shows comparative fund balances for the county's general fund on a cash or budget basis and the modified accrual accounting basis for the fiscal years 2003-04 through 2007-08.

Debt service funds are provided through property taxes and revenues associated with a bond project, such as from a parking or toll fee. Funded projects include building improvements, parks, jails, a psychiatric hospital, commercial paper issuance, and roads. Debt service funds for the county, excluding the Toll Road Authority and the Flood Control District, as shown on page 5, make up \$378.6 million, or 6.9% of total resources for FY 2008-09. Schedules showing debt service payments are on pages 25 and 603.

Special revenue, trust, and enterprise funds in the total amount of \$306.9 million include law library, appellate judicial, jail sanctions, storm water management, San Jacinto wetlands, state pollution control project, elections, alternative dispute resolution, seized assets, state law enforcement training, the county's subscriber access program, and parking facilities.

The amount for the hotel occupancy revenue fund is \$26.7 million. A table showing the status of the fund is on page 17. Tables showing expenditures and budgets for all special funds are shown on pages 47-53 and 558-575.

Internal service funds are provided through the departments for workers compensation, vehicle maintenance, storeroom supply, radio operations, health insurance, inmate industries, and risk management services.

Capital project funds for the county total \$478.2 million and include bond funds for building and road projects and commercial paper funds for road, parks, and library bond projects that were authorized by the voters in 1997, 1999, and 2001. The commercial paper will be repaid by issuance of refunding bonds.

The capital projects and debt issuance schedules will be reviewed by the court at the annual capital improvements meeting June 17 and again at the Mid Year Review meeting September 23.

Grant funds total \$210.3 million, including projects of the U.S. Department of Housing and Urban Development, public health programs, and criminal justice projects for law enforcement agencies and the courts.

Another portion of county funds is \$1.1 billion for the toll road system for revenue collection, debt service, office buildings, and operations and maintenance. Debt service this fiscal year totals \$168.9 million and will be covered by revenues earned by the toll road system. Tables showing toll road expenditures and budget are on pages 49, 75, and 574-575.

The Flood Control District has funds in the total amount of \$528 million for FY 2008-09, including \$157.5 million for operations and maintenance, \$55.5 million for debt service, and \$315 million for capital projects.

Approximately 97% of the district's operations and maintenance revenues come from property tax funds and the balance comes from property rentals, interest earnings, and miscellaneous items such as the sale of surplus property or copies of documents. Debt service funds come from property taxes and interest earnings. Capital projects funds are provided by commercial paper issuance through the county and impact fees paid to the district for channel improvements or detention facilities in connection with subdivision developments.

Tables showing flood control expenditures and budget are on pages 48, 78, and 567-568. The table below shows comparative fund balances for the Flood Control District's operations and maintenance fund on a cash or budget basis and the modified accrual accounting basis for the fiscal years 2003-04 through 2007-08.

Analysis of Flood Control Operations and Maintenance Fund Cash and Fund Balances for the Years Ending February 29, 2008, February 28, 2007, February 28, 2006, February 28, 2005 and February 29, 2004					
	2008	2007	2006	2005	2004
Fund Balance					
Reserve for Encumbrances	\$24,974,017	\$23,270,002	\$23,277,350	\$18,952,494	\$30,701,122
Reserve for Debt Service	816,394	2,429,769	1,862,220	3,579	0
Reserved for Prepays	8,849	9,346	5,047		
Unreserved	55,702,031	49,784,046	52,150,492	56,113,650	58,275,271
TOTAL FUND BALANCE	\$81,501,291	\$75,493,163	\$77,295,109	\$75,069,723	\$88,976,393
CASH BALANCE:	\$82,265,477	\$75,630,416	\$77,142,787	\$78,015,287	\$89,341,348

**Analysis of General Fund and Public Improvements Contingency
Cash and Fund Balances for the Restated Five Years Ending
February 29, 2008 through February 29, 2004**

	2/29/08	2/28/07	2/28/06	2/28/05	2/29/04
Combined General Operating & Debt Service Reserved					
Encumbrances	\$29,978,754	\$31,321,971	\$34,233,941	\$56,536,412	\$47,660,823
Debt Service	112,188,248	110,851,120	109,773,914	52,809,845	51,227,870
Imprest Cash	458,939	473,550	459,939	1,482,463	1,254,143
Legislative	1,687,277	1,637,004	1,576,824	1,462,345	0
Inventory	781,176	0	0	0	0
Prepays	489,311	601,921	128,968		0
Notes receivable	30,372,750	30,414,989	41,869		0
Total Combined Reserved Balance	\$175,956,455	\$175,300,555	\$146,215,455	\$112,291,065	\$100,142,836
Unreserved					
General Operating Fund	\$168,374,248	\$128,418,296	\$175,580,869	\$204,852,123	\$250,938,733
Public Improvements Contingency Fund	24,241,230	0	0	0	0
Total Operating Unreserved Balance	\$192,615,478	\$128,418,296	\$175,580,869	\$204,852,123	\$250,938,733
Combined Fund Balance					
General Fund Operating and Debt Service	\$344,330,703	\$303,718,851	\$321,796,324	\$317,143,188	\$351,081,569
Public Improvements Contingency Fund	24,241,230	0	0	0	0
Total Combined Fund Balance	\$368,571,933	\$303,718,851	\$321,796,324	\$317,143,188	\$351,081,569

Cash Balance					
General Operating Fund	\$291,616,792	\$206,791,197	\$193,399,854	\$204,513,663	\$276,449,338
Public Improvements Contingency Fund	24,241,330	0	0	0	0
Total Operating Cash Balance	\$315,858,122	\$206,791,197	\$193,399,854	\$204,513,663	\$276,449,338

Unreserved to Actual Expenditures					
Operating Cash Basis					
General Operating Fund	20.674%	15.468%	15.386%	14.622%	23.508%
Public Improvements Contingency Fund	1.931%	0.000%	0.000%	0.000%	0.000%
Total Operating Cash Basis	22.605%	15.468%	15.386%	14.622%	23.508%
Modified Accrual Operating Expenditures					
General Operating Fund	13.425%	11.380%	17.112%	20.712%	27.034%
Public Improvements Contingency Fund	1.933%	0.000%	0.000%	0.000%	0.000%
Total Operating Basis	15.358%	11.380%	17.112%	20.712%	27.034%
Modified Accrual Combined Expenditures					
General Fund Operating and Debt Service	12.452%	10.486%	15.756%	19.700%	24.550%
Public Improvements Contingency Fund	1.793%	0.000%	0.000%	0.000%	0.000%
Total Combined Fund Basis	14.245%	10.486%	15.756%	19.700%	24.550%

Harris County, Texas
Historical Analysis of Hotel Occupancy Tax
February 29, 2008

	Fiscal Year Ended							TOTAL	
	1981-2001	2002	2003	2004	2005	2006	2007		2008
Beginning Cash Balance	\$ 0	8,694,984	13,844,648	7,461,780	1,111,652	11,161,403	2,314,811	8,326,752	\$ 0
Revenues:									
Hotel Occupancy Taxes	\$ 166,713,149	17,135,557	16,198,139	15,419,288	17,077,836	18,593,020	22,355,108	24,219,903	\$ 297,712,000
Ad Valorem Taxes	27,086,969	2,501	3,285	5,902	4,786	5,206	3,901	2,061	27,114,611
Bond Proceeds	86,216,091	0	200,250,365	0	202,681,779	0	0	0	489,148,235
Interest	13,323,516	403,102	110,114	98,348	124,399	233,656,000	230,259	365,273	14,888,667
Special Purpose Rentals	2,548,055	0	0	0	0	0	0	0	2,548,055
Miscellaneous	3,704,479	1,186,382	319,436	614,946	600,803	568,425	686,824	627,423	8,308,718
Total Revenue	\$299,592,259	18,727,542	216,881,339	16,138,484	220,489,603	19,400,307	23,276,092	25,214,660	\$ 839,720,286
Expenditures:									
Debt Service and Fees	\$ 180,574,777	10,729,747	14,932,143	16,789,953	8,945,315	16,468,016	16,980,037	19,324,309	\$ 284,744,297
Restricted Capital Outlays	13,189,260	48,985	15,000	15,000	16,015	10,000	11,016	48,300	13,353,576
Res. Astrodome, Inc. (Land acquisition)	10,510,376	0	0	0	0	0	0	0	10,510,376
Domed Stadium/Reliant Expenditures	3,815,611	3,183,241	3,659,803	10,553,103	7,497,856	8,351,119	11,801,468	12,682,162	61,544,363
Insurance	0	242,066	4,185,400	3,197,947	2,912,815	2,569,387	3,887,961	2,759,573	19,755,149
Tourism/Promotional	7,847,355	817,667	656,250	855,000	851,420	859,049	813,802	786,750	13,487,293
Total Expenditures	\$215,937,379	15,021,706	23,448,596	31,411,003	20,223,421	28,257,571	33,494,284	35,601,094	\$ 403,395,054
Domed Stadium Lease Buy-Out:	\$ 16,919,347	0	0	0	0	0	0	0	\$ 16,919,347
Trust/Agency Transfers:	\$ (58,040,549)	1,443,828	(199,815,611)	8,922,391	(190,216,431)	10,672	16,230,133	6,850,000	\$(414,615,567)
Ending Cash Balance	\$ 8,694,984	13,844,648	7,461,780	1,111,652	11,161,403	2,314,811	8,326,752	4,790,318	\$ 4,790,318

Organization and Services

The reorganization plan approved by Commissioners Court for FY 1998-99 continues to evolve as department directors seek to provide efficient services at the lowest cost over time. The reorganization plan reduced the number of departments reporting to the governing body and required more collaboration between directors. Additional changes can be expected in the future. The current organization chart is shown on page 19. The table on page 20 shows budget and expenditure amounts for the departments by functional areas along with the number of regular, full-time positions authorized for each. The position listing in the table shows a comparison of regular positions authorized at the beginning of FY 2007-08 with the number authorized at the beginning of FY 2008-09. A table showing the number of regular, full-time budgeted positions for the period of FY 1999-00 - FY 2007-08 begins on page 590.

Policy Directions

The policy directions given by the court, which are shown on pages 54-62, address major priorities and plans to improve management, human resources, and delivery of services, and to develop more effective use of technology.

A continuing goal for each new budget is to strengthen the county's financial structure in preparation for the future. The court, in adopting policies for FY 2008-09, stated that for financial operations expenditures are to be budgeted and controlled so they will not exceed current revenues and that balanced financial operations will be maintained. Department heads and business managers are to keep expenditures within allocated budget amounts. Target figures provided to the departments and amounts appropriated normally allow officials to pursue their top priorities for the fiscal period. The minimum undesignated fund balance for the general fund and other operating funds should be no less than 15% of fiscal year expenditures.

Ad valorem tax requirements for operations and debt service are to be analyzed for Mid-Year Review in conjunction with projections of taxable values by the Appraisal District. Conservative estimates are to be used.

During the fiscal year, full disclosure and open lines of communications are to be maintained with rating agencies. A continuing goal of the court is to retain the county's stable AA+ debt rating. Decisions on financial matters are to consider this goal.

The table on page 16 shows the comparative general fund balances for FY 2003-04 through FY 2007-08. The projection for FY 2008-09 is for the general fund to end the year at no less than 15% of expenditures. A five-year plan for revenues and expenditures will be available at the Mid-Year Review in September after receipt of an update of taxable value projections from the Appraisal District. The projections will include all four entities for which the court sets tax rates: Harris County, Harris County Flood Control District, Port of Houston Authority, and the Harris County Hospital District.

HARRIS COUNTY ORGANIZATION CHART

MARCH 2008

HARRIS COUNTY VOTERS

COMMISSIONERS COURT

COUNTY JUDGE

COUNTY COMMISSIONERS (4)

COUNTY SERVICES

PUBLIC INFRASTRUCTURE

MANAGEMENT SERVICES

INFORMATION TECHNOLOGY

PUBLIC HEALTH & ENVIRONMENTAL SERVICES

COMMUNITY SERVICES

LIBRARY SERVICES

YOUTH & FAMILY SERVICES

FISCAL SERVICES & PURCHASING

AUDITOR

TREASURER

TAX ASSESSOR-COLLECTOR

PURCHASING

ADMINISTRATION OF JUSTICE

CONSTABLES (8)

SHERIFF

SHERIFF'S CIVIL SERVICE

FIRE MARSHAL

MEDICAL EXAMINER

COUNTY CLERK

DISTRICT CLERK

COUNTY ATTORNEY

DISTRICT ATTORNEY

COMMUNITY SUPERVISION & CORRECTIONS

PRETRIAL SERVICES

JUSTICES OF THE PEACE (16)

COUNTY COURTS (19)

PROBATE COURTS (4)

DISTRICT COURTS (59)

COURTS OF APPEALS (2)

ELECTED

APPOINTED

Departments By Functional Areas					
Department	FY 2007-08 Budget	FY 2007-08 Expenditures	FY 2008-09 Budget	Regular Positions FY 2007-08	Regular Positions FY 2008-09
<u>Commissioners Court</u>					
County Judge	\$ 4,515,002	\$ 4,315,355	\$ 4,907,113	48	55
Commissioners	259,296,227	132,707,572	419,844,337	1,395	1,434
	<u>\$ 263,811,229</u>	<u>\$ 137,022,927</u>	<u>\$ 424,751,450</u>	<u>1,443</u>	<u>1,489</u>
<u>Public Infrastructure</u>					
Public Infrastructure	\$ 6,917,548	\$ 8,941,111	\$ 13,402,458	60	114
Right of Way	2,196,345	1,819,480	2,335,345	21	21
Toll Road Authority	877,855,519	313,721,177	1,100,983,034	923	1,017
Flood Control District	508,741,807	121,110,066	472,542,062	406	420
Architecture & Engineering	28,346,846	24,708,186	29,213,845	374	337
Facilities & Property Management	60,233,072	65,370,083	64,513,518	275	269
	<u>\$ 1,484,291,137</u>	<u>\$ 535,670,103</u>	<u>\$ 1,682,990,262</u>	<u>2,059</u>	<u>2,178</u>
<u>Management Services</u>					
	\$ 38,805,123	\$ 35,393,413	\$ 42,136,495	140	142
<u>Information Technology Center</u>					
	\$ 36,042,322	\$ 33,484,522	\$ 37,828,826	265	278
<u>Public Health & Environmental Services</u>					
	\$ 26,791,562	\$ 26,888,286	\$ 27,911,431	340	341
<u>Community Services</u>					
Community Services	\$ 3,529,805	\$ 11,229,961	\$ 10,827,446	209	223
<u>Library Services</u>					
County Library	\$ 24,714,084	\$ 24,653,119	\$ 25,155,549	432	432
Law Library	2,207,442	1,306,771	2,278,150	11	11
	<u>\$ 26,921,526</u>	<u>\$ 25,959,890</u>	<u>\$ 27,433,699</u>	<u>443</u>	<u>443</u>
<u>Youth & Family Services</u>					
Domestic Relations	\$ 2,933,969	\$ 2,578,268	\$ 2,888,969	52	55
AgriLife Extension	790,231	758,944	794,903	22	22
Juvenile Probation	58,871,360	67,847,614	70,001,782	1,306	1,471
Protective Services for Children & Adults	20,652,513	20,095,809	21,955,138	334	343
Children's Assessment Center	5,002,949	4,916,069	5,234,949	49	51
MHMRA	22,532,907	22,309,807	23,392,907	1,574	1,499
	<u>\$ 110,783,929</u>	<u>\$ 118,506,511</u>	<u>\$ 124,268,648</u>	<u>3,337</u>	<u>3,441</u>
<u>Administration of Justice</u>					
Constables	\$ 100,323,437	\$ 110,655,975	\$ 115,732,396	1,394	1,469
Sheriff	301,821,078	348,363,117	350,002,226	3,931	4,021
Sheriff's Civil Service	245,082	197,426	245,082	3	3
Fire Marshal	4,892,840	5,801,932	6,044,474	61	69
Medical Examiner	15,929,771	17,879,646	18,212,155	195	207
County Clerk	23,188,567	24,382,638	25,287,020	324	329
District Clerk	28,104,734	29,182,230	31,000,677	523	522
County Attorney	16,374,113	19,973,789	18,121,349	204	211
District Attorney	50,175,344	49,696,501	50,205,344	519	520
Comm. Supv. & Corrections	810,835	809,852	811,835	1,121	1,136
Pretrial Services	6,465,430	7,074,239	7,180,390	110	110
Justices of the Peace	19,537,781	19,198,883	20,449,283	347	347
County Courts	14,002,872	14,780,822	14,780,354	91	91
Probate Courts	5,973,121	5,786,648	6,170,678	52	55
District Courts	40,484,656	47,062,848	43,041,756	230	229
Courts of Appeals	759,835	713,641	789,924	18	18
	<u>\$ 629,089,496</u>	<u>\$ 701,560,187</u>	<u>\$ 708,074,943</u>	<u>9,123</u>	<u>9,337</u>
<u>Fiscal Services & Purchasing</u>					
County Auditor	\$ 13,422,821	\$ 11,959,411	\$ 13,802,023	175	175
County Treasurer	1,115,876	1,148,333	1,181,110	18	18
Tax Assessor-Collector	25,756,674	25,457,170	26,100,842	500	500
Purchasing Agent	6,309,519	5,775,308	6,657,278	77	78
	<u>\$ 46,604,890</u>	<u>\$ 44,340,222</u>	<u>\$ 47,741,253</u>	<u>770</u>	<u>771</u>

Capital Improvements

Commissioners Court considers its capital improvements program during the annual budget process each February and at a capital improvements review meeting each June, and again at the Mid-Year Review meeting each September. Adjustments are made as necessary as part of an evolutionary process. Financially, the county has built into the process more flexibility than in the past, with a mixture of pay-as-you-go funding and short-term commercial paper issuance along with traditional bonded debt.

The court will consider its capital improvements program on June 17. For the county, the court will consider the elements of its master plan for the downtown courthouse complex, parks, libraries, roads, flood control, and courthouse annex facilities. Decisions on these subjects will be converted to a financial timetable for continued development of the projects.

Major building projects have included a new Civil Courthouse, a plaza area and jury assembly facility, tunnel connections, conversion of the existing Criminal Courts Building for use by Juvenile Probation and the district juvenile courts, additions for juvenile and adult detention, renovations of the old Civil Courts Building, razing of the District Attorney's Building, and a possible new Family Law Center.

An important aspect of the county's capital improvements program is the impact of projects on the operating budget. The court has instructed that provisions must be made in financial plans for an assessment of requirements for maintenance and operation of facilities including necessary personnel, contract services, equipment, and supplies.

Another subject for consideration on June 17 will be the schedule for expansion of facilities for the Port of Houston Authority in accordance with its master plan. The Port Commission will be asking for authorization for bond funds to be issued to finance new container facilities at the Bayport Terminal complex. The plan is to provide capacity for growth in container traffic through the Ship Channel. Voters in November 1999 authorized bonds for construction of Port improvements in the amount of \$387 million. The court will also be asked to approve commercial paper issuance for interim financing of projects. The Port Commission also plans to continue its financing of a cooperative project with the U.S. government for dredging of the Ship Channel to increase its depth and width.

In other areas of capital improvements, the court will review the status of its bond programs for roads, parks, and library projects. The court will also review the status and projections of another part of the county's regional mobility program, the toll road system. Revenues from tolls have been sufficient to pay for debt service and operations and maintenance for the toll road system, and are expected to be adequate for the future. No tax for the toll roads has been levied since the system was authorized by voters in 1983, but a pledge of tax support remains as a continuing requirement for the county.

The county's outstanding total tax and revenue debt service at the close of FY 2007-08, including the Port and Flood Control, but excluding the Toll Road Authority, was \$4.29 billion, with \$3.77 billion in tax bonds and \$517.8 million in revenue bonds. The total for the Toll Road Authority was \$3.55 billion, with \$1.10 million in tax bonds and \$2.45 billion in revenue bonds. As stated previously, toll revenues have been sufficient to pay all debt service on the toll roads. The toll road debt extends through 2037. The county's tax debt extends to 2032, and its revenue debt until 2033.

The Flood Control District has \$5.4 million of bond authorization remaining from the voter-approved 1987 program of \$250 million. The district is relying at this time on commercial paper issuance by the county to finance construction and major flood prevention work. Total general obligation debt for flood control is \$208.6 million through 2032, and \$665.2 million for refunded commercial paper debt through 2032.

The court will continue its review of the status of the debt and capital improvement program of the Harris County Hospital District. The court and the Hospital District board approved a restructuring and partial refunding of debt for hospital facilities. The district also has issued commercial paper to borrow short-term funds for certain capital needs and equipment. The county's Office of Financial Services has assisted the district with these issues.

The tables on pages 23-24 and 602-603 show the amount of bonds that have been authorized by voters but not issued for all entities as of February 29, 2008, and the amount of outstanding debt and debt service requirements.

Tax Rates

The table below and tables on pages 598-599 show the breakdown of total tax rates for Harris County, the Flood Control District, Port of Houston Authority, and the Hospital District. The estimate for current, non-delinquent collections from the 2007 tax levy was a net yield of \$24.3 million for each 1¢ of tax. The 2008 rates will be set by the court in October and will provide funding for each of the four entities. The Appraisal District will provide the county with an update of taxable values in August, after which the process of preparing annual tax rate schedules will begin.

