PY2013-2017 Consolidated Plan
Goals, Objective, and Performance Measurement Matrix

PRIORITY	OBJECTIVE	PERFORMANCE MEASUREMENT	OBJECTIVE GOAL
Housing			
	OWNERS		
H	**Objective 1: Homeownership-**To provide 500 individuals and families with the opportunity for homeownership by February 28, 2018, thus improving quality of life and supplying decent housing. This objective will be accomplished through financial assistance to prospective homebuyers. Financial assistance includes, but is not limited to downpayment and closing cost assistance. Programs providing Downpayment and Closing Cost services should provide a minimum of $10,000 in downpayment and closing costs per eligible program participant. Harris County places a high priority on projects serving seniors, the disabled, and persons with HIV/AIDS.	Decent Housing 500 households have access to affordable housing through a down payment assistance program for the purpose of providing decent affordable housing.	500
M	**Objective 2: New Construction-**To provide financial assistance to aid in the construction of 50 affordable housing units within the Harris County service area by February 28, 2018 for the purpose of supplying decent housing for low- and moderate income owner occupied households. Harris County places a high priority on projects serving seniors, the disabled, and persons with HIV/AIDS.	Decent Housing 50 households have new access to homeownership for the purpose of providing decent affordable housing.	50
H	**Objective 3: Single-family Home Rehabilitation**-To provide 100 low- and moderate-income homeowners with minor home repair assistance for the purpose of supplying decent housing for low- and moderate-income households. Minor home repair assistance includes but is not limited to rehabilitation of septic systems and water wells. Harris County places a high priority on	Decent Housing 100 households have sustained affordable housing through the provision of major rehabilitation for the purpose of providing decent	100

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	projects serving seniors, the disabled, and persons with HIV/AIDS.	affordable housing.	
M	**Objective 4: Lead Based Paint Abatement-**To assist in the abatement of lead based paint hazards in 130 owner-occupied, single-family housing units by February 28, 2018 for the purpose of providing safe and decent housing for low- and moderate-income households.	Decent Housing 130 households have sustained affordable housing through the provision of minor home repairs for the purpose of providing decent affordable housing.	130
	RENTERS		
H	**Objective 5: New Construction-**To provide financial assistance to aid in the construction of 300 affordable multi-family housing units within the Harris County service area by February 28, 2018 for the purpose of supplying decent housing to low- and moderate–income renter households. Harris County places a high priority on projects serving seniors, the homeless, the disabled, and persons with HIV/AIDS.	Decent Housing 300 households have new access to rental housing units for the purpose of providing decent affordable housing.	300
H	**Objective 6: Acquisition and/or Rehabilitation, Multi-Unit-** To provide financial assistance to aid in the acquisition and or rehabilitation of 50 multi-family, affordable housing units in the Harris County service area by February 28, 2018 for the purpose of supplying decent housing to low- and moderate –income renter households. Harris County places a high priority on projects serving seniors, the homeless, the disabled, and persons with HIV/AIDS.	Decent Housing 50 households have sustained affordable housing through the provision of acquisition and or rehabilitation for the purpose of providing decent affordable housing.	50

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H	**Objective 7: Rental Assistance**-To provide tenant based rental assistance to 50 extremely low- and low-income Harris County families and individuals, by February 28, 2018 for the purpose of supplying decent housing for low- and moderate income renter households. Programs should partner with a local Housing Authority in providing assistance.	Decent Housing 50 households have new access to rental housing units for the purpose of providing decent affordable housing.	50
H	**Objective 8: Lead Based Paint Abatement-**To assist in the abatement of lead based paint hazards in 15 renter-occupied, single-family housing units by February 28, 2018 for the purpose of providing safe, decent housing for low- and moderate-income renter households.	Decent Housing 15 households have sustained affordable housing through the provision of minor home repairs for the purpose of providing decent affordable housing.	15
Homeless			
H	**Objective 1: Street Outreach-** To provide essential services, housing resources and urgent care to 3,650 unsheltered homeless individuals and families living on the streets by February 28, 2018. Through its subrecipients, Harris County will provide direct services to meet the immediate needs of people living on the street to stabilize and engage them in services as a path toward accessing permanent housing. Street outreach services include engagement that provides immediate support and links to other support networks and may include addressing immediate needs (food, clothing, toiletries, etc); assessment and case management to understand client barriers and identify housing options; emergency physical and mental health services; and services for special populations including homeless youth, victim services and services for people living with HIV/AIDS.	Suitable Living Environment 3,650 persons have access to services for the purpose of sustaining a suitable living environment.	3,650