Ad Valorem Tax Rates

Entity	2002	2003	2004	2005	2006	2007
Harris County	\$.38814	\$.38803	\$.39986	\$.39986	\$.40239	\$.39239
Flood Control	.04174	.04174	.03318	.03322	.03241	.03106
Port Authority	.01989	.02000	.01673	.01474	.01302	.01437
Hospital District	<u>.19021</u>	<u>.19021</u>	<u>.19021</u>	<u>.19216</u>	<u>.19216</u>	<u>.19216</u>
Total	\$.63998	\$.62998				

The Harris County rate in 2007 of 39.239¢ included 33.918¢ for operations and maintenance, 5.321¢ for debt service, and .697¢ for the public improvement contingency fund.

The Flood Control District rate in 2007 included 2.754¢ for maintenance and operations and .352¢ for debt service. Tax requirements for the district's capital improvements through use of commercial paper funding are provided by the county.

The rate for the Port of Houston is for debt service only. The rate for the Hospital District provides for maintenance and operations and helps cover the district's debt service requirement which is funded by the district's operating budget.

The total debt service rate in the 2007 tax year was 7.11¢ for Harris County, the Flood Control District, and the Port of Houston. The actual requirement for the 2008 tax year will be set in October.

Harris County, Texas
Schedule of Bonds Authorized
but not issued as of February 29, 2008

Balance of authorized but unsold bonds:

	County and Flood Control	
1987	Flood Control	\$ 5,400,000
1989	Fire Fighting Facilities	5,000,000
2001	Roads	221,860,000
2007	Roads	190,000,000
1999	Civil Justice Center	24,000,000
2001	Parks	25,871,000
2007	Parks	95,000,000
2007	Forensic Center	80,000,000
2007	Family Law Center	<u>70,000,000</u>
	Subtotal - County and Flood Control	<u>\$ 717,131,000</u>
1983	Toll Road	<u>\$ 17,673,000</u>
	Subtotal - Toll Road Authority	<u>\$ 17,673,000</u>
	Port of Houston	
1989	Deepening and Widening of Ship Channel	\$ 33,000
1999	Port Improvements	240,375,000
2007	Port Improvements, docks, security	<u>250,000,000</u>
	Subtotal - Port of Houston	<u>\$ 490,408,000</u>
Total Bonds Authorized but unissued as of February 29, 2008		<u><u>\$ 1,225,212,000</u></u>

**ANALYSIS OF OUTSTANDING DEBT
PRINCIPAL ONLY
FEBRUARY 29, 2008**

<u>Tax Supported Debt/Certificates of Obligation</u>	<u>OUTSTANDING</u>
Harris County Road Bonds	\$ 772,327,015
Harris County Permanent Improvement Bonds	\$ 576,589,584
Certificates of Obligation, Series 1998A *	28,090,000
Certificates of Obligation, Series 2001A *	<u>15,915,000</u>
Total Limited Tax Issues	\$ 620,594,584
Harris County Flood Control District Bonds	<u>524,214,698</u>
Total Bonds and Certificates of Obligation Payable - Tax	<u><u>\$ 1,917,136,297</u></u>
<u>Revenue Supported Debt</u>	
Harris County Tax and Subordinate Lien Revenue	
Forward Refunding Bonds, Series 1998 (AMT)	\$ 25,555,000
General Obligation and Revenue Refunding Bonds, Series 2002	62,622,044
General Obligation and Revenue Certificates, Series 2002 *	17,680,000
Tax & Subordinate Lien Revenue Refunding Bonds, Series 2004-A (AMT)	3,680,000
Tax & Subordinate Lien Revenue Refunding Bonds, Series 2004-B	<u>176,800,000</u>
Total Bonds Payable - Revenue	<u><u>\$ 286,337,044</u></u>
TOTAL COUNTY PRINCIPAL PAYABLE	<u><u>\$ 2,203,473,341</u></u>
<u>Tax Supported Debt - Port of Houston</u>	
Unlimited Tax Port Improvement Bonds	<u><u>\$ 343,965,000</u></u>
<u>Harris County Toll Road Authority</u>	
Toll Road Tax Bonds	\$ 677,165,665
Toll Road Multi-Mode Senior Lien Revenue Bonds	<u>1,401,290,000</u>
Total Toll Road Bonds	<u><u>\$ 2,078,455,665</u></u>
TOTAL PRINCIPAL PAYABLE	<u><u>\$ 4,625,894,006</u></u>

* Certificates of Obligation

HARRIS COUNTY, TEXAS													
TOTAL TAX AND REVENUE PRINCIPAL REQUIREMENTS													
FEBRUARY 29, 2008													
FISCAL YEAR END FEBRUARY	COUNTY LIMITED TAX BONDS		COUNTY UNLIMITED TAX BONDS		TOLL ROAD UNLIMITED TAX BONDS		FLOOD CONTROL LIMITED TAX BONDS		PORT OF HOUSTON UNLIMITED TAX BONDS		TOTAL TAX PRINCIPAL REQUIREMENTS		
	TAX BONDS		TAX BONDS		TAX BONDS		TAX BONDS		TAX BONDS		TAX BONDS		
	\$		\$		\$		\$		\$		\$		
2009	31,460,000		23,842,422	10,675,665	7,908,864	15,580,000		89,466,951		26,460,000	6,315,000	32,775,000	122,241,951
2010	32,545,000		26,244,593	41,540,000	8,667,889	15,600,000		124,597,482		28,120,000	7,825,000	35,945,000	160,542,482
2011	28,650,000		34,630,000	43,285,000	8,318,921	13,635,000		128,518,921		34,460,000	9,350,000	43,810,000	172,328,921
2012	35,025,000		30,690,000	44,970,000	8,124,024	12,790,000		131,599,024		37,140,000	10,485,000	47,625,000	179,224,024
2013	39,160,000		28,005,000	47,210,000	9,435,000	13,775,000		137,585,000		40,590,000	12,940,000	53,530,000	191,115,000
2014	34,025,584		18,502,902	57,225,000	9,715,000	14,440,000		133,908,486		43,615,000	6,464,438	50,079,438	183,987,924
2015	34,506,960		19,933,384	62,425,000	8,685,000	15,150,000		140,700,344		47,185,000	7,495,500	54,680,500	195,380,844
2016	36,460,277		19,647,743	40,670,000	7,945,000	15,905,000		120,628,020		50,770,000	7,036,510	57,806,510	178,434,530
2017	38,868,848		18,988,742	26,460,000	7,170,000	16,705,000		108,192,590		54,555,000	6,592,866	61,147,866	169,340,456
2018	40,167,915		19,357,229	26,610,000	7,545,000	19,735,000		113,415,144		58,635,000	6,633,370	65,268,370	178,683,514
2019	32,520,000		32,515,000	27,445,000	22,925,000	20,740,000		136,145,000		57,665,000	7,506,338	65,171,338	201,316,338
2020	19,300,000		34,190,000	28,345,000	39,325,000	22,495,000		143,655,000		60,590,000	7,195,898	67,785,898	211,440,898
2021	20,205,000		35,940,000	29,285,000	41,385,000	23,595,000		150,410,000		63,275,000	15,950,000	79,225,000	229,635,000
2022	19,540,000		37,785,000	19,445,000	45,175,000	24,745,000		146,690,000		65,945,000	16,525,000	82,470,000	229,160,000
2023	20,390,000		39,670,000	20,240,000	47,465,000	25,260,000		153,025,000		28,310,000	17,150,000	45,460,000	198,485,000
2024	21,410,000		41,670,000	20,700,000	49,845,000	17,455,000		151,080,000		32,335,000	6,150,806	38,485,806	189,565,806
2025	63,995,000		43,755,000	21,165,000	10,795,000	10,180,000		149,890,000		33,860,000	5,882,279	39,742,279	189,632,279
2026	14,280,000		38,140,000	12,070,000	26,255,000	10,680,000		101,425,000		36,350,000	5,659,303	42,009,303	143,434,303
2027	14,705,000		38,140,000	12,090,000	26,255,000	11,205,000		102,395,000		39,665,000	17,925,000	57,590,000	159,985,000
2028	15,145,000		38,140,000	12,115,000	26,255,000	5,295,000		96,950,000		43,085,000	18,600,000	61,685,000	158,635,000
2029	11,720,000		38,135,000	12,135,000	26,255,000	4,405,000		92,650,000		46,685,000	4,979,736	51,664,736	144,314,736
2030	5,505,000		38,135,000	12,160,000	26,255,000	4,630,000		86,685,000		50,450,000	19,325,000	69,775,000	156,460,000
2031	5,505,000		38,135,000	12,185,000	26,255,000	4,860,000		86,940,000		54,380,000	20,025,000	74,405,000	161,345,000
2032	5,505,000		38,135,000	12,210,000	26,255,000	5,105,000		87,210,000		57,295,000	20,775,000	78,070,000	165,280,000
2033	0		0	12,240,000	0	0		12,240,000		61,515,000	21,550,000	83,065,000	95,305,000
2034	0		0	12,265,000	0	0		12,265,000		66,960,000	0	66,960,000	79,225,000
2035	0		0	0	0	0		0		82,215,000	0	82,215,000	82,215,000
2036	0		0	0	0	0		0		86,700,000	0	86,700,000	86,700,000
2037	0		0	0	0	0		0		12,480,000	0	12,480,000	12,480,000
2038	0		0	0	0	0		0		0	0	0	0
2039	0		0	0	0	0		0		0	0	0	0
TOTAL	\$ 620,594,584		772,327,015	677,165,665	524,214,698	343,965,000		2,938,266,962		1,401,290,000	286,337,044	1,687,627,044	\$ 4,625,894,006

(A) It is anticipated that Toll Road revenue will continue to be sufficient to meet debt requirements for both the revenue and tax bonds.

HARRIS COUNTY, TEXAS												
TOTAL TAX AND REVENUE DEBT SERVICE REQUIREMENTS												
JUNE 17, 2008												
FISCAL YEAR END FEBRUARY	COUNTY LIMITED TAX BONDS	COUNTY UNLIMITED TAX BONDS	TOLL ROAD UNLIMITED TAX BONDS (A)	FLOOD CONTROL LIMITED TAX BONDS (B)	PORT OF HOUSTON UNLIMITED TAX BONDS	TOTAL TAX DEBT SERVICE REQUIREMENTS	TOLL ROAD REVENUE BONDS	HOTEL OCCUPANCY BONDS	TOTAL REVENUE DEBT SERVICE REQUIREMENTS	TOTAL DEBT SERVICE REQUIREMENTS		
2010	\$ 60,241,847	64,294,016	86,936,031	38,538,940	31,725,183	\$ 281,736,017	\$ 94,409,101	18,522,644	\$ 112,931,745	\$ 394,667,762		
2011	54,875,073	68,859,441	86,212,031	36,132,168	29,029,339	275,108,052	99,055,898	19,582,881	118,638,779	393,746,831		
2012	59,976,097	63,250,279	85,292,781	33,829,964	27,537,670	269,886,791	99,888,748	20,175,237	120,063,985	389,950,776		
2013	62,462,798	59,030,779	85,027,369	33,619,727	27,912,670	268,053,343	101,331,692	20,509,629	121,841,321	389,894,664		
2014	61,746,197	61,885,529	84,820,950	33,422,629	27,915,390	269,790,695	102,186,926	17,120,120	119,307,046	389,097,741		
2015	60,901,992	60,180,629	82,972,069	31,908,234	27,921,975	263,884,899	103,436,170	19,730,120	123,166,290	387,051,189		
2016	61,186,325	59,602,391	58,624,463	30,444,948	27,923,605	237,781,732	104,533,033	19,730,120	124,263,153	362,044,885		
2017	62,477,375	58,575,841	42,850,181	29,259,993	27,927,418	221,090,808	105,661,208	19,730,120	125,391,328	346,482,136		
2018	62,096,225	58,568,804	41,737,731	29,264,991	30,114,267	221,782,018	106,913,444	20,172,605	127,086,049	348,868,067		
2019	45,719,725	58,097,279	41,187,050	43,625,898	30,192,830	218,822,782	103,053,906	21,411,282	124,465,188	343,287,970		
2020	30,892,875	58,093,660	40,622,563	58,208,543	30,898,633	218,716,274	103,051,954	21,427,415	124,479,369	343,195,643		
2021	30,866,238	58,095,647	40,049,775	57,715,736	30,865,870	217,593,266	102,723,313	21,455,990	124,179,303	341,772,569		
2022	29,247,475	58,659,335	28,930,613	59,780,909	30,844,680	207,463,012	102,291,646	21,488,658	123,780,304	331,243,316		
2023	29,179,550	58,651,040	28,689,022	59,013,148	30,128,555	205,661,315	62,418,037	21,551,285	83,969,322	289,630,637		
2024	29,196,300	58,664,250	28,084,903	58,998,399	21,087,730	196,031,582	65,036,444	21,578,587	86,615,031	282,646,613		
2025	70,760,837	58,665,750	27,462,059	19,806,685	13,006,685	189,701,904	65,031,325	21,585,168	86,616,493	276,318,397		
2026	17,171,413	50,863,000	17,500,338	35,348,250	12,998,535	134,427,536	65,835,437	21,590,077	87,425,514	221,853,050		
2027	17,439,312	48,956,000	16,886,137	34,035,500	12,984,895	130,301,844	67,258,537	21,607,768	88,866,305	219,168,149		
2028	17,155,600	47,049,000	16,275,756	32,722,750	6,509,750	119,712,856	68,625,787	21,672,800	90,298,587	210,011,443		
2029	13,061,163	45,262,000	15,659,194	31,442,000	5,355,000	110,779,357	69,999,797	21,685,063	91,684,860	202,464,217		
2030	6,289,462	43,480,250	15,046,450	30,161,250	5,359,750	100,337,162	71,390,922	21,730,218	93,121,140	193,458,302		
2031	6,027,975	41,698,500	14,432,394	28,880,500	5,358,250	96,397,619	72,772,222	21,773,072	94,545,294	190,942,913		
2032	5,766,488	39,916,750	13,817,025	27,567,750	5,360,250	92,428,263	72,966,731	21,841,712	94,808,443	187,236,706		
2033	0	0	13,205,212	0	0	13,205,212	74,311,294	21,909,885	96,221,179	109,426,391		
2034	0	0	12,586,956	0	0	12,586,956	76,621,031	0	76,621,031	89,207,987		
2035	0	0	0	0	0	0	88,415,567	0	88,415,567	88,415,567		
2036	0	0	0	0	0	0	89,305,807	0	89,305,807	89,305,807		
2037	0	0	0	0	0	0	12,760,800	0	12,760,800	12,760,800		
TOTAL	\$ 895,284,342	1,280,400,170	1,024,909,053	873,728,800	498,958,930	\$ 4,573,281,295	\$ 2,351,286,777	499,582,456	\$ 2,850,869,233	\$ 7,424,150,528		

(A) It is anticipated that Toll Road revenue will continue to be sufficient to meet debt requirements for both the revenue and tax bonds.

(B) The Harris County Flood Control District Contract Tax Refunding, Series 2008-B Variable Rate Bonds are included at an estimated interest rate of 3.486%.

Population Study

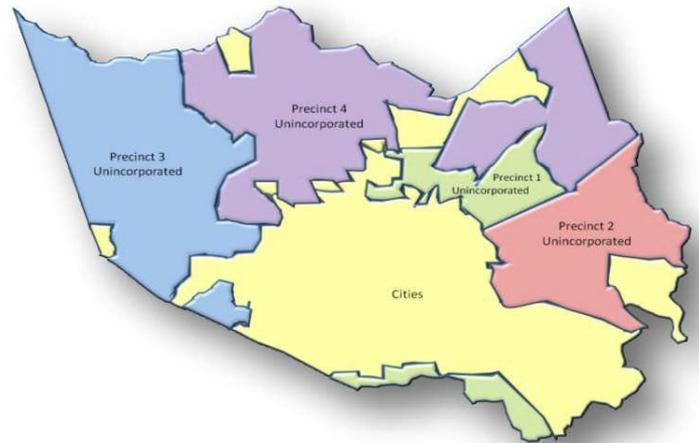
Introduction

This is the fifth report in an ongoing study of population changes in Harris County and their impact on demand for County services. This report includes population estimates as of June 30, 2008.

Harris County is Growing Fast

Harris County continues to be the nation's third most populous county with an estimated 4 million residents as of June 2008 and one of the fastest growing counties in the US with a population increase of 18% since 2000 and 43% since 1990. This represents a 2% average annual growth rate for the County overall since 1990 and a 2.1% growth rate since 2000.

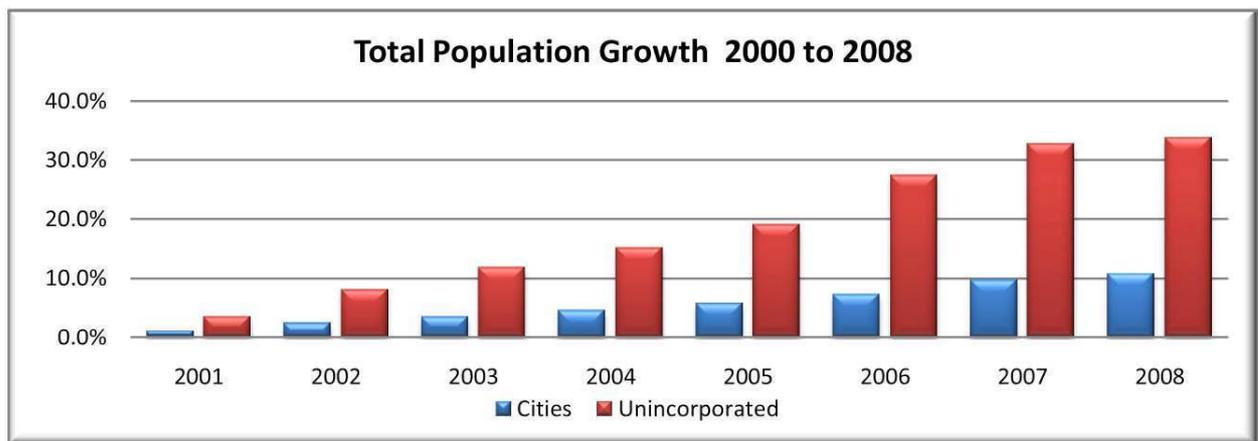
Each of the 4 County Precincts contains significant amounts of unincorporated territory as indicated by the shaded areas on the map.



The following chart shows the estimated population as of June 30, 2008 for cities and the unincorporated area in each of the County Precincts. Nearly half (49.4%) of the unincorporated population live in Precinct 4.

Population	Total	Cities	Uninc.	% of Uninc.
Precinct 1	991,776	792,331	199,445	14.3%
Precinct 2	983,351	808,097	175,254	12.6%
Precinct 3	1,049,682	719,932	329,750	23.7%
Precinct 4	1,014,302	325,809	688,493	49.4%
Total County	4,039,111	2,646,169	1,392,942	100.0%

Population in the unincorporated areas has grown by an estimated 34% (3.7% per year) since 2000 compared to a total growth rate of 11% (1.3% per year) for the cities.



Harris County is Unique

Harris County is essentially home to the fourth and seventh largest cities in the United States if you consider the unincorporated area as a stand-alone city.

Nationally, there are 11 counties that have population in excess of 2 million people. Among these 11 counties, only Maricopa County, Arizona (Phoenix) has grown faster than Harris County.

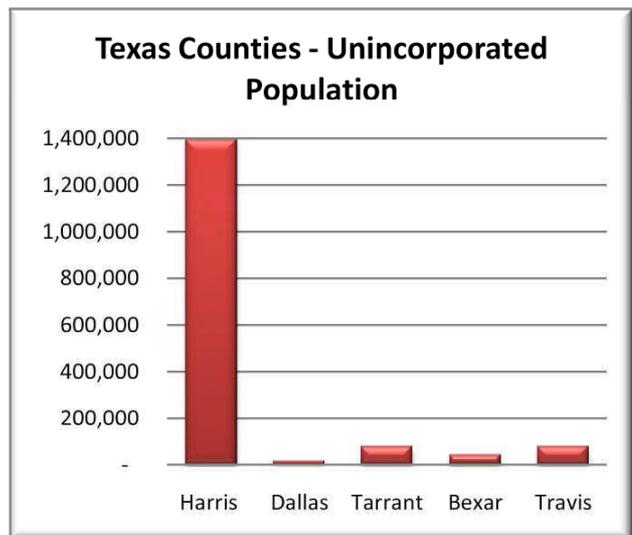
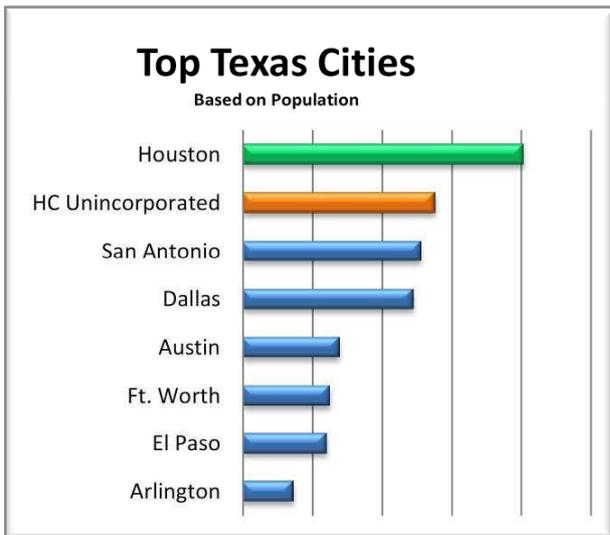
Los Angeles County, with a population estimated at more than 10 million, is the largest county in the U.S. and, like Harris County, has a sizable population living in unincorporated areas. LA County unincorporated population is estimated to be approximately 1 million people or 9% of their population compared to approximately 1.4 million and 35% for Harris County.