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H	**Objective 2: Emergency and Transitional Housing-** To maintain and expand operations and support renovations and rehabilitation of structures to provide shelter for 7,500 homeless persons within new and existing emergency and transitional shelters by February 28, 2018 for the purpose of providing decent housing and essential services for the homeless population. Essential services include, but are not limited to case management, child care, education services, employment assistance and job training, outpatient health services, legal services, life skills training, transportation, services for special populations, and substance abuse treatment as they relate to locating and maintaining more permanent housing.	Decent Housing 7,500 persons have access to a shelter for the purpose of providing decent affordable housing.	7,500
H	**Objective 3: Homeless Prevention**- To provide housing relocation and stabilization services and rental assistance to prevent 1,000 households from experiencing homelessness by February 28, 2018. Harris County and its subrecipients will provide services to extremely low income individuals and families living in the County to maintain or identify alternative permanent rental housing and achieve housing stability. Housing relocation and stabilization can include, but is not limited to, financial assistance including moving related costs and utility assistance, housing search and placement and housing stability case management. Households may also receive up to 24 months of rental assistance for fair market rental housing.	Decent Housing 1,000 persons have access to a shelter for the purpose of providing decent affordable housing.	1,000
	Objective 4: Rapid Re-Housing -To provide housing relocation and stabilization services and rental assistance to quickly move 1,000 households experiencing homelessness into stable, permanent housing by February 28, 2018. Harris County and its subrecipients will provide services to homeless individuals and families living in the County to maintain or identify alternative permanent rental housing and achieve housing stability. Housing relocation and stabilization can include, but is not limited to,	Decent Housing 1,000 persons have access to a shelter for the purpose of providing decent affordable housing.	1,000

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	financial assistance including moving related costs and utility assistance, housing search and placement and housing stability case management. Households may also receive up to 24 months of rental assistance for fair market rental housing.		

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	Objective Five: Homeless Management Information System- To support the expansion and data quality of the Homeless Management Information System (HMIS) for the Houston/Harris County Continuum of Care by providing technical assistance to 300 homeless assistance providers and collecting data on 8,000 homeless individuals served in the community. In coordination with the Coalition for the Homeless Houston/Harris County, Harris County will support the improvement of homeless data collection to improve community outcomes for homeless individuals.	Suitable Living Environment 60 homeless assistance providers/8,000 persons have access to services for the purpose of sustaining a suitable living environment.	60 homeless assistance providers/ 8,000 persons
Public Facilities			
H	**Objective 1: Neighborhood or Social Service Facilities-** Provide improvements and/or construction of 5 neighborhood or social service facilities benefiting 2,000 low- and moderate-income areas by February 28, 2018 for the purpose of improving the quality of life of 20,000 residents of low- and moderate-income communities by promoting the availability of public facilities to the meet unmet neighborhood needs. Neighborhood facilities include but are not limited to community centers, multi-purpose centers, and arts and crafts facilities. Social Service Facilities are structures, which provide space for the purpose of providing a needed service to low- and moderate-income persons such as group homes, libraries, and healthcare faculties.	Suitable Living Environment 2,000 persons have new access to a neighborhood facility for the purpose of providing a suitable living environments.	5 projects/ 2,000 persons
H	**Objective 2: Senior Centers-**Provide improvements to 3 senior center facilities located throughout the Harris County service area by February 28, 2018 for the purpose of improving the quality of life of 1,500 elderly individuals by promoting the availability of facilities to serve unmet needs. Senior centers are facilities that exclusively provide space for services to persons aged 65 years and older.	Suitable Living Environment 1,500 persons have new access to a public facility for the purpose of providing a suitable living environments.	3 projects/ 1,500 persons

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H	**Objective 3: Youth Centers-**Provide improvements to 2 youth centers located in the Harris County service area by February 28, 2018 for the purpose of improving the quality of life of 1,000 youth by promoting the availability of facilities to serve unmet needs. Youth centers are facilities that primarily provide space for services to persons aged 18 years and younger**.**	Suitable Living Environment 1,000 persons have new access to a public facility for the purpose of providing a suitable living environments.	2 projects/ 1,000 persons
M	**Objective 4: Parks-**Provide improvements to and/or construction of 5 parks/recreational facilities benefiting low- and moderate-income areas by February 28, 2018 for the purpose of improving the quality of life of 2,500 residents of low- and moderate-income communities by promoting the availability of green space and playground areas to serve recreational and leisure needs.	Suitable Living Environment 2,500 persons have new access to a public park for the purpose of providing a suitable living environments.	5 projects/ 2,500 persons
Economic Development			
H	**Objective 1: Direct Financial Assistance to For-Profits**-To provide direct financial assistance to for-profit businesses by February 28, 2018, for the purpose of creating/retaining 20 jobs with at least 51 percent reserved for low and moderate income persons thus expanding economic opportunity and improving the quality of life for unemployed and underemployed individuals.	Creating Economic Opportunities 20 persons have new access to jobs for the purpose of creating economic opportunities.	20 jobs
M	**Objective 2: Technical Assistance**-To assist 3 businesses in expanding, maintaining, and improving operations by providing financial and/or technical assistance for the purpose of retaining and creating jobs particularly jobs for low- and moderate-income persons thus expanding the economic opportunity and improving the quality of life for unemployed and underemployed individuals. Technical assistance includes, but is not limited to marketing, referrals, workshops, small business training and counseling, and competitive business planning.	Creating Economic Opportunities 15 persons have new access to jobs for the purpose of creating economic opportunities.	3 businesses
Infrastructure			

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H	**Objective 1: Street Improvements-**Construct and improve 15 miles of roadways benefiting low-income areas of the Harris County service area by February 28, 2018 for the purpose of improving the living environment and quality of life of 10,000 low- and moderate-income persons.	Suitable Living Environment 10,000 persons have improved access to roadways for the purpose of providing a suitable living environment.	10,000
H	**Objective 2: Water/Sewer Improvements-**Provide improvements to 90,000 linear feet of water/sewer lines and 4 water/sewer facilities benefiting low- and moderate-income areas within the Harris County service area by February 28, 2018, for the purpose of improving the living environment and quality of life of 20,000 low- and moderate-income persons. Improvements may include, but are not limited to sewage treatment facilities, rehabilitation of manholes, rehabilitation of water storage tanks, and construction and maintenance of lift and pump stations.	Suitable Living Environment 20,000 persons have improved access to water/sewer for the purpose of providing a suitable living environment.	20,000
H	**Objective 3: Sidewalks/Pathways-**Construct and improve 3 miles of sidewalks/pathways benefiting low and moderate-income areas within the Harris County service area by February 28, 2018, for the purpose of improving the living environment and improving the quality of life for 5,000 low- and moderate-income persons.	Suitable Living Environment 5,000 persons have improved access to sidewalks/pathways for the purpose of providing a suitable living environment.	5,000
H	**Objective 4: Flood drain improvements-**Construct and improve 1,000 feet of flood drains benefiting low and moderate-income areas of the Harris County service area by February 28, 2018 for the purpose of improving the living environment and quality of life of 5,000 low- and moderate-income persons.	Suitable Living Environment 5,000 persons have improved access to flood drainage for the purpose of providing a suitable living environment.	5,000

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Public Services			
H	**Objective 1: General Services**-To provide general public services to 5,000 low and moderate persons to increase quality of life and general well-being for individuals and families throughout the HCCSD service area. Services include but are not limited to food and clothing distribution, housing counseling, and neighborhood clean up.	Suitable Living Environment 5,000 persons have access to services for the purpose of sustaining a suitable living environment.	5,000
H	**Objective 2: Senior Services (Special Needs Population)**-To provide senior services to 8,000 elderly and frail elderly persons to enable them to increase or maintain quality of life and promote physical, mental, and social well-being. Senior services include but are not limited to food and clothing distribution, housing counseling, transportation services, enrichment classes, exercise and recreation programs, healthcare/medication assistance, *emergency* dental care and services for Alzheimer's disease patients and their families.	Suitable Living Environment 8,000 persons have access to services for the purpose of sustaining a suitable living environment.	8,000
H	**Objective 3: Youth Services/Child Care**-To provide youth services/child care for 12,000 low- and moderate-income persons, 5-19 years of age, for the purpose of enriching, protecting, and improving quality of life by February 28, 2018. Youth services include but are not limited to counseling, after-school programs, sports and recreational programs, education and tutoring programs, life skills building, self-esteem building, drug and alcohol education, youth retreats, mentor programs, summer youth programs, and job and career counseling.	Suitable Living Environment 3,295 persons have access to services for the purpose of sustaining a suitable living environment.	12,000
H	**Objective 4: Health Services**-To provide health prevention, services, and outreach to 8,000 low and moderate income persons to increase the mental, physical, and social well-being of the individual and family by February 28, 2018. Health prevention, services, and outreach include but are not limited to immunization, health clinic service, mobile care, vision care, dental care, nutrition counseling, tele-medicine, after hours care, physical rehabilitation,	Suitable Living Environment 8,000 persons have access to services for the purpose of sustaining a suitable living environment.	8,000