Unique in Texas

Harris County is also unique when compared to other counties in Texas. After Harris County, the neighboring Dallas and Tarrant Counties in north Texas are the next most populous at 2.4 million and 1.7 million, respectively. However, neither county has significant unincorporated areas. Dallas County has only about 98 square miles unincorporated with less than 1% of its population living there, while Tarrant County has just over 200 square miles unincorporated containing less than 2% of its residents.

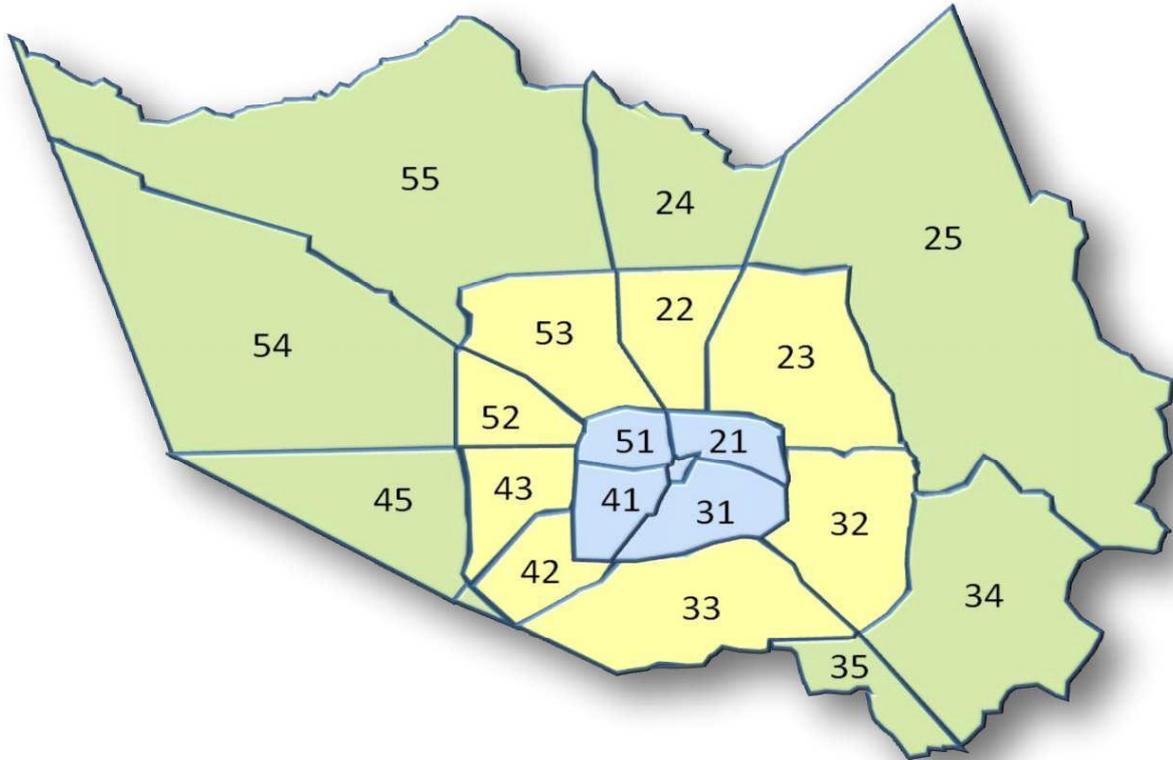
Bexar and Travis County in central Texas are the next 2 most populous counties and both of these counties have relatively large geographic areas that are unincorporated with 546 and 619 square miles respectively. Despite these large unincorporated areas, these counties had just 5% and 9% of their populations living in unincorporated areas.



Harris County Population Growth 1990 to 2008

Spreading Out

Harris County population has grown from 2.8 million in 1990 to 4.0 million in 2008 which is 43% higher with an average annual growth rate of 2.0%. The following map shows the 20 areas of the County based on the census tract numbers used by the Census Bureau.



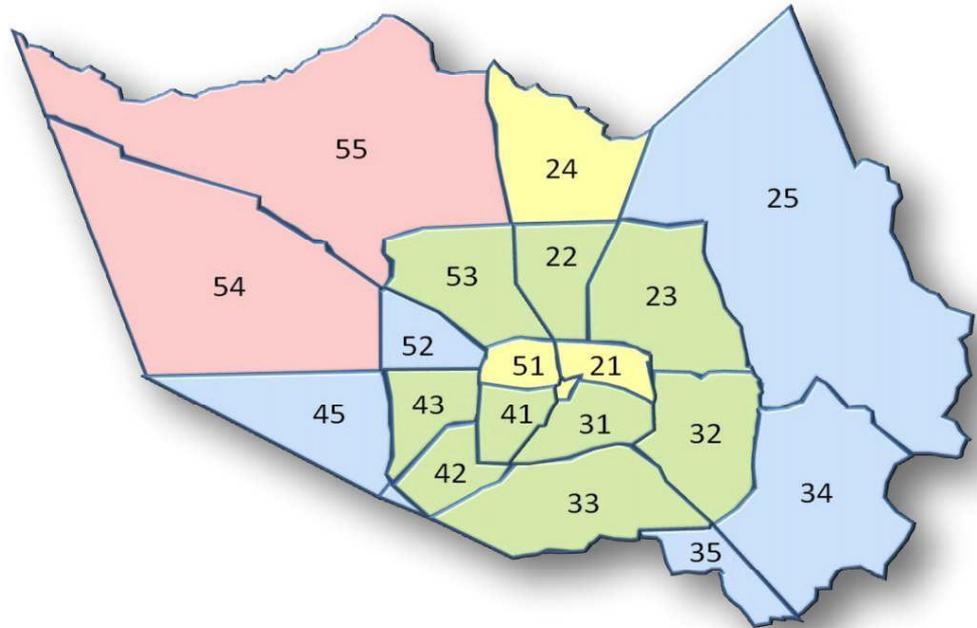
	1990 Population	2008 Population	Growth	Total Percent	Annual Average
 Inside Loop 610	428,982	544,130	115,148	26.8%	1.3%
 Loop to Beltway	1,281,787	1,720,096	438,309	34.2%	1.6%
 Outside Beltway	1,107,430	1,774,885	667,455	60.3%	2.7%
Entire County	2,818,199	4,039,111	1,220,912	43.3%	2.0%

The percentage of the population that lives within Loop 610 has dropped from 15% in 1990 to 13% in 2008. The population between the Loop and Beltway 8 has dropped from 45% to 43% of total County population. The significant growth in population has occurred outside the Beltway which has grown from 39% of the total to over 44% of the total County population during this period.

Trends by Area of the County

The following map and data are by group of Census Tracts. Tract 54 is the fastest growing area with over 3.7% average growth per year.

Tract 55 had the highest growth in total population with an estimated 200,000 new residents since 1990.

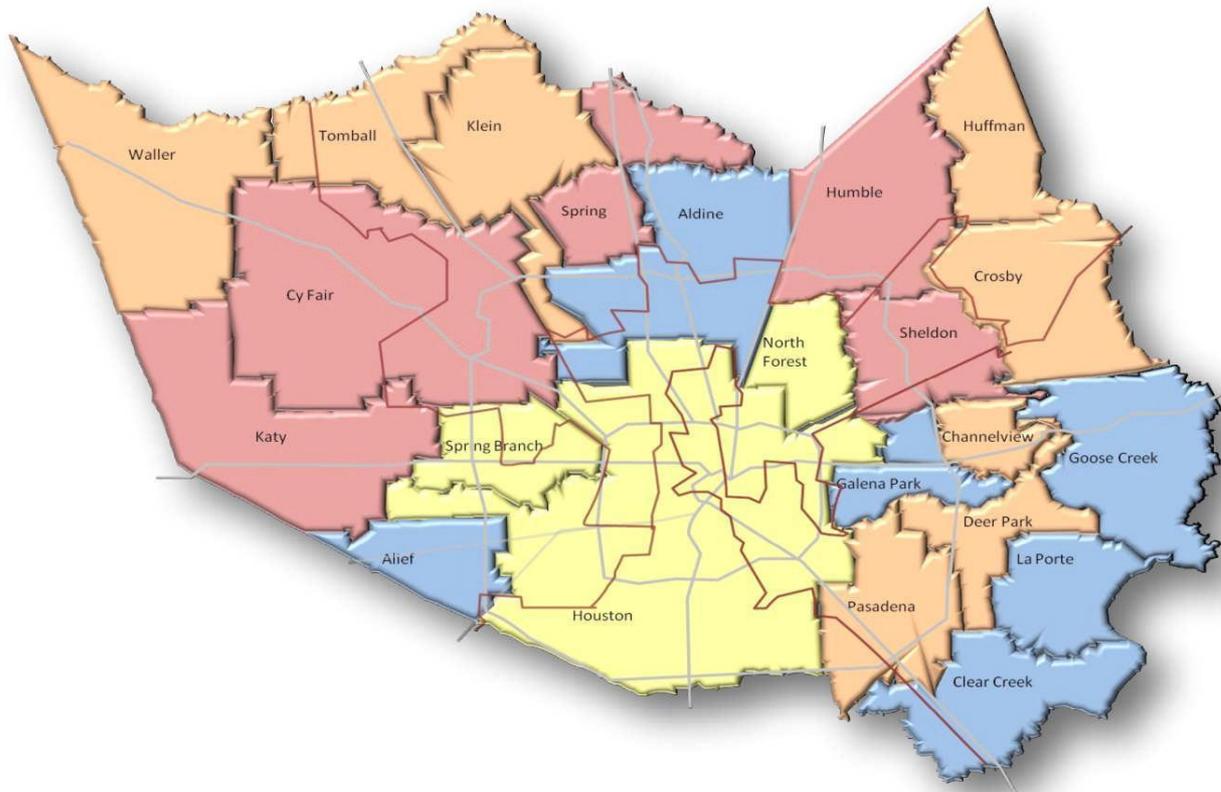


Census Tract Group	1990	2008	Change	Percent	Annual %
10	7,005	6,722	(283)	-4.0%	-0.2%
21	82,060	95,728	13,668	16.7%	0.9%
31	164,560	212,701	48,141	29.3%	1.4%
41	106,766	148,233	41,467	38.8%	1.8%
51	68,591	80,746	12,155	17.7%	0.9%
Inside 610 Loop	428,982	544,130	115,148	26.8%	1.3%
22	132,054	184,799	52,745	39.9%	1.9%
23	179,196	231,423	52,227	29.1%	1.4%
32	166,368	215,262	48,894	29.4%	1.4%
33	172,204	224,012	51,808	30.1%	1.5%
42	172,331	236,010	63,679	37.0%	1.8%
43	165,235	232,178	66,943	40.5%	1.9%
52	106,780	151,374	44,594	41.8%	2.0%
53	187,619	245,038	57,419	30.6%	1.5%
Loop to Beltway	1,281,787	1,720,096	438,309	34.2%	1.6%
24	72,284	96,951	24,667	34.1%	1.6%
25	212,651	319,715	107,064	50.3%	2.3%
34	145,410	216,192	70,782	48.7%	2.2%
35	46,756	68,283	21,527	46.0%	2.1%
45	242,273	375,916	133,643	55.2%	2.5%
54	120,428	229,898	109,470	90.9%	3.7%
55	267,628	467,930	200,302	74.8%	3.2%
Outside Beltway	1,107,430	1,774,885	667,455	60.3%	2.7%
Entire County	2,818,199	4,039,111	1,220,912	43.3%	2.0%

School Enrollment Trends

The following shows the total student enrollment for each of the public school districts in Harris County comparing the recently completed 2007-08 school year with the 2000-01 year.

West Side Districts		Central Districts		Northeast Districts		Southeast Districts	
District	Growth %	District	Growth %	District	Growth %	District	Growth %
Cy-Fair	43.3%	Aldine	12.7%	Crosby	21.2%	Deer Park	9.2%
Katy	44.9%	Alief	3.4%	Huffman	17.5%	La Porte	2.2%
Klein	25.5%	Galena Park	11.0%	Humble	30.2%	Clear Creek	17.0%
Spring	35.5%	Houston	-3.8%	Sheldon	42.8%	Pasadena	16.6%
Tomball	22.1%	North Forest	-23.5%			Goose Creek	11.0%
Waller	16.1%	Spring Branch	-1.3%			Channelview	19.9%
<i>Average</i>	<i>37.5%</i>		<i>-1.4%</i>		<i>29.7%</i>		<i>14.4%</i>
Total Enrollment							
2000-2001	175,977		371,662		123,116		119,029
2007-2008	241,945		366,323		145,322		136,148
Change	65,968		(5,339)		22,206		17,119

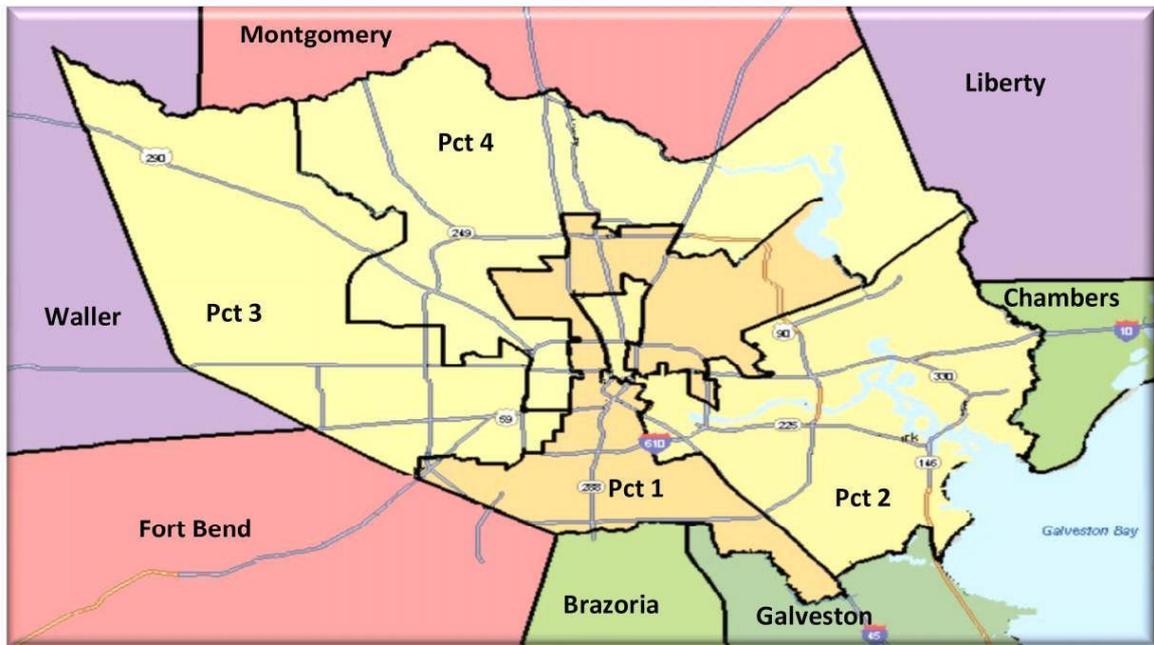


The 4 largest school districts in the western half of the County (Katy, Cy Fair, Spring and Klein) had 164,000 students enrolled 7 years ago which increased to over 227,000 this past year. These districts had only 78% as many students as HISD in 2001. Now they have 14% more students than HISD. Cy Fair alone has grown from 68,000 students in 2001 to 97,000 students enrolled in 2008, representing an increase from 32% of the size of HISD to 49% in 2008. If these trend continue, Cy Fair could become the largest school district in the County by the year 2020.

Growth of Surrounding Counties

Harris County sits at the center of a dynamic region. The 7 adjacent counties have experienced a 34% population growth from 2000 to 2008, which is the same rate as the 34% growth for the unincorporated areas of Harris County for the same period.

A significant number of the new residents of these surrounding Counties actually work in Harris County, either by commuting to downtown Houston or to one of the growing number of suburban business centers. The two fastest growing counties, Fort Bend at 52% and Montgomery at 47% have significant enough traffic flow to support toll roads into Harris County. Galveston and Brazoria Counties are both approaching 300,000 in population and have grown by 15% and 24%, respectively, from 2000 to 2008. Chambers, Liberty and Waller Counties have less than 100,000 in population and have seen growth of 11%, 10% and 10%, respectively, since 2000.



The growth of the Harris County Toll Road system has contributed to the rapid growth in the unincorporated areas of the County as well as the surrounding counties. The Sam Houston Tollway has created increased mobility in the outlying areas of the County as have the new Fort Bend system, the Westpark Tollway and the Hardy toll road.

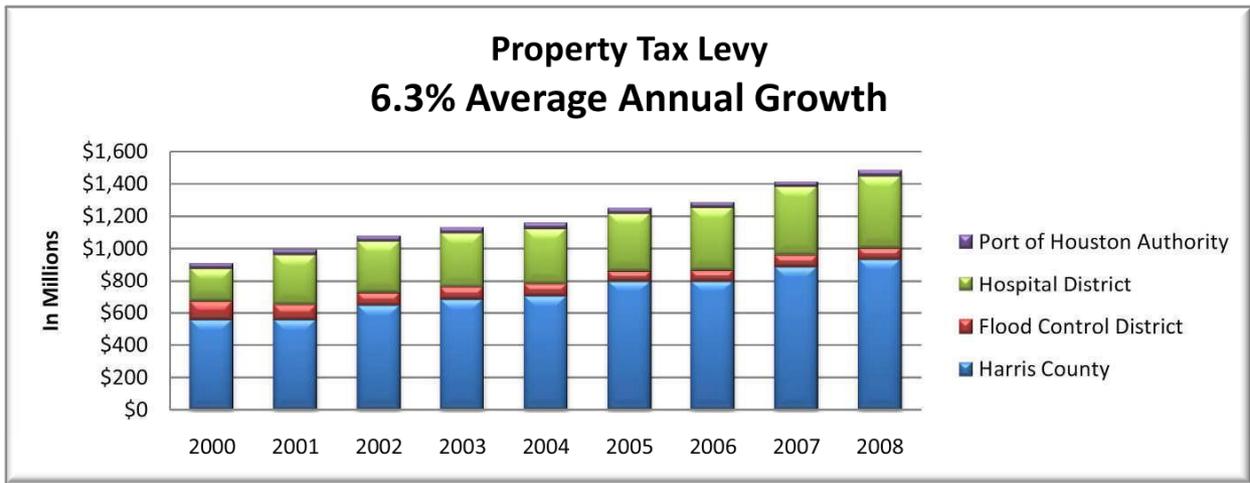
Increased mobility will continue to be a factor in the growth of new single and multi-family housing, retail centers and commercial development in the unincorporated areas.

As these outlying communities continue to grow, there is increased demand for businesses to move to these suburban areas along with the development of retail outlets and grocery stores. Harris County is requested to provide roads, flood control, parks and county service annexes. Also, there are calls for increased law enforcement, fire safety inspections, libraries, public health, and other public services.

Sources of Revenue - Property Tax Levy

Harris County relies on property taxes as its primary source of revenue to fund general operations and debt service. The city of Houston and other cities located in the County receive both property taxes and sales taxes to fund their operations.

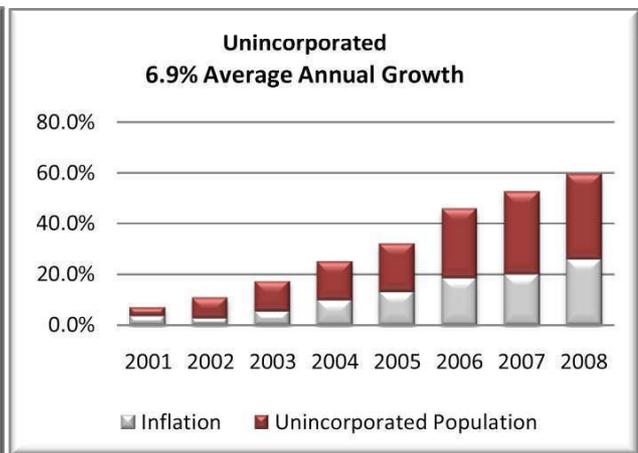
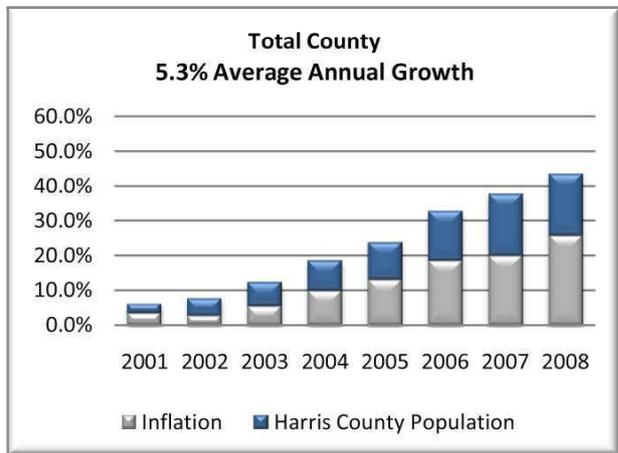
The following shows the property tax levy for Harris County and the 3 related taxing jurisdictions for which Commissioners Court sets tax rates, the Flood Control District, the Port of Houston and the Harris County Hospital District. The total property tax levy for these 4 entities has grown at an average rate of 6.3% per year since 2000.