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	and health education and awareness.		
H	**Objective 5: Services to Persons with Disabilities (Special Needs Population)**-To provide services to 450 disabled adults to enable them to increase or maintain their quality of life and promote physical, mental, and social well-being. Services to the disabled include but are not limited to counseling, housing placement, food and clothing distribution, transportation services, enrichment classes, exercise and recreation programs, job training and placement and independent living skills training.	Suitable Living Environment 450 persons have access to services for the purpose of sustaining a suitable living environment.	450
M	**Objective 6: Transportation Services**-To promote transportation services to 3,000 low and moderate-income persons by February 28, 2018 to increase mobility to access essential service, facilities, jobs and employment centers thus improving the quality of life.	Suitable Living Environment 3,000 persons have access to services for the purpose of sustaining a suitable living environment.	3,000
H	**Objective 7: Services for Persons with HIV/AIDS (Special Needs Population)**-To provide services to 200 persons with HIV/AIDS and their families to increase or maintain their quality of life and promote physical, mental, and social well-being by February 28, 2018. Services to persons with HIV/AIDS include but are not limited to counseling, education, housing placement, referral and outreach, health services, transportation services, food and clothing distribution, independent living skills training, job training and placement and awareness.	Suitable Living Environment 200 persons have access to services for the purpose of sustaining a suitable living environment.	200
H	**Objective 8: Abused and Neglected Children-**To provide services to 3,000 abused and neglected children by July 31, 2018 for the purpose of enabling a secure and stable environment thus increasing quality of life. Services include but are not limited to advocacy, counseling, childcare, and protection.	Suitable Living Environment 3,000 persons have access to services for the purpose of sustaining a suitable living environment.	3,000
M	**Objective 9: Crime Awareness and Juvenile Justice-**To assist and provide 1,000 low- and moderate income youth and their families with crime awareness, prevention and juvenile justice	Suitable Living Environment	1,000

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	programs by February 28, 2018. Services in this objective include, but are not limited to juvenile justice, delinquency and gang prevention services, crime awareness activities, in areas at particular high risk of crime to hinder potential criminal activity and increase safety awareness thus improving the quality of life. Crime awareness, prevention, and juvenile justice programs includes, but is not limited to police storefronts, safety and self-defense workshops, crime watch programs, equipment, and security guards.	1,000 persons have access to services for the purpose of sustaining a suitable living environment.	
Other			
H	**Objective 1: Clearance and Demolition-**To eliminate 150 dilapidated and/or unsafe structures located in low and moderate-income areas in an effort to improve integrity of Harris County neighborhoods by February 28, 2018.	Suitable Living Environment 150 structures demolished for the purpose of sustaining a suitable living environment.	150
M	**Objective 2: Nonprofit Technical Assistance-**To provide assistance to 5 non-profit organizations, including assistance to Community Housing Development Organizations (CHDOs) and Community Based Development Organizations (CBDOs), to build capacity to support revitalization activities in low and moderate-income communities. Assistance includes but is not limited to technical assistance, referral services, and providing research and information services.	Suitable Living Environment 5 non-profits have access to planning services for the purpose of sustaining a suitable living environment.	5
H	**Objective 3: Planning**-To support, encourage and facilitate countywide service planning and local community planning activities through the Harris County service area for the purpose of preparing for the future and ensuring stabilization and needed expansion of services and facilities through February 28, 2018. Local planning activities to provide neighborhood level plan for 3 low- and moderate-income target areas by developing and conducting a planning process, supporting research and analyses,	Suitable Living Environment 5 communities have access to planning services for the purpose of sustaining a suitable living environment.	5

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	and providing technical assistance.		