Inflation plus Population Growth

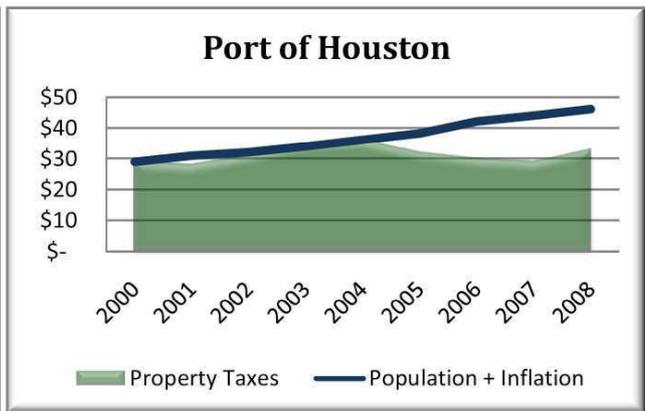
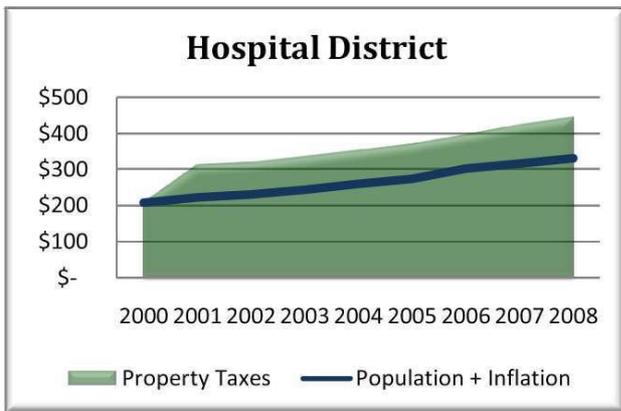
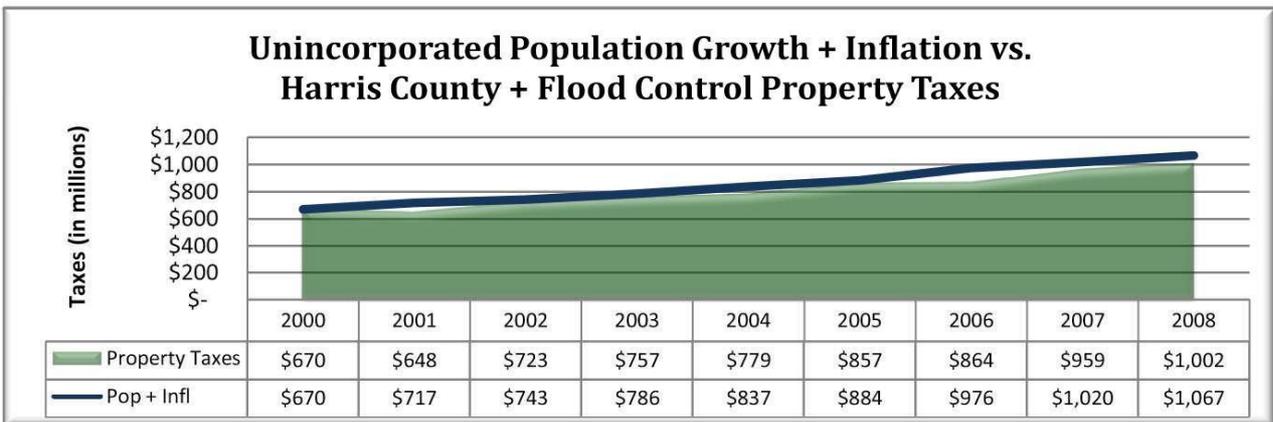
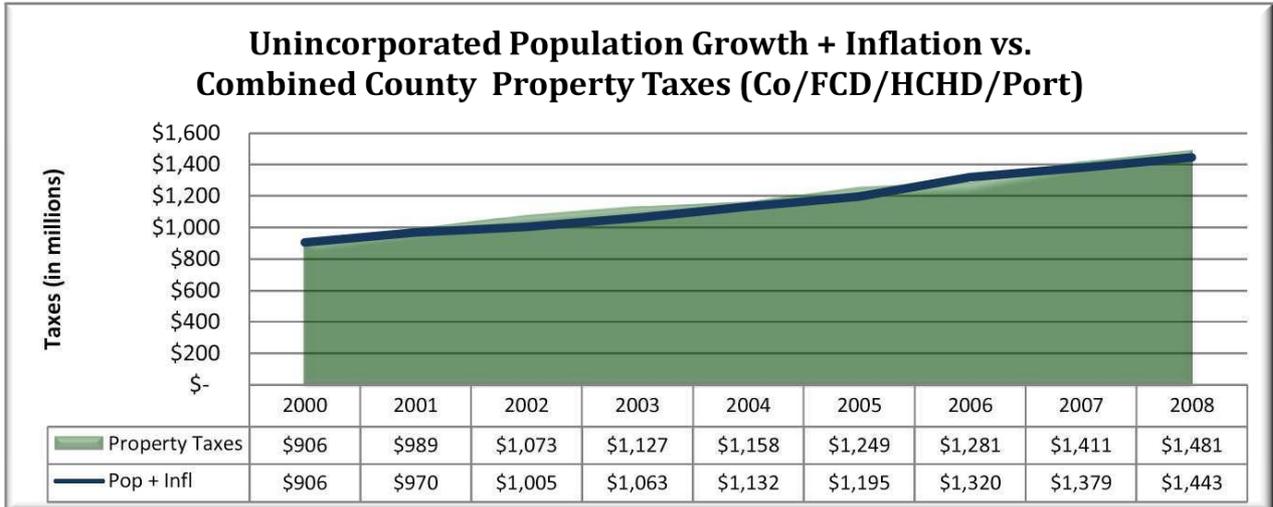
The United States Bureau of Labor Statistics publishes consumer price index data by Metropolitan Service Area (MSA). The CPI for the Houston MSA shows total inflation of 25.6% from 2000 to 2008.

The following charts show inflation plus population growth since 2000 for both the entire Harris County and for the unincorporated areas of the County:



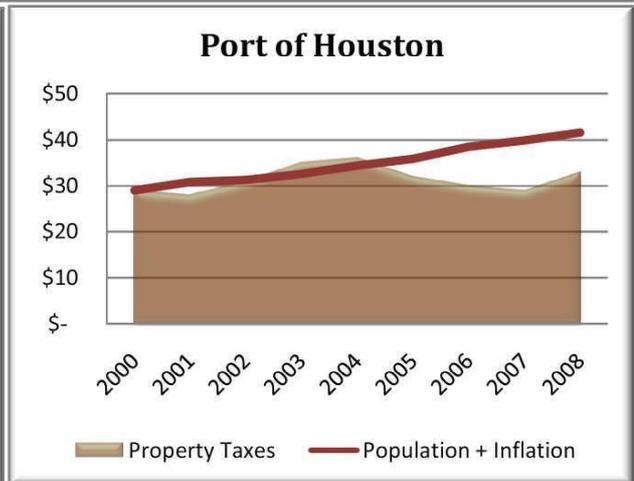
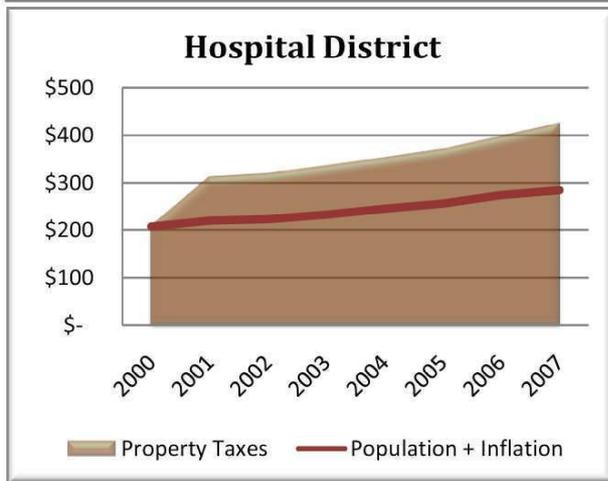
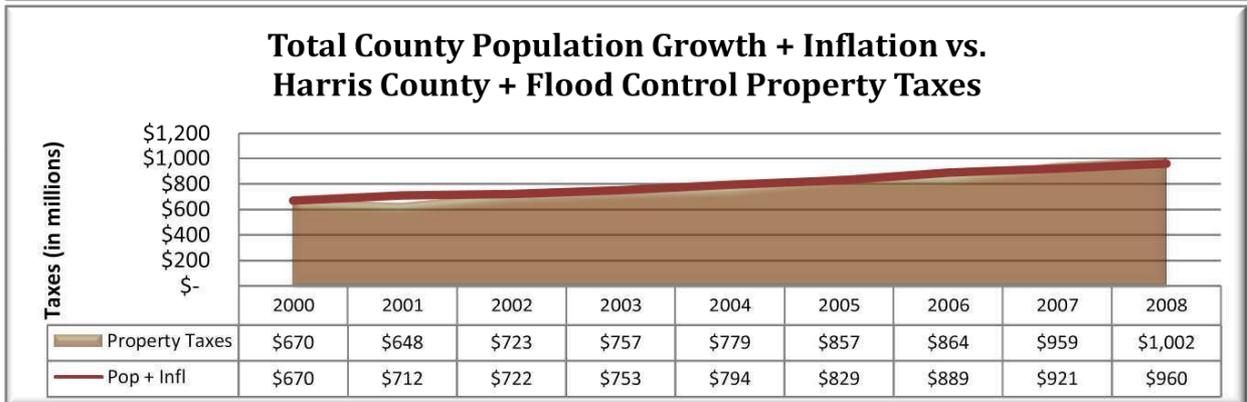
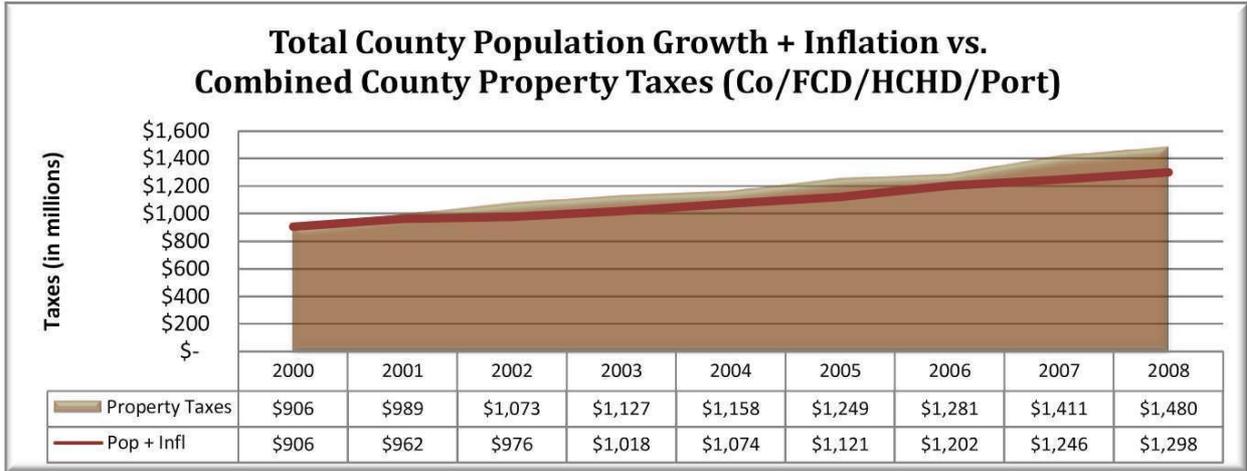
Property Tax Growth Compared to Unincorporated Growth

The following graphs compare the actual property tax levy for the 4 Harris County jurisdictions to the amount that would have been levied if the taxes had been tied to the rate of inflation plus the rate of growth in population for the unincorporated areas for the fiscal years 2000 through 2008.



Property Tax Growth Compared to Total Population plus Inflation

The following graphs compare the actual property tax levy for the 4 Harris County jurisdictions to the amount that would have been levied if the taxes had been tied to the rate of inflation plus the rate of growth in population for the entire county for the fiscal years 2000 through 2008.

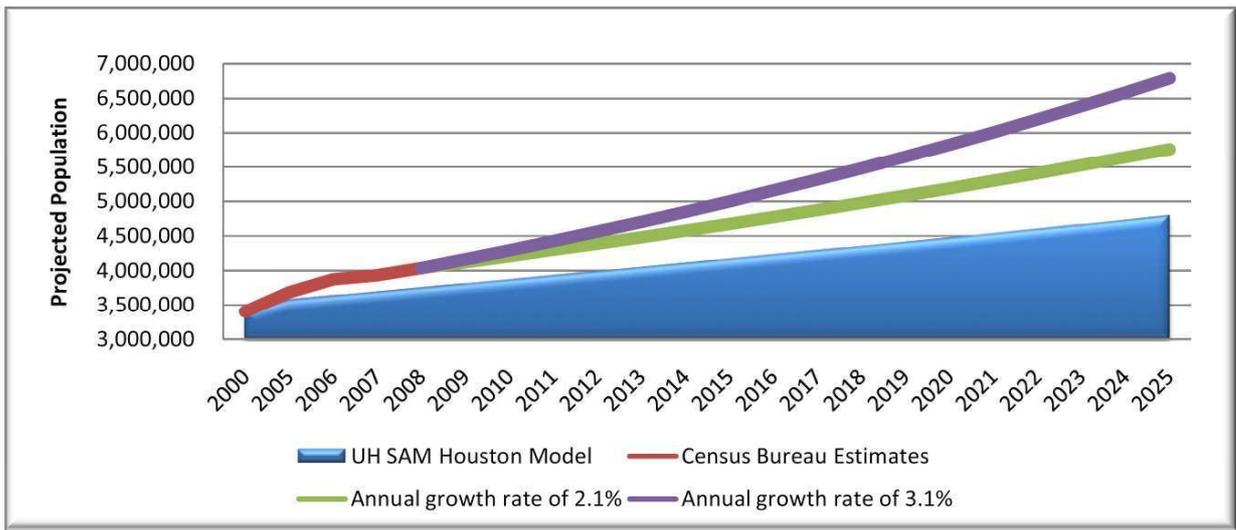


Looking forward to 2025

Harris County is expected to continue to experience significant steady growth over the next few decades. A recent study conducted by Dr. Steven G. Craig at the University of Houston developed a model called SAM-Houston. SAM stands for Small Area Model which forecasts growth by census tract.

In a report dated September 28, 2006, Dr. Craig projected population and employment growth by census tract through 2050 for Harris County. His model predicts a 30% growth in population from 2005 through 2020 for the unincorporated part of Harris County compared to 21% growth in the cities over the same period.

Harris County's total population has already grown faster than the Craig team's estimates. The average annual growth rate from the 2000 Census to the 2008 estimate is 2.1% per year. Since July, 2005, the average growth rate has been 3.1%. The following shows the projected total population for Harris County using these average growth rates compared to the original estimate.



Assuming continuation of current trends, the total population of Harris County could grow to over 5 million over the next decade and approach or surpass 6 million people by 2025. Unless municipalities annex more property or new cities are formed in the unincorporated areas, the unincorporated population could be close to 2 million by 2020.

Harris County government provides much of its services to residents throughout the County including people living in Houston and surrounding cities and towns. There are some services, such as law enforcement and public safety, public health and animal control that are provided primarily to the unincorporated areas of the County.

While nothing is certain, all indications are that Harris County will continue to experience significant growth throughout the County in all 4 County Commissioner precincts and especially in the unincorporated areas. The demand for infrastructure to support this growth, as well as increased demand for services such as law enforcement and health care, will make it necessary to maintain adequate sources of revenue for budgetary purposes.

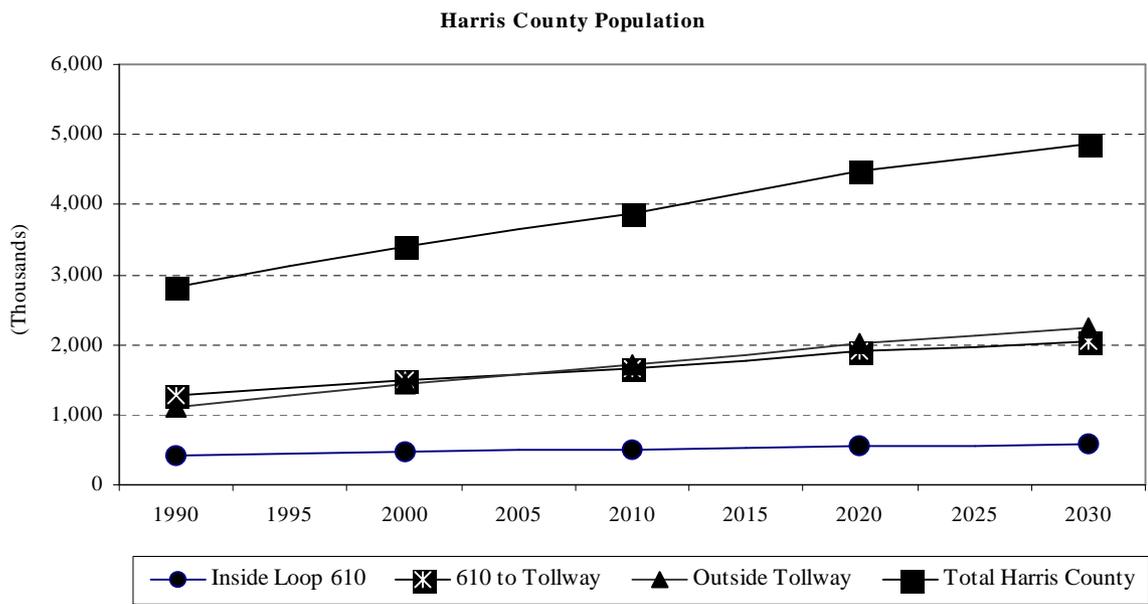
The Population and the Economy

In preparing for financial requirements for the period through FY 2010-11 for Harris County, the Flood Control District, the Port of Houston, and the Hospital District, Commissioners Court must consider projections of population and economic changes in the Houston metropolitan area. The following is a summary of projected changes and their possible impact on services.

The following table and chart show a breakdown of the county's population by the number of persons living inside Loop 610, those who live between 610 and the Tollway, and those who reside outside the Tollway. The table provides actual numbers for 1990 and 2000 and projections for 2010 to 2030. Maps for reference can be found on pages 70, 76-77, 106-108, and 611.

Harris County Population							
Year	Inside Loop 610	Between 610 & Tollway	Outside Tollway	Total	% share of total		
					Inside Loop 610	Between 610 & Tollway	Outside Tollway
1990	425,223	1,278,152	1,114,824	2,818,199	15.09	45.35	39.56
2000	463,457	1,493,635	1,450,299	3,407,391	13.60	43.84	42.56
2010	507,989	1,663,961	1,705,345	3,877,295	13.10	42.92	43.98
2020	555,505	1,900,059	2,016,102	4,471,666	12.42	42.49	45.09
2030	576,933	2,046,003	2,237,693	4,860,629	11.87	42.09	46.04
Difference 2000-2030	113,476	552,368	787,394	1,453,238			
% change	24.5	37.0	54.3	42.6			

Source: Dr. Steven Craig
UH Eco.



The table and chart indicate continued growth in the county's population, with an increasing percentage of the total living outside of the Tollway. Each of the three geographic segments shows growth between 2000 and 2030, but at different levels. The forecast shows that by 2030 the population outside the Tollway will have increased by 787,394, or 54%, compared to the number who lived in that portion of the county in 2000. The number inside the Loop will be up by 113,476, or 24%, compared to 2000, and those living between the Loop and the Tollway will be up by 552,368, or 37%. Those persons living outside the Tollway in 2030 are expected to be 46% of the county's total population compared to 42.6% in 2000, while those inside the Loop at 11.9% would be 1.7% less than in 2000, and those living between the Loop and the Tollway will be 42% in 2030 versus 44% in 2000. Growth of apartments and condominiums in close proximity to downtown Houston has occurred and this trend could alter the percentage of population in that sector.

Houston's population within Harris County, according to the 2000 census, was approximately 56%. The projection in 2007 was 54%. This percentage compares to 58% in 1990, 66% in 1980, 71% in 1970, and 75% in 1960. The county's population by the 2000 census was 3.4 million, with 2.4 million living in 34 municipalities, including 1.9 million in Houston, and 1.0 million in unincorporated areas. Projected data for 2007 showed the number in the unincorporated area to be about 1.3 million.

The county has a total of 1,778 square miles, with 774 square miles incorporated, including 586 in Houston, and 1,004, or 56% of the total, unincorporated. Harris County is unique among metropolitan Texas counties in the amount of population in its unincorporated area which require the provision of additional public services.

Projections by the University of Houston's Center for Public Policy show that growth in the Houston-Galveston-Brazoria Consolidated Metropolitan Statistical Area, which includes Harris County and seven contiguous counties, is expected to increase from 4.7 million persons in 2000 to 6.7 million in 2020, with about 70% of that growth occurring in suburban portions of Harris County and adjacent counties, Brazoria, Fort Bend, and Montgomery, that are to the south, southwest, northwest, and north of Harris County.

Studies show that the growth of the Harris County population is fueled mostly by new residents and immigrants. Ethnically, a multicultural phenomenon has been spreading throughout the area. Hispanics are the predominant ethnic group inside Loop 610 and between the Loop and the Tollway, and they can be expected to continue their growth throughout the county. Projections for 2007 show Hispanics at approximately 38% of the county's population, whites at 37%, African Americans at 19%, Asians at 5%, and other, 1%.

There is a graying effect occurring, one that will accelerate as the Baby Boom generation ages. The segment of the population that is aging the most is the white category, a portion of the population that is not growing at the same rate as the Hispanic and Asian groups. The African-American portion of the population has been fairly stable, except for an influx of residents displaced by Hurricanes Katrina and Rita in 2005. Census data indicated the white population, in addition to being older, has a low birth rate among women of child-bearing age, while Hispanics have a younger population and a higher birth rate.

These population trends of Harris County appear to be true for the Houston-Galveston region, the state of Texas, and, for the most part, the nation as a whole.

The trends in population, with more ethnic minorities and a declining and aging Anglo group, are occurring within an economy that requires education and skills training for financial advancement. The industrial resource economy that supported the Houston metropolitan area for most of the 20th century has ended, according to Dr. Stephen Klineberg, of Rice University, in his annual study, "The Houston Area Survey". The Houston area is now competing in a global, knowledge-based economy along with the rest of America. A concern, according to Dr. Klineberg, is that income gaps have widened in the new economy and the differences can be traced primarily to access to technical training and higher education.

The Houston area economy has continued to diversify since the 1980's. This diversification has brought more stability with less dependence on the energy sector and more emphasis on a variety of information-age services and telecommunications. Employment in Harris County appears to be moving outward from the county's center, but at a much slower pace than the residential population. New technologies are able to accommodate this outward trend, allowing employees to work closer to their homes, schools, and activity centers.

Additional analyses will be provided to the court during the fiscal year concerning the impact of population growth on county expenditures.

Commissioners Court will consider future projections at the capital improvements session in June and the Mid-Year Review in September. Plans will be presented that involve public infrastructure, technology, health and hospital care, social services, children's services, and law enforcement programs. These plans are brought together each year to formulate an overall county strategy that helps guide financial decisions that affect the future of this metropolitan area.

Attachments

- Expenditures and budgets, all funds.
- Policy issues approved by Commissioners Court.

GENERAL FUND

ORGANIZATION	FY 2007-08 Expenditures	FY 2008-09 Budget
1. Sheriff	\$ 348,701,933	\$ 350,002,226
2. Precincts Road & Bridge	73,945,008	303,987,993
3. Constables	110,123,289	115,732,396
4. Precincts Parks	54,380,959	110,757,523
5. Juvenile Probation	67,593,404	70,001,782
6. Public Infrastructure - Facilities & Prop. Mgmt.	61,507,779	64,513,518
7. Management Services	46,090,280	52,346,337
8. District Attorney	49,640,365	50,205,344
9. District Courts	46,856,600	43,041,756
10. Information Technology	33,566,521	37,828,826
11. Public Infrastructure - Engineering	24,755,122	29,213,846
12. Public Health & Environmental Services	26,789,115	27,911,431
13. District Clerk	25,658,051	26,280,618
14. Tax Assessor-Collector	25,558,891	26,100,842
15. County Clerk	24,193,704	25,287,020
16. County Library	24,740,022	25,155,549
17. MHMRA	22,309,807	23,392,907
18. Protective Services for Children & Adults	20,997,618	21,955,138
19. Justices of the Peace	19,184,476	20,449,283
20. Medical Examiner	17,922,725	18,212,155
21. County Attorney	20,276,069	18,121,349
22. County Courts	14,787,279	14,780,354
23. County Auditor	11,988,812	13,802,023
24. Public Infrastructure	9,019,370	13,402,458
25. Community Services	11,415,678	10,827,446
26. Appraisal District	6,895,508	7,497,894
27. Pretrial Services	7,074,480	7,180,390
28. Purchasing Agent	5,768,295	6,657,278
29. Probate Courts	5,795,459	6,170,678
30. Fire Marshal	5,743,632	6,044,474
31. Children's Assessment Center	4,900,573	5,234,949
32. Tunnel & Ferries	4,646,789	5,098,821
33. County Judge	4,342,109	4,907,113
34. District Clerk - Jury Room	3,299,213	4,720,059
35. Domestic Relations	2,641,124	2,888,969
36. Public Infrastructure - Right of Way	1,819,859	2,335,345
37. County Treasurer	1,149,657	1,181,110
38. Community Supervision & Corrections	818,640	811,835
39. Texas AgriLife Extension	756,268	794,903
40. Sheriff's Civil Service	197,562	245,082
41. Courts of Appeals	159,957	157,946
	\$ 1,248,012,002	\$ 1,575,236,966

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ORG DEPARTMENT	FY 2006-07 Expenditures	FY 2007-08 Adjusted Budget	FY 2007-08 Outlook Expenditures	FY 2008-09 Target Budget	FY 2008-09 Request Budget	FY 2008-09 Appropriations Budget
COUNTY SERVICES						
Public Infrastructure						
030 Public Infrastructure - Fund 1000	4,397,455	9,903,969	9,019,370	9,935,718	14,025,000	13,402,458
040 PID - Right of Way - Fund 1000	1,808,585	2,196,345	1,819,859	2,185,345	2,379,500	2,335,345
050 <u>Toll Road Authority</u>						
TRA Ser 02 Tax/Rev Const - Fund 5160	4,926,509	22,372,061	3,908,455	-	-	21,703,134
TRA Ser 02 Tax/Rev Const-TranOut 516	-	2,476,084	2,476,084	-	-	2,476,053
TRA Ser 2006A Construction - Fund 524	25,000,000	73,518,000	50,389,654	-	-	25,764
TRA Ser 2006A Const. - Trn Out Fund 5	51,486,215	1,512,765	1,512,765	-	-	-
TRA Construction - Fund 5710	106,027,032	81,944,711	8,966,176	-	-	33,972,852
TRA Construction - TranOut Fund 5710	-	203,591	203,591	-	-	-
TRA Office Building - Fund 5720	419,053	1,868,133	992,151	2,507,904	2,507,904	2,507,904
203 & Others - Fund 5720	19,851	789,207	1,291	-	-	250,961
TRA Oper. & Maint. - Fund 5740	75,995,414	121,360,446	75,473,501	130,733,709	130,733,709	130,733,709
203 & Others - Fund 5740	576,043	1,394,342	1,273,993	-	-	1,170,082
TRA Renewal/Replace Cont. - Fd 5770	-	147,480,983	-	-	-	154,035,872
TRA Comm Pap Ser E Const - Fd 5950	31,124,848	235,095,415	54,856,898	-	-	229,183,990
TRA CP Ser E Const-Tran.Out-Fd 5950	-	50,000	50,000	-	-	50,000
Total Toll Road-oper/constr./Contingen	295,574,965	690,065,738	200,104,559	133,241,613	133,241,613	576,110,321
090 <u>Flood Control District</u>						
Oper./Constr./Maint. - Fund 2890	58,803,996	102,062,709	60,055,505	104,452,333	104,452,333	110,452,333
Oper./Constr./Maint. - TranOut Fund 289	-	-	-	-	-	-
203 & Others - Reserve - Fund 2890	1,917,573	38,026,929	2,151,692	-	-	42,870,240
203 - Trn Out - Fund 2890	3,930,000	4,200,000	3,745,000	-	-	4,200,000
Regional Impact F/C Projects - Fund 324	903,689	18,915,677	3,775,138	-	-	16,262,333
Regional Impact FC Proj. - Tr Out Fd 324	93,833	-	-	-	-	-
FC Project Contributions - Fund 3310	6,539,442	28,374,207	4,598,280	-	-	30,882,095
FC Bonds 2004A-Const-Fund 3320	35,790,455	53,142,668	24,192,749	-	-	29,317,260
FC Impvmt Bds '07 Proj - Fund 3330	-	94,118,603	5,141,649	-	-	89,378,960
203 - FC Impvmt Bds '07 Proj - Trn Out Fd 3330	-	4,112,056	4,112,056	-	-	-
FC Commercial Paper - Fund 3970	45,680,849	171,346,170	25,103,334	-	-	146,678,839
Commercial Paper-Trans. Out - Fund 39	7,607,904	4,953,874	3,401,942	-	-	2,500,000
Total Flood Control	161,267,741	519,252,893	136,277,345	104,452,333	104,452,333	472,542,060
208 Public Infrastructure - Co. Eng.-Fund 100	26,156,394	26,615,916	24,755,122	28,171,845	29,843,703	29,213,845
299 Facilities & Property Mgt. - Fund 1000	61,997,683	66,159,238	61,507,779	62,623,518	62,623,518	64,513,518
Total Public Infrastructure	551,202,823	1,314,194,099	433,484,034	340,610,372	346,565,667	1,158,117,547
Management Services						
203 Management Svcs. - Oper. - Fund 1000	4,471,298	10,275,989	9,485,451	6,102,384	6,102,384	6,552,384
Management Svcs. - Transfers to Fd 555	-	3,500,000	3,505,194	3,400,000	3,400,000	3,400,000
Debt Service / Misc. Admin. - Fund 1000	30,359,413	34,933,267	36,604,829	42,089,929	42,089,929	42,393,953
203 Mgmt. Svcs.-Fleet Svcs. - Fund 5500	25,752,298	27,583,300	26,517,481	29,987,012	29,977,902	29,987,012
203 HR & Risk Management - Fund 5550	4,676,746	5,724,302	5,105,562	6,009,501	6,009,501	5,597,099
204 Legislative Services	582,298	-	-	-	-	-
Total Management Services	65,842,053	82,016,858	81,218,517	87,588,826	87,579,716	87,930,448
Information Technology Center						
292 Information Technology Center	32,689,528	36,463,659	33,566,521	36,138,826	41,296,143	37,828,826
Total Information Technology Center	32,689,528	36,463,659	33,566,521	36,138,826	41,296,143	37,828,826

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ORG DEPARTMENT	FY 2006-07 Expenditures	FY 2007-08 Adjusted Budget	FY 2007-08 Outlook Expenditures	FY 2008-09 Target Budget	FY 2008-09 Request Budget	FY 2008-09 Appropriations Budget
<u>COUNTY SERVICES, cont.</u>						
<u>Public Health & Environmental Services</u>						
275 Public Health & Environmental Services	25,202,013	28,272,711	26,789,115	27,611,431	27,611,431	27,911,431
Total Public Health & Environmental Svcs	25,202,013	28,272,711	26,789,115	27,611,431	27,611,431	27,911,431
<u>Community & Econ. Develop. & Social Svcs.</u>						
289 Community & Economic Development	4,027,014	11,283,163	11,415,678	10,777,446	10,955,352	10,827,446
210 Social Services - Pct. 1	7,561,256	-	-	-	-	-
Total Community Development Services	11,588,270	11,283,163	11,415,678	10,777,446	10,955,352	10,827,446
<u>Library Services</u>						
285 Library - Fund 1000	24,260,594	24,705,137	24,740,022	25,010,549	25,010,549	25,155,549
288 Law Library - Fund 2800	1,262,628	1,548,931	1,308,153	1,548,931	1,548,931	1,628,931
Law Library Reserve - Fund 2800	15,330	658,511	16,941	-	-	649,219
Total Law Library - Fund 2800	1,277,958	2,207,442	1,325,094	1,548,931	1,548,931	2,278,150
Total Library Services	25,538,552	26,912,579	26,065,116	26,559,480	26,559,480	27,433,699
<u>Youth & Family Services</u>						
286 Domestic Relations	2,203,876	2,932,439	2,641,124	2,763,969	3,671,491	2,888,969
296 M.H.M.R.A. - Operations	26,251,306	22,309,807	22,309,807	22,532,907	23,151,310	23,392,907
821 Texas AgriLIFE Extension Service	768,880	790,431	756,268	789,903	796,902	794,903
840 Juvenile Probation	57,333,224	68,550,394	67,593,404	68,821,782	68,821,782	70,001,782
840 Juvenile Probation - Fund 7430	2,590,121	4,888,607	4,500,000	4,500,000	-	4,500,000
Total Juvenile Probation	59,923,345	73,439,001	72,093,404	73,321,782	68,821,782	74,501,782
880 Protective Services for Children & Adult:	20,406,984	21,332,931	20,997,618	21,955,138	21,955,138	21,955,138
885 Children's Assessment Center	4,458,046	5,199,949	4,900,573	5,064,949	5,232,949	5,234,949
Total Youth & Family Services	114,012,437	126,004,558	123,698,794	121,928,648	123,629,572	124,268,648
<u>Other</u>						
091 Appraisal District	5,897,901	6,895,508	6,895,508	6,817,894	6,817,894	7,497,894
206 Hotel Occupancy Tax (HOT)-Fd 2760*	15,689,429	14,988,530	15,576,805	-	4,554,000	6,507,900
203 & Others (HOT)-Fd 2760	1,425,733	2,996,550	1,592,692	-	-	2,663,623
203 Transfers Out (HOT) - Debt Svc.-Fd 2760	-	11,574,301	11,574,301	-	-	17,546,100
Total Hotel Occupancy Tax Fund-2760	17,115,162	29,559,381	28,743,798	-	4,554,000	26,717,623
Total Other	23,013,063	36,454,889	35,639,306	6,817,894	11,371,894	34,215,517
TOTAL COUNTY SERVICES	849,088,739	1,661,602,516	771,877,081	658,032,923	675,569,256	1,508,533,562

*Request is for property insurance.

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FISCAL SERVICES & PURCHASING						
517 County Treasurer	1,028,982	1,215,876	1,149,657	1,161,110	1,198,186	1,181,110
530 Tax Assessor-Collector	24,575,306	25,756,024	25,558,891	25,895,842	26,529,374	26,100,842
610 County Auditor	11,487,775	13,422,821	11,988,812	13,402,821	13,802,023	13,802,023
615 Purchasing Agent	5,491,729	6,309,519	5,768,295	6,289,519	6,657,278	6,657,278
TOTAL FISCAL SERVICES & PURCHASING	42,583,792	46,704,240	44,465,655	46,749,292	48,186,861	47,741,253
ADMINISTRATION OF JUSTICE						
213 Fire Marshal	4,670,521	5,813,990	5,743,632	5,724,474	7,445,463	6,044,474
270 Medical Examiner	14,596,471	18,056,708	17,922,725	17,552,155	27,500,517	18,212,155
301 Constable, Precinct 1	19,063,637	21,581,249	21,482,535	22,918,231	22,918,231	23,028,231
302 Constable, Precinct 2	4,775,488	5,437,969	5,376,516	5,604,677	5,860,840	5,689,677
303 Constable, Precinct 3	8,940,441	9,916,827	9,839,349	10,244,418	10,244,258	10,304,418
304 Constable, Precinct 4	24,573,306	28,554,493	28,330,136	29,573,390	31,238,623	29,693,390
305 Constable, Precinct 5	23,300,283	26,509,695	26,557,064	27,551,105	29,482,213	27,671,105
306 Constable, Precinct 6	5,623,389	6,486,619	6,391,317	6,398,864	6,398,864	6,548,864
307 Constable, Precinct 7	5,859,858	6,768,043	6,532,805	6,829,871	6,829,871	6,904,871
308 Constable, Precinct 8	5,357,688	5,670,151	5,613,567	5,831,840	5,831,840	5,891,840
Total Constables	97,494,090	110,925,046	110,123,289	114,952,396	118,804,740	115,732,396
311 Justice of the Peace, 1-1	1,382,074	1,513,224	1,488,626	1,548,750	1,597,011	1,578,750
312 Justice of the Peace, 1-2	1,904,538	2,108,688	2,082,059	2,117,607	2,172,566	2,122,607
321 Justice of the Peace, 2-1	639,611	740,880	733,588	830,293	830,293	835,293
322 Justice of the Peace, 2-2	697,575	811,801	752,874	796,801	796,801	801,801
331 Justice of the Peace, 3-1	1,401,800	1,522,950	1,454,926	1,522,950	1,522,950	1,527,950
332 Justice of the Peace, 3-2	945,099	1,126,050	1,054,763	1,078,762	1,078,762	1,083,762
341 Justice of the Peace, 4-1	2,299,400	2,567,893	2,377,987	2,599,171	2,599,171	2,604,171
342 Justice of the Peace, 4-2	1,111,876	1,290,028	1,195,906	1,275,028	1,406,153	1,305,028
351 Justice of the Peace, 5-1	1,456,928	1,593,992	1,547,642	1,593,992	1,593,992	1,648,992
352 Justice of the Peace, 5-2	2,096,290	2,354,844	2,260,715	2,354,844	2,469,442	2,409,844
361 Justice of the Peace, 6-1	467,320	531,391	519,086	531,674	531,674	546,674
362 Justice of the Peace, 6-2	428,394	561,630	549,733	567,473	620,089	582,473
371 Justice of the Peace, 7-1	489,734	594,270	586,629	639,300	639,300	669,300
372 Justice of the Peace, 7-2	621,867	765,480	733,727	728,310	818,847	758,310
381 Justice of the Peace, 8-1	870,199	958,761	941,417	958,761	958,761	973,761
382 Justice of the Peace, 8-2	884,969	1,005,567	904,798	990,567	1,088,911	1,000,567
Total JPs	17,697,674	20,047,449	19,184,476	20,134,283	20,724,724	20,449,283

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ADMINISTRATION OF JUSTICE, cont.						
510 County Attorney - Operations	14,321,733	17,373,594	16,909,888	17,084,197	18,833,562	18,121,349
Title IV-E Adoption Incentive Fund 7007	1,598,085	3,233,961	1,581,157	-	-	1,652,803
Total County Attorney Operations	15,919,818	20,607,555	18,491,045	17,084,197	18,833,562	19,774,152
510 County Attorney - Claims/Torts	2,330,368	4,610,382	3,366,181	-	-	-
515 County Clerk - Operations	16,271,497	16,041,716	16,194,423	16,971,489	17,413,329	17,001,489
County Clerk - Election Services	7,509,615	8,183,707	7,999,281	7,185,531	9,550,080	8,285,531
Total County Clerk	23,781,112	24,225,423	24,193,704	24,157,020	26,963,409	25,287,020
540 Sheriff	296,258,023	348,371,427	348,701,933	346,596,014	365,038,276	350,002,226
545 District Attorney	44,672,936	50,205,344	49,640,365	50,205,344	57,820,844	50,205,344
550 District Clerk - Operations	25,274,752	26,768,820	25,658,051	26,080,618	26,080,618	26,280,618
550 District Clerk - Jury System	3,595,589	2,800,914	3,299,213	3,620,059	3,620,059	4,720,059
Total District Clerk	28,870,341	29,569,734	28,957,264	29,700,677	29,700,677	31,000,677
601 Community Supervision	806,936	810,835	818,640	777,835	871,615	811,835
605 Pre-Trial Services	6,430,999	7,179,030	7,074,480	6,980,390	7,956,228	7,180,390
845 Sheriff's Civil Service	174,837	245,082	197,562	235,082	235,082	245,082
700 District Courts	42,627,927	47,216,838	46,856,600	42,791,756	42,791,756	43,041,756
930 1st Court of Appeals - Fund 1000	80,255	85,475	80,357	68,973	70,000	78,973
1st Court of Appeals - Fund 2300	244,513	309,918	263,001	309,918	309,918	309,918
Total 1st Court of Appeals	324,768	395,393	343,358	378,891	379,918	388,891
931 14th Court of Appeals - Fund 1000	73,973	84,930	79,600	68,973	68,973	78,973
14th Court of Appeals - Fund 2300	333,963	309,917	308,060	309,917	309,917	309,917
Total 14th Court of Appeals	407,936	394,847	387,660	378,890	378,890	388,890
Appeals Court Reserve - Fund 2300	-	-	-	-	-	12,143
Total Appellate Courts	732,704	790,240	731,018	757,781	758,808	789,924
940 County Courts	13,706,719	15,223,127	14,787,279	14,580,354	14,580,354	14,780,354
991 Probate Court No. 1	1,141,155	1,216,951	1,209,876	1,182,204	1,182,204	1,192,204
992 Probate Court No. 2	1,055,959	1,155,551	1,083,433	1,182,204	1,182,204	1,192,204
993 Probate Court No. 3 - Operations	1,141,269	1,190,371	1,190,980	1,182,204	1,182,204	1,192,204
Probate Court No. 3 - Psych. Div.	1,350,356	1,350,917	1,306,842	1,401,862	1,512,957	1,401,862
Total Probate Court No. 3	2,491,625	2,541,288	2,497,822	2,584,066	2,695,161	2,594,066
994 Probate Court No. 4	956,090	1,155,551	1,004,328	1,182,204	1,271,850	1,192,204
Total Probate Courts	5,644,829	6,069,341	5,795,459	6,130,678	6,331,419	6,170,678
TOTAL ADMINISTRATION OF JUSTICE	614,085,937	705,357,169	699,219,471	698,360,436	746,357,474	709,727,746

HARRIS COUNTY, TEXAS
FISCAL YEAR 2008 - 09 BUDGET
ORGANIZATION BUDGETS
VOLUME 3

ORG DEPARTMENT	FY 2006-07 Expenditures	FY 2007-08 Adjusted Budget	FY 2007-08 Outlook Expenditures	FY 2008-09 Target Budget	FY 2008-09 Request Budget	FY 2008-09 Appropriations Budget
COMMISSIONERS COURT						
100 County Judge - Operations	2,504,067	2,743,454	2,555,343	2,718,515	3,817,692	2,718,515
County Judge - Child Safety Fee	349,857	281,480	344,882	281,480	155,998	281,480
County Judge - OHSEM	727,280	1,629,502	1,441,884	1,494,183	1,907,118	1,907,118
Total County Judge	3,581,204	4,654,436	4,342,109	4,494,178	5,880,808	4,907,113
101 Precinct 1 - Fund 1000	20,104,228	48,374,636	22,490,661	58,695,078	58,695,078	100,518,932
102 Precinct 2 - Fund 1000	30,774,869	84,665,120	34,553,356	55,598,582	63,832,015	93,132,491
103 Precinct 3 - Fund 1000	28,225,664	48,880,517	29,985,366	49,824,317	49,824,317	96,458,951
104 Precinct 4 - Fund 1000	36,106,795	65,841,526	41,296,584	68,506,212	68,506,212	124,635,142
105 Tunnel/Ferries Operations - Pct. 2	4,534,354	5,205,290	4,646,789	5,098,821	5,345,629	5,098,821
TOTAL COMMISSIONERS COURT	123,327,114	257,621,525	137,314,865	242,217,188	252,084,059	424,751,450
TOTAL GENERAL FUND	1,120,984,398	1,392,760,374	1,248,012,002	1,369,500,614	1,441,793,535	1,575,236,965

HARRIS COUNTY, TEXAS
FISCAL YEAR 2008-09
PRECINCT PROPOSED BUDGET SUMMARY - Budget Volume 3

PCT	DESCRIPTION	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09
		APPROPRIATIONS BUDGET	APPROPRIATIONS BUDGET	APPROPRIATIONS BUDGET	APPROPRIATIONS BUDGET
101	Precinct 1, Encumbrances	6,838,681	3,762,233	3,762,234	4,547,330
101	Precinct 1, Balances	23,215,464	21,913,854	29,413,550	52,324,602
101	Precinct 1, Child Safety Fee	234,544	232,095	249,104	260,000
101	Precinct 1, Park Deposits Refunds	25,000	25,000	25,000	25,000
101	Precinct 1, Road & Bridge Fee	7,086,311	7,118,085	7,750,000	7,350,000
101	Precinct 1, TRA Connectivity Program	5,000,000	7,100,000	27,360,000 *	27,360,000
101	Precinct 1, Additional Budget	3,300,000	13,365,000	10,725,000	8,652,000
	Precinct 1 - Total Appropriations	45,700,000	53,516,267	79,284,888	100,518,932
	Precinct 1 - Adjusted Budget	45,684,868	53,435,324	79,374,636	
	Precinct 1 - Total Expenditures	22,505,899	20,152,906	22,502,704	
102	Precinct 2, Encumbrances	6,819,374	8,676,456	8,676,456	8,688,588
102	Precinct 2, Balances	46,934,771	23,138,599	22,777,008	41,204,903
102	Precinct 2, Child Safety Fee	234,544	232,095	249,104	260,000
102	Precinct 2, Park Deposits Refunds	25,000	25,000	25,000	25,000
102	Precinct 2, Road & Bridge Fee	7,086,311	7,118,085	7,750,000	7,350,000
102	Precinct 2, TRA Connectivity Program	5,000,000	7,100,000	27,120,000 *	27,120,000
102	Precinct 2, Additional Budget	4,500,000	18,225,000	14,625,000	8,484,000
	Precinct 2 - Total Appropriations	70,600,000	64,515,235	81,222,568	93,132,491
	Precinct 2 - Adjusted Budget	64,484,803	64,910,873	84,665,120	
	Precinct 2 - Total Expenditures	32,976,865	30,927,397	34,771,629	
103	Precinct 3, Encumbrances	8,466,149	3,675,620	4,979,403	7,988,158
103	Precinct 3, Balances	16,087,996	11,399,958	13,982,809	40,906,993
103	Precinct 3, Child Safety Fee	234,544	232,095	249,104	260,000
103	Precinct 3, Park Deposits Refunds	25,000	25,000	25,000	25,000
103	Precinct 3, Road & Bridge Fee	7,086,311	7,118,085	7,750,000	7,350,000
103	Precinct 3, TRA Connectivity Program	5,000,000	7,100,000	29,664,000 *	29,664,000
103	Precinct 3, Additional Budget	4,900,000	19,845,000	15,925,000	10,264,800
	Precinct 3 - Total Appropriations	41,800,000	49,395,758	72,575,316	96,458,951
	Precinct 3 - Adjusted Budget	42,220,434	49,503,229	78,880,517	
	Precinct 3 - Total Expenditures	30,605,027	28,327,414	29,985,366	
104	Precinct 4, Encumbrances	12,003,782	9,621,130	9,621,129	12,493,298
104	Precinct 4, Balances	49,250,363	21,896,023	29,098,085	54,051,644
104	Precinct 4, Child Safety Fee	234,544	232,095	249,104	260,000
104	Precinct 4, Park Deposits Refunds	25,000	25,000	25,000	25,000
104	Precinct 4, Road & Bridge Fee	7,086,311	7,118,085	7,750,000	7,350,000
104	Precinct 4, TRA Connectivity Program	5,000,000	7,100,000	35,856,000 *	35,856,000
104	Precinct 4, Additional Budget	7,300,000	29,565,000	23,725,000	14,599,200
	Precinct 4 - Total Appropriations	80,900,000	75,557,333	106,324,318	124,635,142
	Precinct 4 - Adjusted Budget	80,587,369	76,449,520	107,841,526	
	Precinct 4 - Total Expenditures	40,322,527	36,190,239	41,296,584	

All Precincts, Encumbrances	34,127,986	25,735,439	27,039,222	33,717,374
All Precincts, Balances	135,488,594	78,348,434	95,271,452	188,488,142
All Precincts, Child Safety Fee	938,176	928,380	996,416	1,040,000
All Precincts, Park Deposits Refunds	100,000	100,000	100,000	100,000
All Precincts, Road & Bridge Fee	28,345,244	28,472,340	31,000,000	29,400,000
All Precincts, TRA Connectivity Program	20,000,000	28,400,000	120,000,000 *	120,000,000 *
All Precincts, Additional Budget	20,000,000	81,000,000	65,000,000	42,000,000
Total Precincts Appropriations	239,000,000	242,984,593	339,407,090	414,745,516
Total Precincts Adjusted Budget	232,977,474	244,298,946	350,761,799	
Total Precincts Expenditures	126,410,318	115,597,956	128,556,283	

* FY 2007-08 TRA connectivity program includes \$28.4m appropriated 3/1/2007 and \$91.6m appropriated at Mid-Year Review. As directed by the court, FY 2008-09 TRA connectivity program includes the same level of \$120m.

PROJECTED ASSUMPTIONS FOR FORECAST YEAR

- > Encumbrances and balances are the estimated amounts.
- > Child Safety Fee is divided equally among the five court members.
- > Park Deposit Refunds Costs are divided equally among the four Commissioners.
- > Road and Bridge Fee is divided equally among the four Commissioners.
- > Includes Toll Road Connectivity Program divided among the four Commissioners as follows - 80% of the total approved amount (\$96m) is divided equally among the four precincts; the remaining 20% of the total approved amount (\$24m) is divided based on the % of each precinct's population in relationship to the total population in the unincorporated areas of the county in 2006.
- > The Additional Budget is allocated to the Precincts as follows - 60% of available funds to be divided equally among the four precincts and 40% by each precinct's population in relationship to the total population in the unincorporated areas of the county in 2006.

New Budget Appropriations:	Proposed Budget	Precinct Allocation
Child Safety Fee	1,300,000	260,000
Park Deposit Refunds	100,000	25,000
Road and Bridge Fee	29,400,000	7,350,000
HCTRA Connectivity Allocation	120,000,000	
Pct. 1		27,360,000
Pct. 2		27,120,000
Pct. 3		29,664,000
Pct. 4		35,856,000
Total HCTRA Allocation		120,000,000
Additional Budget	42,000,000	
Pct. 1		8,652,000
Pct. 2		8,484,000
Pct. 3		10,264,800
Pct. 4		14,599,200
Total Additional Budget		42,000,000

HARRIS COUNTY, TEXAS
FISCAL YEAR 2008-09
FUNDS APPROPRIATIONS
As of 2/28/2008

HARRIS COUNTY GENERAL FUND		FY 2006-07	FY 2007-08	FY 2007-08	FY 2008-09
		Expenditures	Adjusted Budget	Estimated Expenditures	Appropriations Budget
1000	General Fund	\$ 1,120,984,398	\$ 1,392,760,374	\$ 1,248,012,002	\$ 1,575,236,965.59
1020	Public Improvement Contingency Fund	-	-	-	43,351,743.85
Harris County General & Contingency Funds		\$ 1,120,984,398	\$ 1,392,760,374	\$ 1,248,012,002	\$ 1,618,588,709.44
HARRIS COUNTY DEBT SERVICE FUNDS					
1160	HOT Tax, Refunding Forward Rev, Series 1998	\$ 5,878,665	\$ 5,882,161	\$ 5,877,415	\$ 5,882,207.56
1250	Permanent Improvement, Refunding Series 1996	10,982,084	664,245	-	364,661.84
1260	Permanent Improvement, Refunding Series 1997	3,455,670	15,307,546	7,542,190	15,558,049.01
1390	Commercial Paper Program, Series B	40,873,102	2,614,736	66,194	1,967,291.85
1400	Commercial Paper Series C	164,367,351	12,989,011	1,987,434	7,927,451.51
1420	Commercial Paper Program, Series A1	2,271,062	4,646,920	2,112,802	4,813,197.40
1430	HC/FC Agmt 2003B Commercial Paper Refunding	-	19,884,459	-	18,474,542.33
1440	HC/FC Agmt 2004A Commercial Paper Refunding	-	23,034,264	-	22,772,889.43
1470	Permanent Improvement Commercial Paper Series D	2,890,787	12,410,230	5,136,051	9,050,663.04
1480	Flood Control Agreement Commercial Paper Program	336,008	9,182,727	301,045	9,262,381.41
1490	HC/FC Agmt 2006 CP Refunding	-	9,932,150	-	9,819,706.52
1500	Certificate of Obligation, Series 1998	3,633,850	7,346,994	3,636,200	4,773,957.80
1530	Certificates of Obligation, Series 2001	1,629,828	3,388,595	1,629,719	3,766,243.98
1550	Permanent Improvement, Refunding Series 2001	9,380,035	2,157,062	842,358	1,722,227.19
1600	Revenue Refunding Bonds, Series 2002	-	60,555	-	63,099.37
1610	Revenue Certificates, Series 2002	1,007,150	2,139,814	2,138,150	2,670,204.95
1620	Permanent Improvement, Refunding Series 2002	21,197,388	31,981,788	15,765,138	33,753,053.48
1650	Permanent Improvement, Refunding Series 2003A	4,962,250	9,299,153	4,711,250	8,391,986.00
1680	PIB Refunding Series 2003B	24,975,048	16,387,864	4,862,300	14,107,753.24
1710	PIB Refinancing 1999	905,250	1,834,639	903,000	2,023,547.95
1730	CJC Refunding Series 2004 - Debt Service	5,851,913	11,721,287	5,853,763	12,167,298.87
1750	Tax & Sub Lien Refunding 2004A - Debt Service	172,862	183,092	174,750	174,892.48
1770	Tax & Sub Lien Refunding 2004B - Debt Service	9,320,445	8,905,738	10,348,352	10,859,635.69
1780	Permanent Improvement Refunding Bonds 2004	6,542,378	12,920,701	6,527,378	13,550,026.24
1800	Permanent Improvement Ref. Ser 2005A - Debt Service	3,492,250	7,083,118	3,492,250	9,762,948.84
1830	Road Forward Refund 2006A - I	95,629	-	-	-
1840	Unlimited RDS Ref 2006B COI	460,999	310,141	-	-
1850	PIB Refunding BDS 2006A Debt Service	381,739	6,767,499	3,267,620	7,252,277.50
1860	PIB Refunding BDS 2006A COI	135,766	91,319	-	-
2110	Commercial Paper Program, Series F	102,440,628	4,681,469	1,186,104	3,812,250.37
4630	Road, Series 1996	38,338,376	11,397,497	10,555,738	1,157,527.67
4660	Road Refunding, Series 1993	10,305,000	17,440,123	9,720,000	8,779,673.31
4700	Road Refunding, Series 2001 - Debt Service	10,536,979	29,357,521	10,532,979	40,903,850.38
4710	Road Refunding, Series 2003A	3,122,813	5,997,141	2,995,863	5,970,281.37
4720	Road Refunding, Series 2003B	3,913,925	7,854,835	3,913,925	8,129,012.43
4730	Road Refunding, Series 2004A - Debt Service	6,077,875	12,353,483	6,108,275	12,737,453.57
4740	Unlimited Tax Road 2004	7,248,050	15,056,883	7,248,050	17,044,634.46
4750	Unlimited Tax Road 2005A -Debt Service	1,721,000	3,415,853	1,721,000	3,579,231.09
4760	Unlimited Tax Road Forward Refund 2006A	443,072	7,610,037	1,404,500	12,376,545.54
4770	UNRDS Ref Bonds 2006B Debt Svc	1,528,507	25,179,580	10,178,400	33,223,489.84
Harris County Debt Service & Reserve Funds		\$ 510,875,734	\$ 379,472,230	\$ 152,740,193	\$ 378,646,145.51

**HARRIS COUNTY, TEXAS
FISCAL YEAR 2008-09
FUNDS APPROPRIATIONS
As of 2/28/2008**

HARRIS COUNTY FLOOD CONTROL DISTRICT		FY 2006-07 Expenditures	FY 2007-08 Adjusted Budget	FY 2007-08 Estimated Expenditures	FY 2008-09 Appropriations Budget
2890	FCD - General/Operations/Maintenance/Construction	\$ 60,721,569	\$ 144,289,638	\$ 65,952,197	\$ 157,522,573.17
3240	Regional Flood Control Projects	903,689	19,679,011	3,775,138	16,262,333.99
3310	Flood Control Capital Projects (Budgeted)	6,539,442	28,374,207	4,598,280	30,882,095.80
3320	FCD - Bonds 2004A - Construction	35,790,455	55,684,947	24,192,749	29,317,260.28
3330	FC Improvement Bonds 2007 Projects	269,504	98,422,441	9,253,705	89,378,960.00
3970	Commercial Paper - FCD Capital Projects	45,748,670	176,554,717	28,505,276	149,178,839.08
Harris County Flood Control District		\$ 149,973,329	\$ 523,004,961	\$ 136,277,345	\$ 472,542,062.32

HARRIS COUNTY FLOOD CONTROL DEBT SERVICE FUNDS

2170	FC Refunding Ser 2003B-D	\$ 9,784,600	\$ 9,789,034	\$ 9,784,600	\$ 9,792,656.00
2180	FC Contract Tax 2004A-D	11,361,488	11,499,082	11,359,738	12,554,916.13
2190	FC Cont Refunding 2006A DS	546,318	3,768,291	3,767,400	4,715,943.96
2200	FC Contract Refunding 2006A COI	168,791	5,907	-	-
4130	FC Refunding Series 1993A	-	19,096,485	11,115,000	13,901,271.92
4150	FC Refunding Series 2002	1,505,605	1,613,255	483,925	2,111,202.46
4160	FC Refunding Series 2003A	12,475,831	3,372,270	1,694,481	3,302,040.99
4190	FC Improvement Bds 2007 Debt Svc	598,366	9,856,228	3,080,978	9,108,037.82
Flood Control Debt Service & Reserve Funds		\$ 36,440,999	\$ 59,000,552	\$ 41,286,122	\$ 55,486,069.28

HARRIS COUNTY SPECIAL REVENUE FUNDS

2100	Deed Restriction Enforcement	\$ -	\$ 5,782	\$ -	\$ 6,010.89
2120	TIRZ-Non Interest	-	760,201	-	760,201.00
2130	TIRZ-Interest Bearing	-	869,058	(12,646)	549,974.10
2210	Child Support Enforcement	1,693,509	1,312,767	1,247,273	2,057,016.80
2220	Family Protection DC	328,323	442,748	349,484	384,298.00
2230	Restricted Fund	677,296	2,767,761	1,271,282	1,609,409.87
2240	Restricted Fund - General	1,100	224,198	138,400	97,685.65
2250	CPS - Special Revenue Contracts	-	1,505,450	669,542	835,907.62
2290	Probate Court Support	-	-	-	327,652.00
2300	Appellate Judicial System Fund	578,476	619,835	571,061	631,978.05
2340	Courthouse Security Justice Court	-	315,713	-	531,216.70
2360	Records Management and Preservation	1,166,548	20,356,537	4,528,198	22,168,024.25
2380	Justice Court Technology Fund	474,004	785,635	165,079	1,421,131.94
2390	Child Abuse Prevention Fund	-	2,356	-	12,977.64
2410	Juvenile Case Manager Fee	-	1,000,000	-	1,190,406.41
2420	Tax Office - Chapter 19	-	688,332	453,524	700,000.00
2450	Storm Water Management	982,222	5,041,514	2,825,255	2,939,048.66
2500	San Jacinto Wetlands	3,993	48,782	-	51,203.11
2510	TCEQ Pollution Control Fund	180,513	1,065,931	179,033	851,626.61
2550	Election Fund	101,084	1,001,542	487,951	1,032,640.06
2700	Dispute Resolutions Fund	919,896	1,495,693	941,579	1,578,197.20
2750	LEOSE Law Enforcement	349,512	913,200	322,617	910,076.92
2760	Hotel Occupancy Tax Revenue	17,115,162	29,559,381	28,743,798	26,717,623.41
2770	Library Donation Fund	275,928	587,896	220,733	621,160.76
2800	Law Library	1,277,958	2,207,442	1,325,094	2,278,150.39
Harris County Special Revenue Funds		\$ 26,125,524	\$ 73,577,754	\$ 44,427,257	\$ 70,263,618.04

HARRIS COUNTY INTERNAL SERVICE FUNDS

5490	Workers' Compensation	\$ 5,292,548	\$ 19,857,542	\$ 12,443,378	\$ 26,916,764.41
5500	Fleet Services	25,752,298	33,257,987	26,517,481	37,374,901.83
5520	Radio Operations	4,673,428	5,815,453	5,410,169	5,510,235.35
5540	Inmate Industries	259,343	1,712,321	299,261	1,078,280.39
5550	Risk Management	4,676,746	5,986,517	5,105,562	5,597,099.31
Harris County Internal Service Funds		\$ 40,654,363	\$ 66,629,820	\$ 49,775,851	\$ 76,477,281.29

**HARRIS COUNTY, TEXAS
FISCAL YEAR 2008-09
FUNDS APPROPRIATIONS
As of 2/28/2008**

HARRIS COUNTY ENTERPRISE FUNDS		FY 2006-07 Expenditures	FY 2007-08 Adjusted Budget	FY 2007-08 Estimated Expenditures	FY 2008-09 Appropriations Budget
5020	Subscriber Access	\$ 223,222	\$ 829,680	\$ 105,113	\$ 982,138.24
5040	Parking Facilities	878,139	3,236,561	484,153	2,484,207.01
Harris County Enterprise Funds		\$ 1,101,361	\$ 4,066,241	\$ 589,266	\$ 3,466,345.25

HARRIS COUNTY TOLL ROAD AUTHORITY OPERATIONS

Transfers-Out

5730	TRA Revenue Collections	39,417	197,550	42,204	-
5730	TRA Revenue Collections - Transfers Out	366,660,000	852,566,699	378,949,476	939,047,643.98
5770	TRA Renewal/Replacement Contingency - Transfers Out	-	147,480,983	-	154,035,872.25
TRA Revenues - Transfers-Out		\$ 366,699,417	\$ 1,000,245,232	\$ 378,991,680	\$ 1,093,083,516.23

Expenditures

5720	TRA Office Building	\$ 438,904	\$ 2,657,340	\$ 993,442	\$ 2,758,865.70
5740	TRA Operations & Maintenance	76,571,457	122,754,788	76,747,494	131,903,791.00
TRA Operations & Maintenance		\$ 77,010,361	\$ 125,412,128	\$ 77,740,936	\$ 134,662,656.70
5710	TRA Construction	\$ 106,115,186	\$ 82,244,069	\$ 9,169,767	\$ 34,008,155.46
5160	TRA Ser 02 Tax/Rev Construction	4,926,509	28,002,054	3,908,455	24,179,187.04
5240	TRA 2006A Project Fund	25,000,000	75,030,765	51,902,419	25,764.55
5950	TRA Commercial Paper Ser E Construction	31,124,848	246,455,845	54,906,898	229,233,990.18
TRA Construction		\$ 167,166,543	\$ 431,732,733	\$ 119,887,539	\$ 287,447,097.23

HARRIS COUNTY TOLL ROAD AUTHORITY DEBT SERVICE

5120	TRA Ser 2002 Tax Refund Bond	\$ 2,605,502	\$ 3,180,475	\$ 2,538,875	\$ 5,003,534.26
5130	TRA Ser 2003 Tax Ref Debt Service	14,921,536	237,635,933	9,058,874	19,799,553.63
5140	TRA Ser 2002 Revenue Refunding B	19,772,904	44,733,615	13,336,033	31,398,314.46
5150	TRA Rev Ref Ser 2004A-Debt Service	8,184,620	12,563,735	8,177,389	16,978,414.41
5170	TRA Rev Ref Ser 2004A-Debt Service Reserve	2,300	12,129,158	3,350	12,705,789.52
5180	TRA Ref Series 2004B-Debt Service	25,773,597	67,986,905	24,709,931	68,821,061.03
5210	TRA Ser 2005A Debt Service	10,616,080	16,188,769	3,815,000	2,157,377.17
5220	TRA Ser 2005A Debt Service Reserve	556	14,084,276	568	14,765,579.77
5250	HCTRA - 2006A Debt Service	2,405,820	11,843,985	6,318,921	13,035,574.16
5260	TRA - 2006A Debt Service Reserve	-	10,489,853	5,466	10,910,235.01
5270	TRA Ser 2006A Cost of Issuance	6,110	5,673	-	-
5310	TRA - 2007A Cost of Issuance	-	3,084,970	-	-
5320	TRA - 2007A Debt Service	-	305,651,378	9,247,271	30,948,247.29
5330	TRA - 2007B Cost of Issuance	-	1,922,001	-	-
5340	TRA - 2007B Debt Service	-	155,422,502	2,889,467	10,066,617.68
5350	TRA - 2007B Sinking Fund	-	1,000	-	-
5360	TRA - 2007C Cost of Issuance	-	2,876,126	-	-
5370	HCTRA - 2007C Debt Service	-	364,184,688	8,755,500	35,054,931.11
5570	Toll Road Capitalization	-	-	-	60,000,000.00
5600	TRA 1995A Tax Debt Service	1,975,688	573	(2,372,918)	6,591,548.13
5680	TRA Comm Paper Ser E Debt Service	45,245	187,817,905	353,704	142,194,694.37
5700	TRA 1994A Tax Debt Service	4,475,291	22,355,060	3,987,436	16,484,777.61
5880	TRA Tax Refunding Series 1991	2,214,806	33,269,262	1,107,126	17,957,999.42
5900	TRA Tax Ref 1992 A & B	2,105,547	25,389,905	1,360,468	13,343,480.93
5910	TRA 1997 Tax Ref Debt Service	8,931,333	136,065,980	5,159,018	11,951,402.02
5930	TRA 2001 Tax Refunding	9,392,425	10,835,549	9,208,741	17,073,818.98
5940	TRA 1997 Revenue Debt Service	3,501,292	10,012,066	1,040,104	1,630,329.76
Harris County Toll Road Authority - Debt Service Funds		\$ 116,930,652	\$ 1,689,731,342	\$ 108,700,324	\$ 558,873,280.72

**HARRIS COUNTY, TEXAS
FISCAL YEAR 2008-09
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HARRIS COUNTY CAPITAL PROJECT FUNDS - BUDGETED		FY 2006-07 Expenditures	FY 2007-08 Adjusted Budget	FY 2007-08 Estimated Expenditures	FY 2008-09 Appropriations Budget
3600	Road Capital Projects	\$ 9,510,540	\$ 53,799,867	\$ 16,184,269	\$ 28,750,762.06
3610	Metro Designated Projects	19,944,902	38,768,663	8,108,220	30,719,014.18
3670	Building/Park/Library Capital Project	872,626	4,370,004	1,840,456	2,829,634.26
Harris County Capital Project Funds - Budgeted		\$ 30,328,068	\$ 96,938,534	\$ 26,132,945	\$ 62,299,410.50

HARRIS COUNTY CAPITAL PROJECT FUNDS - ROLLOVER

3120	Metro Street Improvement Project	\$ -	\$ 6,968,418	\$ 196,808	\$ 6,814,943.19
3500	Road 1975	291,886	609,626	4,425	573,602.65
3690	1982 Park Bond	-	1,249,424	-	335,035.83
3700	CO Series 2001 Construction	4,231,463	16,036,022	4,496,438	10,956,558.24
3710	P/I Series 2002 Construction	33,707	60,699	239	57,795.64
3730	Road Refunding 2004 B Construction	22,020,531	77,414,804	25,213,066	49,004,619.93
3740	Roads 2006B Construction	-	119,633,932	851,858	115,512,162.54
3830	1987 Road Series 1993	119,627	104,466	15,050	84,843.63
3850	87 PIB 1994 Capital Project	1,102	1,345,841	41,000	477,209.55
3860	Road & Refunding Series 1996	625,399	1,827,479	1,202,435	562,636.36
3890	CO Series 1994 Certificate Obligation	1,747,322	5,592,265	1,341,453	4,011,648.94
3910	Comm Paper Ser D-1	68,593	852,453	-	755,089.06
3920	Comm Paper Ser D	15,408	-	-	-
3930	Comm Paper Ser B P/I	5,920,663	48,549,585	18,786,458	29,884,973.49
3940	Comm Paper Ser C - Road & Bridge	56,869,686	240,288,671	71,262,169	168,896,558.87
3960	Comm Paper Ser A-1	11,576,769	22,067,874	12,741,903	9,313,543.47
3980	Comm Paper Ser D/02	48,286,298	53,101,764	19,171,178	18,679,372.02
Harris County Capital Project Funds - Rollover		\$ 151,808,454	\$ 595,703,323	\$ 155,324,480	\$ 415,920,593.41

HARRIS COUNTY SEIZED ASSET FUNDS - MEMO ONLY **

2310	County Attorney Admin Toll Rd Fund	\$ 225,351	\$ 977,184	\$ 327,979	\$ 1,197,551.29
2320	DA Special Investigation Fund	-	11,020,715	-	11,535,566.99
2330	DA HOT Check Depository Fund	75,145	6,019,996	65,545	6,407,309.82
2560	District Attorney Seized Assets-Treasury	-	8,428	-	8,733.20
2570	District Attorney Seized Assets-Justice	-	88,485	6,337	86,079.38
2580	Constable Seized Assets-Treasury	-	39,358	-	40,928.18
2590	Constable Seized Assets-Justice	-	141,367	8,092	139,496.44
2600	Sheriff Seized Assets-Treasury	-	5,763,295	1,796,550	4,846,035.02
2610	Sheriff Seized Assets-Justice	1,020,190	2,085,558	73,427	3,120,286.21
2620	Sheriff Seized Assets-State	8,898	4,145,519	371,762	4,549,366.69
2630	District Attorney Seized Assets-State	48,296	12,696,116	2,813,694	12,613,114.39
2640	Constable Seized Assets-State	1,697,128	526,636	47,731	571,472.81
2650	Seized Assets-Commissioners Court	38,781	1,699,401	-	2,262,249.43
2660	Seized Assets-Fire Marshall	-	11,074	-	16,723.98
Harris County Seized Assets Funds		\$ 3,113,789	\$ 45,223,132	\$ 5,511,117	\$ 47,394,913.83

** This is presented for information purposes only. Harris County Commissioners Court, by statute, does not have budgetary authority over these funds.

HARRIS COUNTY TRUST AND OTHER FUNDS

5060	Commissary (Memo Only)	\$ 6,676,597	\$ 8,719,688	\$ 3,561,872	\$ 9,498,932.00
2370	Donation Fund	181,446	2,799,102	205,444	2,879,488.53
6460	Insurance Trust Fund	140,971,844	191,395,803	161,810,843	200,120,556.23
Harris County Trust and Other Funds		\$ 147,829,887	\$ 202,914,593	\$ 165,578,159	\$ 212,498,976.76

**HARRIS COUNTY, TEXAS
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HARRIS COUNTY GRANT FUNDS - ROLLOVER		FY 2006-07 Expenditures	FY 2007-08 Adjusted Budget	FY 2007-08 Estimated Expenditures	FY 2008-09 Appropriations Budget
7007	Title IV-E Adoption Incentive	\$ 1,598,085	\$ 3,233,961	\$ 1,581,157	\$ 1,652,803.97
7009	Harris County Truancy Program	113,586	41,712	-	-
7012	Title IV-D ICSS (Integrated Child Support System)	853,502	2,455,662	770,254	1,693,074.22
7014	Star-Success Thru Addiction Recovery	154,187	209,227	158,884	-
7016	Urban Area Sec Initiative II	4,283,066	17,777,828	5,878,212	11,799,940.50
7017	Congestion/Air Quality Improvement	-	165,360	81,411	83,949.32
7019	Star-Success Thru Addiction Recovery	83,203	175,167	112,528	36,680.80
7020	Support Housing	439,569	855,325	360,741	560,627.17
7021	C.O.P.S. Technology	-	1,502,525	-	1,502,525.00
7022	Coastal/Estuarine Land Conservation	-	327,546	-	327,546.00
7023	IV-E Child Welfare Services	661,736	5,995,303	278,635	1,475,000.00
7024	Pal Transition Center	719,418	531,889	388,742	126,705.83
7026	North Amer Wetlands Conservation	19,500	12,600	110	12,490.14
7027	Bank Park TPWD	45,519	579,481	286,978	265,657.67
7028	Abducted/Missing Persons Unit	128,608	126,658	112,781	13,876.10
7029	Challenger Seven Memorial	-	26,175	22,133	4,041.65
7031	Flood Control FEMA - PDMC	15,731,428	21,586,942	2,482,880	19,085,410.55
7032	HGAC-Worksource Svcs Katrina	154,390	-	-	-
7033	Identity Theft Passport	3,000	-	-	-
7034	Economic Development Initiative	13,575	283,425	134,166	149,258.84
7035	Court Doc-Preservation Restoration	-	31,000	23,375	7,625.00
7036	Houston Katrina/Rita Fund	50,000	-	-	-
7037	Buffer Zone Protection	756,438	96,662	71,454	-
7038	Juvenile Protection Records	33,977	55,246	45,807	-
7041	HC Stay in School Program	-	189,137	127,648	59,013.92
7042	Humanities Texas	-	2,675	2,675	-
7043	HC Youth Mental health	-	115,162	55,295	57,718.43
7044	HGAC Solid Waste	-	16,875	16,874	-
7045	Adult Violent Death Review Team	16,406	22,718	10,326	-
7046	HGAC Rides	-	484,975	460,554	-
7047	West Nile Surveillance	-	133,880	104,015	-
7048	Built Environment Grant	-	5,000	2,251	2,749.10
7049	Houston-Harris County Immunization	-	182,233	51,059	132,318.58
7052	Minority Aids Quality Management	-	1,571,727	778,564	838,594.24
7053	The Employee Project	-	550,000	162,928	387,108.36
7054	FTA Sec 5307 Urban Form	-	1,080,700	17,082	1,867,507.49
7055	Unincorp Area Revitalization	-	144,336	-	144,336.00
7056	Other Victim Assistance	-	100,000	20,713	79,287.04
7057	STEP - Comprehensive	-	239,845	41,857	197,988.17
7058	Medico-Legal Death Conference	-	77,123	-	77,123.00
7065	Pct 2-Unincorp Area Revitalization	94,749	30,556	30,010	-
7075	TX Historic Crthouse Preservation	363,127	211,873	136,872	75,000.14
7083	FEMA/HUD Disaster Recovery	-	1,520,573	132,149	1,396,149.63
7084	TDHCA TX Plan/Disaster	-	21,000,000	59,838	20,943,973.58
7086	PHES Lead-Bas Paint Hazard	-	2,127,810	7,202	2,215,708.00
7087	Spring Creek Greenway Project	-	500,000	-	500,000.00
7088	Intensive Super. Juv. Sex Offend	-	30,649	15,000	15,648.61
7089	HC Rescue Mentoring Program	-	102,651	5,676	97,027.58
7091	Court Order Parent Education	-	41,800	660	41,140.15
7092	Clean Cities Coordinator Program	-	216,000	-	216,000.00
7093	Hurricane Dean	-	-	-	13,760.92
7107	Citizen Corps	83,193	113,692	63,841	-
7109	TX Disaster Relief Fund Grant	259,101	-	-	-
7115	Allstate Foundation Grant	111,047	71,178	58,006	13,197.89
7119	HMGPF/Fema DR-1606	3,327,492	4,672,508	4,354,856	317,651.91
7125	Non-Emergency Transport Svcs	466,019	665,828	336,755	-
7130	Emergency Shelter Grant	522,630	869,609	665,825	691,546.23
7136	Halls Bayou Greenway	492,807	3,507,193	1,776,102	1,731,091.42
7140	Home Program	1,418,338	11,345,388	2,808,268	11,134,325.17
7151	Reliant Energy Care Program	771,483	1,505,304	1,449,643	60,250.27
7155	HMGPF/Fema 1606-DR	-	2,530,000	35,000	220,160.00
7165	Private Programs	1,261,643	1,066,062	875,946	277,396.22
7168	Public Housing Safety Initiative	16,066	91,043	82,531	8,511.78
7169	Big Read	-	40,000	38,870	-

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HARRIS COUNTY GRANT FUNDS - ROLLOVER (con't)		FY 2006-07 Expenditures	FY 2007-08 Adjusted Budget	FY 2007-08 Estimated Expenditures	FY 2008-09 Appropriations Budget
7175	Mobility Transportation	\$ 25,007	\$ 30,629	\$ 6,880	23,749.07
7185	Centerpoint Energy Care Program	11,886	271,024	70,978	200,000.00
7195	Truancy Intervention Program	20,302	203,908	107,320	58,556.63
7196	School Resource Officer	-	60,000	13,997	46,003.25
7200	Shelter Plus Care	2,002,309	7,815,151	2,249,289	8,467,137.04
7205	Natl Recreation Trail Grant	6,238	-	-	-
7215	Human Trafficking Rescue	195,000	963,301	170,564	798,505.10
7222	TCEQ-Low Income Vehicle Repair	1,963,052	8,739,276	1,472,322	7,266,953.41
7235	2006 OJP Hurricane Relief Project	1,382,580	117,420	68,960	48,460.52
7262	Help America Vote Act	11,000	-	-	-
7275	Stand Alone Drug Testing	7,643	112,357	71,735	40,621.70
7280	Phase XV-Utility Assistance	460,791	611,191	608,022	3,573.02
7281	NASA Research Grant Funds	13,311	-	-	-
7283	FEMA-Allison Hazard Mitigation	(3,759,457)	-	-	54,945.62
7284	FEMA-Tropical Storm Allison 01	(104,700)	-	-	-
7286	FEMA-FMAP Home Acquisition	410,464	-	-	-
7287	FEMA/Oct-Nov 98 Floods	314,820	-	-	-
7289	Emergency Mgmt Performance	416,818	437,658	437,658	-
7291	FEMA 1624-Dr Texas Wild	2,568	-	-	-
7292	FEMA Flood Mitigation Assistance	1,265,018	6,649,896	1,272,775	5,382,121.57
7293	Flood Control FEMA 1439	4,951	1,159,636	(1,604)	1,160,838.59
7294	Hurricane Katrina 2005	3,787,554	10,319,169	6,012	10,313,156.98
7295	Hurricane Rita 2005	860,983	313,202	-	313,202.06
7296	HC Alliance-Children & Families	823,582	3,761,988	1,651,876	1,621,084.47
7375	CRI-Cities Readiness Initiative	878,018	2,496,522	1,401,472	54,716.87
7416	Elderly/Disabled Transportation	323,812	920,028	624,561	331,487.61
7418	Coastal Management	10,500	-	-	-
7423	Target Stores Community Giving	6,763	5,003	5,003	-
7425	Gates Foundation	521	-	-	-
7426	George & Mary J. Hammond Foundation	1,280	-	-	-
7428	Simmons Foundation	2,500	2,500	2,500	-
7429	Dollar General Foundation	1,500	-	-	-
7431	Aquatics Center	-	525,000	525,000	-
7433	Herzstein Foundation	29	-	-	-
7441	TX Reads Grant - B Bush Branch	2,900	-	-	-
7446	HALS-Houston Area Library System	102,146	110,233	104,200	-
7448	Reading is Fundamental, Inc	8,280	8,448	6,336	-
7453	HALS-Staff Development	8,511	6,000	6,000	-
7456	BMP Effect Pollutant Reduction	54,099	90,276	90,067	-
7595	Residential Substance Abuse	98,112	-	-	-
7635	Ensuring Access, Encouraging Support	179,832	28,449	6,598	-
7660	HUD Comm Develop Block Grant	19,282,442	23,730,772	10,882,939	23,709,545.55
7697	Sex Offenders Monitor & Compliance	158,031	123,878	116,324	7,554.23
7707	Project Safe Neighborhoods	4,565	79,034	21,812	57,222.13
7708	Project Safe Neighbor-Graffiti	-	40,750	-	40,750.00
7724	Ward Mentor Program	53,247	190,447	38,826	151,620.51
7749	Task Force-Underage Drinking	10,455	15,724	3,434	-
7980	Juvenile Accountability Incentive Block	304,160	447,471	309,678	137,793.18
7981	Juvenile Accountability Incentive Block	8,915	-	-	-
8002	Burning Crow	-	217,000	-	217,000.00
8008	HIDTA Law Enforcement	497,371	2,529,805	1,198,459	1,331,346.40
8020	Tuberculosis Prevention and Control	589,958	948,210	595,574	355,763.34
8025	HGCSD Grant	80,000	-	-	-
8030	Office of Regional Program	212,144	350,733	221,223	129,333.56
8032	Non-Emergency Medical Transport	642,883	-	-	-
8037	CHIP Outreach Program	190,402	-	-	-
8040	Run Away & Youth Family	22,262	243,191	26,348	110,892.05
8045	STAR Program	284,221	804,390	271,466	335,555.65
8050	Maternal and Child Health	877,446	1,713,611	1,096,516	551,526.90
8060	Refugee Health Screening	795,461	1,846,435	1,088,873	696,014.54
8065	Texas Tobacco Prevention Pilot	394,564	384,868	331,826	34,200.76
8066	Texas Book Festival Grant	802	1,452	1,410	41.83

**HARRIS COUNTY, TEXAS
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HARRIS COUNTY GRANT FUNDS - ROLLOVER (con't)		FY 2006-07 Expenditures	FY 2007-08 Adjusted Budget	FY 2007-08 Estimated Expenditures	FY 2008-09 Appropriations Budget
8070	Immunization Action Plan	\$ 841,510	\$ 1,283,461	\$ 984,287	303,444.29
8090	Tuberculosis Elimination Division	90,211	212,413	100,353	103,899.15
8100	Tuberculosis PC (Prevention & Elimination)	44,940	84,912	44,809	40,103.50
8110	Family Planning	1,828,676	2,799,038	1,750,534	962,261.02
8125	HRSA-Special Projects	72,884	662,982	285,675	242,534.09
8130	State Legalization Impact	2,104	853,819	5,126	848,693.45
8140	HIV Prevention	305,134	478,143	237,074	216,900.45
8145	St. Louis Encephalitis-UTMB	268,346	518,543	239,238	31,553.22
8150	HIV PCPE/HERR	122,495	301,943	103,655	-
8160	Maternal and Child Health PTB	284,114	595,878	321,180	374,872.60
8165	Bioterrorism	2,045,792	4,257,429	2,828,300	1,236,609.35
8180	TDH Vaccine	-	1,892,958	-	-
8200	Ryan White Title 1	20,009,256	24,994,240	18,590,755	3,015,549.92
8215	Infectious Disease-West Nile	205,819	347,192	96,470	117,946.37
8270	TX Automated Victim Notification	252,470	123,449	123,449	-
8285	Lone Star Libraries Program	126,383	346,523	163,303	178,391.76
8320	WIC Supplemental Feeding	6,733,954	12,687,970	7,260,596	4,802,555.38
8410	Residential Substance Abuse	282,622	398,837	283,347	117,043.96
8455	TX Council for Humanities	1,951	488	488	-
8480	Local Law Enforcement Block Grant	1,010,655	-	(1,334)	-
8487	Preparation for Adult Living (PAL)	1,319,219	3,376,633	1,265,679	1,845,687.02
8488	Community Youth Development	957,096	1,975,329	868,169	843,781.49
8493	PPT-Perm Planning Team Program	(158)	-	-	-
8515	Early Medical Intervention	97,331	158,795	90,771	55,529.00
8520	Domestic Violence Unit	53,190	113,901	68,606	31,633.73
8525	Domestic Prepare Equip Support	4,370,145	42,353,464	1,169,796	41,077,070.71
8540	Major Drug Squad	19,692	10,900	4,447	6,453.81
8585	COPS UHP	488,699	55,866	6,634	-
8593	Weed'N'Seed CDD	186,875	-	-	-
8605	Bulletproof Vest Partnership	175,740	914,173	430,236	487,057.14
8610	Truck, Air, Rail and Port	-	47,000	44,905	2,093.67
8615	HIDTA-Gang Squad	7,155	5,010	5,010	-
8620	Money Laundering Initiative	315,842	299,539	221,633	77,906.12
8640	Houston Intelligence Support Center	140,039	104,133	104,133	-
8675	Forensic DNA Lab Improvement	15,153	-	-	-
8676	HCME Coverdell Improvement Program	79,633	150,000	147,203	242,597.76
8685	Tobacco Compliance-Public Account	27,615	44,479	10,501	10,915.68
8705	Crime Victim Assistance	74,521	136,995	82,446	52,230.88
8707	Victim Assistance Coordinator	34,395	96,257	54,818	34,937.56
8710	Auto Theft Prevention	1,706,477	1,522,655	1,270,350	227,474.42
8711	Protective Order Prosecutor	110,088	194,122	113,734	75,527.63
8715	Justice Assistance Grant	406,014	2,425,581	255,881	2,169,699.52
8730	Solid Waste Implementation Program	107,245	96,005	96,004	-
8731	HGAC Solid Waste	247,253	142,490	128,192	-
8760	Caseworker Intervention Expansion	139,093	263,129	143,114	104,169.01
8762	Internet Crimes Against Children	13,306	-	-	-
8766	Felony Family Violence	66,613	135,429	59,235	58,458.67
8768	STAR-State Drug Court	124,575	230,842	117,041	105,243.80
8775	DNA Enhancement Project	205,693	450,935	416,992	33,942.60
8778	DNA Backlog Reduction Program	329,768	1,556,686	502,570	1,054,115.57
8779	Forensic Lab Improvement Program	85,475	259	259	-
8825	G.R.E.A.T. Program	298,553	728,277	451,373	201,851.67
8865	D.W.I. Step	144,233	413,661	228,747	137,157.05
8880	National Maximum Speed Limit	105,439	117,465	60,614	-
8888	HC Hospital Foundation - Dental	41,513	22,168	15,008	7,160.00
8895	Safe and Sober STEP	193,538	707,628	152,914	373,497.97
8897	Commercial Vehicle Safety	58,415	162,826	54,925	75,932.38
8905	HCHFC-MAP Plus/ESG Match Grant	671,500	800,500	363,626	447,374.00
8910	Motor Assistance Program (MAP)	1,691,485	2,416,122	1,244,612	1,055,710.22
8931	JDAI	-	100,000	5,764	94,236.11
8960	Violence Against Women	72,402	173,256	93,510	62,021.12
8980	Runaway Investigative	74,717	61,240	57,701	3,539.20
Harris County Grant Funds - Rollover		\$ 121,041,633	\$ 308,075,801	\$ 98,582,826	\$ 210,308,134.75

Policy Issues

The following items are presented for consideration March 4 as part of the proposed FY 2008-09 budget. The items result from hearings January 9-11 and February 19 and are in accord with court direction for public hearing and budget adoption on March 4.

1. Financial Policies

- a. Expenditures are to be budgeted and controlled so that at the end of the fiscal year the minimum undesignated fund balance for operating funds will be no less than 15% of fiscal year expenditures.
- b. Full disclosure and open lines of communications will be provided for rating agencies. A goal is sustaining the county's AA+ debt rating with a stable outlook. Decisions on financial matters are to consider this goal.
- c. Tax anticipation notes for annual cash flow purposes will be issued for the general operating fund. A recommended order will be presented to the court as an agenda item.
- d. Ad valorem tax requirements for operations and debt service are to be analyzed in conjunction with projections of taxable values by the Appraisal District. A recommended tax rate schedule will be presented to the court in September. Funding plans will be considered for Harris County, Harris County Flood Control District, Port of Houston Authority, and the Harris County Hospital District.
- e. The court will consider capital improvement plans and financing requirements at a review session to be held at 9 a.m. Tuesday, June 17.
- f. The Mid-Year Review will be held at 9 a.m. Tuesday, September 23.

2. Salaries, Allowances, and Positions

- a. **Cost of Living** It is recommended that the court authorize preparation for a 3% cost of living salary adjustment for positions effective with the payroll period that begins September 27. The approximate cost to the general fund would be \$9.4 million this fiscal year, FY 2008-09, and \$24 million for the next fiscal year, FY 2009-10. The court approved a 3% increase for FY 2007-08 and 3% the year before, FY 2006-07. Management Services will provide a recommendation to the court at Mid-Year Review as to whether final approval should be given for the COLA.

- b. **Allowances** It is recommended that allowances for FY 2008-09 be as follows: 50.5¢ per mile reimbursement for use of a personal vehicle on county business, subject to a maximum of \$675 per month; maximum monthly car allowances of \$575 for law enforcement officers, and, subject to court approval, \$550 per month for elected officials and appointed department heads, and \$420 per month for other non-law enforcement personnel. These amounts will be reviewed for any necessary changes that should be considered at the Mid-Year Review in September.

The maximum cellular phone allowance of not to exceed \$50 per month for authorized staff should not be changed at this time.

- c. **Positions and Salaries** Lists of new positions, salary changes, reclassifications, and part-time and temporary positions have been prepared for budget adoption and are attached. Further changes may be recommended as agenda items, subject to availability of funds.

The average annual salary of a full-time position in the county is \$53,690 plus benefits of \$19,644. The total annual requirement for salaries and benefits in the general fund, with 12,768 full-time equivalent positions, is \$936.3 million, which is about 72% of operating costs.

Recommendations have been prepared and are attached for maximum salaries for elected and appointed officials.

- d. **Group Health and Related Benefits** A status report by the director of Human Resources & Risk Management is enclosed for your review and reference. The total annual cost for employees, retirees, and dependents is projected to be \$181.2 million, an increase of \$18.3 million. The county's portion of the cost will be \$143 million, or 78.9% of the total.

The county's policy for basic coverage remains unchanged, with 100% of the cost for the employee and qualified retiree paid by the county plus 50% of the cost for dependents. A second option allows the employee or retiree to pay a higher premium for another level of benefits.

Effective March 1, 2008, the medical provider, Aetna, Inc., will begin the fifth year of a five-year agreement. Proposals will be taken later in the fiscal year for new agreements that will be effective in 2009.

Staff of the Office of Human Resources & Risk Management and the Office of Financial Services are reviewing with the Auditor and County Attorney requirements of the Government Accounting Standards Board to determine appropriate alternatives for financial statements regarding the expense of long term county-paid retiree health care benefits. An actuarial study will be updated and recommendations will be provided from available options for a formal funding policy.

The contribution by the county to the Texas County & District Retirement System in 2008 is estimated at \$77.3 million, or 9.64% of covered payroll. Employee contributions of 7% are estimated at \$56.1 million.

3. Departments

Public Infrastructure Recommendations are provided in the attached list for new positions and related adjustments for a portion of the department's various divisions and offices. Further recommendations will be made after review with the PID director.

A process for decisions on allocation of funds for generators will be submitted by PID as an agenda item. It will be part of a study by PID and OHSEM on the emergency capabilities of county buildings to determine their needs for back-up power for essential operations, their potential use during emergencies, and their ability to withstand hurricane force winds.

Another analysis for funding needs will be for assessment and corrective action for underground storage tank facilities and possible leaking petroleum storage tank sites on county properties.

A report from the director of PID's Facilities & Property Management Division concerning utilities has been submitted to the court. The director said the county's utility budget for the new fiscal year is projected to be approximately \$25 million compared to the amount six years ago of \$10 million. While the cost of energy has increased, the county has added new facilities with increased consumption and budget requirements. The director's report outlines energy conservation and management measures that have been implemented and are planned. He said further recommendations will be presented at the Mid-Year Review in September.

A summary report from PID's Architecture & Engineering Division concerning the status of building projects is attached for review and reference. The listing shows an approximate total amount of \$629 million in projects in various stages of plans or requests that would be for the period of FY 2008-09 to FY 2013-14. There are other projects listed without an estimated cost that are anticipated for this period. Library projects would also need to be added to the list.

The total amount shown includes \$185 million for two projects that were approved by voters last November, a Forensic Center and a Family Law Center.

The court will have to carefully consider the listed projects, timetables, and the county's limit on funding capabilities at the CIP meeting June 17.

- **Toll Road Authority** Recommendations for positions and reclassifications for TRA have been submitted as part of the budget adoption proposal.
- **Flood Control** An adjustment has been made for the Flood Control budget to increase maintenance of infrastructure. New positions and reclassifications have been presented for the budget. The director said the district's capital improvement funds are sufficient for work planned this fiscal year and partly into the next fiscal year. Management Services will address funding availability for the Flood Control five-year plan at the court's capital improvements session scheduled for June 17.

The Flood Control director submitted a report concerning the status of the FEMA Buyout Program. Since 2001, the Flood Control District has acquired 1,363 properties that were subject to repeated flooding in 15 of the county's 22 watersheds at a total cost of \$155 million. Funding came from FEMA grants and Flood Control funds.

Information Technology The court approved the transfer of records management positions from PID/FPM to ITC effective December 8, 2007. A recommendation has been provided for certain positions and for related items necessary for the process of providing digital records management. A report by the IT Chief Information Officer on the subject, including electronic mail, has been distributed.

A report regarding the status and funding for the JIMS2 project will be prepared for the court.

A concern that should be addressed is the status of the leased ITC Radio Shop at 2500 Texas. Radios are stored and processed at this location for the Regional Radio System which includes services for over 500 agencies. Safety inspections show the facility to be inadequate for its function. Another potential problem, as discussed in the PID/A&E buildings report, is a plan of Metro for a rail line that would go through a portion of the Radio property.

Public Health A recommendation has been prepared concerning positions requested for this department. Top priorities include an epidemiologist for disease surveillance and licensed vocational nurses for TB clinical services.

Another request is funding for two temporary buildings for certain Veterinary support staff to use, allowing kennel space to be expanded in the Animal Control Shelter at 612 Canino Road.

Community Services This department, formerly know as Community & Economic Development, has four divisions: Economic Development, Social Services, Housing & Community Development, and Transit Services. Social Services was merged with CED in March 2007. The director recommended that the name of the department be changed to Community Services while retaining the names of the four divisions. The court indicated no objections, and the name change officially occurs on March 1, 2008.

Salary changes and reclassifications have been addressed.

Library Recommendations will be prepared for funding for library materials for this year, a new generator, contract payment for the Tomball College & Community Library, replacement of self-checkout machines, and public access computer replacements for the branches.

The department has also requested that a salary study of positions be done.

New and replacement library facilities will be reviewed at the court's capital improvements session in June.

Law Library This department, with the approval of the County Attorney, has requested that a salary analysis be done.

Youth & Family Services Salary changes, positions, and other requests have been recommended for **Domestic Relations, MHMRA, Juvenile Probation, Protective Services for Children & Adults, and Children's Assessment Center.**

Juvenile Probation reopened its operations at Westside Detention on February 19, 2008. The facility provides 45 beds to absorb youth from the downtown detention facility in the Juvenile Justice Center at 1200 Congress. The 45 Westside beds will be added to the 210 individual cell beds in JJC for a total of 255 such beds. The department has 40 more beds available in multi-occupancy rooms in JJC. The goal is to keep the population under control so that if possible only single cell beds will be used.

Juvenile Probation has asked for assistance with upgrades to elevators in JJC to allow quicker response to emergency situations, and for replacement and addition of radios for use by staff in detention.

An analysis will be done for a recommendation on the need for therapeutic services for youth at post-adjudication facilities, Burnett-Bayland Home, Burnett-Bayland Reception Center, the Delta Boot Camp, and the Youth Village.

A management study for Juvenile Probation will begin after receipt of an initial report on findings and recommendations of the Casey Foundation concerning the Harris County juvenile justice system.

PID/A&E's buildings report said the cost estimate to repair the 3540 W. Dallas detention facility for juveniles is \$9 million. Jacobs Carter & Burgess provided the estimate.

MHMRA has requested an increase of \$617,403 for a total of \$23,151,310 in its allocation from the county for NeuroPsychiatric Center funding and related expenses.

Constables The constables have requested 111 new officers and 12 communications and clerical positions. A recommendation has been prepared for approval of certain of the positions.

In addition, the Constable of Precinct 1 has been asked by the Texas Medical Center to take over security duties from HPD in the Medical Center complex. The initial estimate is that between 17 and 20 officers, including supervisors, would be needed. The court agreed that the contract for the service should be on a full cost recovery basis.

Summary sheets showing the status of the contract patrol program have been provided. Policy recommendations for 2009 will be presented at Mid-Year Review in September.

Sheriff The department has requested 163 new positions for various divisions, and salary changes and reclassifications. An added request is for two administrator positions for the Computer-Aided Dispatch System.

The jail system remains under variances from the Texas Jail Commission. The department last year moved 600 prisoners by contract to a jail in Epps, La., to help relieve overcrowding in Harris County facilities.

Recommendations for continued improvements in jail medical and mental health services and continuity of care issues will be presented for the court's consideration. The contract with MHMRA for services in the jail program is at \$5.5 million for the new fiscal year compared with \$4 million last year. Recommendations will also be provided, as requested, for an alternative plan from the one that was defeated by voters last November for a central inmate processing facility and related jail improvements in the Detention Zone. Recommendations will also address the jail project at the Atascocita complex. Projects have been outlined in the PID/A&E buildings report.

A recommendation will be prepared for the Sheriff's Department to assume responsibility for security screening services in the downtown courthouse complex, and total responsibility for security in the Criminal Justice Center.

Fire Marshal The Fire Marshal has requested 16 positions, including a senior fire inspector and seven inspectors because of the volume of fire and life safety inspections for facilities in the unincorporated area. Such work is up 209% since 2005 due to population and business growth. Recommendations will be provided regarding these requests and other items sought for the Fire Marshal's divisions of Fire Investigation, Fire Prevention, Emergency Response, Training, and Administration.

Medical Examiner The Medical Examiner is seeking approval of two other phases of new positions during the fiscal year with 24 in the first group before summer, and 19 in the second later in the fiscal year. The positions would primarily be for forensic, toxicology, and DNA laboratory sections. He is also asking for reviews of maximum salaries. Recommendations will be prepared for positions, salaries, and related equipment.

County and District Clerks The County Clerk is asking for four new regular positions and 30 temporary positions. Management Services will work with the County Clerk so that funding is available as necessary to conduct the 2008 elections.

The District Clerk is working toward developing an electronic filing system, self-service initiatives for customers, and continuation of an imaging project for an electronic document management system. Management Services will work with the District Clerk regarding necessary funding.

County and District Attorneys The County Attorney is asking for eight new positions: an attorney for the Real Property Division for condemnation proceedings for toll road projects, and four attorneys and three administrative positions for the Children's Protective Division which has had an increase in caseload.

The District Attorney requested four positions, an attorney for post-conviction writs, a human resource officer for the Operations Division, an administrative assistant for the Misdemeanor Division, and an administrative assistant/receptionist for the divisions of Public Integrity, Information Systems, and Writs. The positions will be reviewed with the new District Attorney after that person officially takes office.

Community Supervision & Corrections CSCD is asking for security enhancements at regional centers and expanded or relocated facilities because of additional caseloads. These requests will be considered at the capital improvements session in June. The CSCD facility at 1307 Baker in the Detention Zone is in need of repairs. The Sheriff's Department is leasing the facility at this time. Management Services will prepare a funding recommendation in consultation with PID/A&E, the Sheriff's Department, and CSCD.

Pretrial Services Pretrial is requesting an application developer position and a data control officer. The director wants to implement a new risk classification system for its interview process with detainees.

A problem for this department has been inadequate working conditions at the HPD Reisner Street Jail, a difficulty that could be resolved with a new county inmate processing center.

Management Services will consult with the director and judges and their staff regarding Pretrial Services and changes in collected data for decisions for release of certain prisoners from jail when appropriate.

Justices of the Peace The County Court Manager's Office, working with the JPs, lists the following priorities for FY 2008-09: (1) Develop a court security plan for the JP courts including training of bailiffs; (2) Address the caseload increases in Precinct 5 with an additional court docket; (3) Provide full-time Assistant District Attorneys for JPs 3.1 (Parrott), 4.1 (Adams), 5.1 (Ridgway), and 5.2 (Yeoman); (4) Amend the staff salary plan for the JP courts by adding a separate category for licensed interpreters at \$75 per month; (5) Provide for support of a night truancy docket for JP 4.1; (6) Continue funding overtime for certain clerk positions for JP 5.2 because of caseload, and add a supervisor position by combining two existing clerk positions; and (7) Renovate Annex 11 on Clay Road to include a larger courtroom for JP 5.2 and provide the court with off-site storage for case files. In addition to the above, JP Courts 2.1 and 6.2 have each requested one new clerk.

Management Services and the County Courts Manager will prepare recommendations for the court to consider regarding the above items. A report by the Court Manager's Office regarding hearings and cases that have been shifted to JP courts with smaller caseloads is attached.

Probate Courts Requests for position reclassifications are presented for approval. Management Services will review positions and maximum salaries for each of the four courts and will recommend further changes if necessary for equalization.

County and District Courts The county courts are requesting two assistant coordinator positions for the civil courts to assist with an increased caseload. Another request by the county and district courts is for equalization of staff salaries with those in other justice system departments and offices. Recommendations will be prepared for the court's consideration.

A recommendation by the county courts is for creation of a Mental Health Coordinator position. The position, for an attorney with special training and experience in psychiatry and mental health, would assist the Sheriff's Department's Detention Bureau/Medical Services with protocols and mental health grievances. The position would help the judicial system at all levels with education programs, case intake procedures, and training for mental health specialists who would represent indigent defendants. Another task would be to assist with review and administration of contracts between the county and mental health providers and proposals for mental health services.

In addition, a psychiatric consultant has been recommended to assist in developing links to community mental health services and facilities for continuity of care for persons who have been in county custody. A goal would be to provide demonstrations of integrated services for care of indigent persons and others who, as indicated by previous behaviors, would be likely to return to county custody and detention.

The District Courts have said they will seek an agreement with the Justice Management Institute for a study of the courts for recommendations on ways to improve case flow management. Management Services and the county and district court administrators will seek an expansion of the contract with JMI for consultant services for an analysis of the criminal justice system.

Other proposals for the new fiscal year include an upgrade of presentation equipment for criminal courts so judges can use courtroom technology and evidence effectively during trials; development of a funding plan to sustain the two drug court programs; and development of specialized dockets for defendants with mental health illnesses so they can be linked to court-supervised, community-based treatment.

Another proposal by the District Judges trying Criminal Cases, labeled an Expedited State-Jail Felony Docket, would seek to expedite the resolution of minor felony drug cases. A separate docket would be established for the cases with a goal of release of defendants from jail when appropriate with placement into a facility or supervised program where treatment opportunities would be available.

Management Services will assist the district courts administrator and county courts manager in developing the recommended proposals shown above.

A study of the Alternative Dispute Resolution Program, requested by Commissioners Court, is underway and will be transmitted as an agenda item when it is completed.

Another analysis that will be done is for assistance to Family and Juvenile Courts for funding of necessary DNA and drug testing services to expedite cases involving custody of children.

Treasurer The County Treasurer is requesting that Management Services conduct a salary review of his department for equalization of salary maximums with those of similar positions in the county. He is also requesting additional space because of overcrowded conditions, and funds to replace computer equipment.

Tax Assessor-Collector The Tax Assessor-Collector is requesting an increase of \$772,700 over his budget of last year because of increased workload in divisions of Property Tax, Voter Registration, and Vehicle Registration, and increased costs for salaries, supplies, services, and postage.

Auditor and Purchasing Agent The County Auditor has presented a budget of \$13,802,023, an increase of \$379,202 compared to last year's budget. The budget includes salary increases for positions, title changes, and reclassifications.

The Purchasing Agent presents a budget of \$6,657,278, an increase of \$347,759 compared to last year. The budget includes a new contract administrator position that is funded by the Toll Road Authority, and salary maximum increases for three positions.

Management Services will review the workplace recycling program with Purchasing and the Recycling Committee for a recommendation to court.

Fleet Services An attached report from the Fleet Services director concerns plans for an evaluation with departments of conversion of county vehicles to more fuel efficient types, including hybrid vehicles, and a policy for the court to consider that would prohibit departments from retaining old, high mileage vehicles that have been scheduled for replacement and disposal.

OHSEM Position requests by this department, the Office of Homeland Security and Emergency Management, are included in the budget for approval.

Greater Houston Convention & Visitors Bureau A report and recommendation concerning the county's support for GHCVB will be placed on the court's agenda.

Harris County Sports & Convention Corporation A report concerning HCSCC, the Astrodome, and Reliant Park was placed on the court's February 19 agenda.

The HCSCC Executive Director is having a report prepared for the court concerning management and cost of utility rates for facilities at Reliant Park.

In a separate item, Management Services will work with the County Judge to provide funding as necessary in connection with the 2008 Final Four Regional Tournament games to be held in Houston. A letter from the Texas Comptroller on the subject has been transmitted.

Demographics An update of a population report by the EBusiness Results Team is attached.

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