

Harris County Community Services Department

# **Program Year 2016 Annual Action Plan**



HUD IDIS Submission

# Executive Summary

## AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

### 1. Introduction

The Harris County Community Services Department (HCCSD) assists low-income communities by providing and supporting community programs, facilities and services through the distribution of Community Development Block Grant(CDBG), HOME Investment Partnerships Program (HOME), and Emergency Solutions Grant (ESG). Harris County will receive \$15,706,121 for use towards community development activities during Program Year 2016 (PY2016), which begins March 1, 2016 and ends February 28, 2017. The U.S. Department of Housing and Urban Development (HUD) determines this allocation amount based on Harris County's Service Area population, poverty, housing overcrowding and age of housing. In order to receive these annual grant funds, Harris County must submit a five-year Consolidated Plan and Annual Action Plan to HUD for approval.

The 2013-2017 Consolidated Plan and PY2016 Annual Action Plan represents Harris County's vision for improving the quality of life in the low-and moderate-income areas of the county. It is a comprehensive plan addressing the County's housing, homelessness, and a non-housing community development needs for the five-year period. The plan contains goals, performance outcome objectives, and implementation strategies for each of the plan's elements. The Annual Action Plan is a one year plan that describes the activities that the county will fund, implement, and/or support the implementation of PY2016 projects using Community Development Block Grant (CDBG), Emergency Solutions Grant (ESG) and the HOME Investment Partnership (HOME) Grant funds. For PY2016 Harris County plans to fund thirty-six (36) projects utilizing \$9,123,335 of conditionally awarded CDBG, HOME and ESG funds and an additional \$2,733,902 to fund administrative costs.

HCCSD is required to submit a Consolidated Plan and Annual Action Plan to the U.S. Department of Housing and Urban Development (HUD) in order to receive funding for program years 2013-2017. This money is provided to Harris County in order to benefit low-and moderate-income persons, eliminate slum and blight and to provide for urgent needs within the County.

### 2. Summarize the objectives and outcomes identified in the Plan

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

Existing needs in Harris County are largely driven by continued difficulties in the housing market, limited opportunities in employment sectors, aging infrastructure, and shifting population trends, as noted in the Consolidated Plan's needs assessment. Population size and location are dependent upon a number of factors. These include but are not limited to a community's ability to provide quality infrastructure such as roads and bridges, satisfactory levels of basic public services and facilities, such as police, fire,

public health and emergency medical services, schools, and utilities. All of these impact the natural environment and affect quality of life for residents and visitors.

Many communities within the Harris County service area lack the basic necessities for a suitable living environment. There are often significant deficits in affordable housing options, supportive services for special needs populations, available homeless facilities, education and job training opportunities, and necessary infrastructure. Unfortunately, statistics regarding changes in the Harris County population potentially indicate that the need for community services and facilities is likely to continue to grow while the ability to cover rising costs, especially those related to construction, may shrink. As seen in the Houston/Harris County Homeless Point in Time Count conducted in early 2015, there are approximately 4,609 homeless in the region. In order to address these needs, Harris County through a collaborative planning process has developed goals and measurable objectives in coordination with community partners over the next five years in Housing; Homeless; Public Facilities; Economic Development; Infrastructure; and Public Services.

### **3. Evaluation of past performance**

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

Harris County evaluates its past performance every year as part of the Consolidated Annual Performance and Evaluation Report (CAPER) as required by HUD. The PY2014 CAPER was completed in May of 2015 and evaluated the County's performance for PY2014 and the second year of the PY2013-2017 Consolidated Plan. This performance level allowed the county to evaluate the county's goals for PY2016 and select projects based on this evaluation.

During 2014, Harris County expended \$16,552,029 on over 100 projects that addressed issues in housing, homelessness, access to public services and facilities, provided infrastructure improvements and assisted with the elimination of slum and blight. Listed below are Harris County 2014 Annual Action Plan and second year of the 2013-2017 Consolidated Plan accomplishments:

#### Housing

- Provided 25 households with direct down payment and closing cost assistance.
- Rehabilitated 36 owner-occupied housing units for the purpose of supplying decent and safe housing.
- Abated 20 lead contaminated housing units occupied by low-income persons to assist in the control of lead based paint hazards.
- Constructed 47 new transitional housing units all of which were rental units occupied by homeless persons.

#### Homeless

- Assisted 985 homeless individuals and families with shelter and supportive services utilizing ESG funds.
- 610 homeless individuals were provided with supportive services utilizing CDBG funds.

#### Public Services

- Provided 898 seniors with Senior Services to enable them to increase or maintain quality of life and promote physical, mental, and social well-being.
- Provided 1,591 youth with Youth Services for the purpose of enriching, protecting, and improving quality of life.
- Provided Transportation services to 497 persons to increase mobility and access.
- Provided 49 persons with job training to improve employment opportunities.
- Provided 1,591 persons with Child Care services for the purpose of enriching, protecting and improving quality of life.
- Assisted 595 children with Abused and Neglected Children services for the purpose of enabling a secure and stable environment.

#### Public Facilities and Infrastructure

- Provided improvements or construction of neighborhood or social service facilities for 52,892 persons to serve social and community needs.
- 44,214 persons have improved access to cleaner water and improved sewer systems.

#### Other

- Demolished 28 abandoned homes that contributed to slum and blight in the county.

### **4. Summary of Citizen Participation Process and consultation process**

Summary from citizen participation section of plan.

As part of the citizen participation process, Harris County provides several opportunities and activities to solicit participation from county residents and consults with the many organizations within the county. The participation of citizens and professionals is crucial to the process of planning for a community. Harris County residents are encouraged to participate throughout all stages of planning, review, and execution of community development activities. The Citizen Participation Plan emphasizes the involvement of low-income residents including non-English speaking persons, as well as persons with mobility, visual or hearing impairments. The plan outlines the process through which the public can access general information, receive technical assistance, provide comments on critical issues, and receive timely responses to questions raised. Harris County offers multiple opportunities for participation during the drafting of the Annual Action Plan and Consolidated Plan, as well as the Request

for Proposal (RFP) Process. These opportunities include public hearings, public notices, HCCSD website postings and emails to Harris County's Interested Parties mailing list.

During Harris County's PY2016 annual RFP process, all prospective applicants interested in applying for Harris County entitlement funds were notified of funding opportunities through the issuance of the Notice of Funding Availability (NOFA) on June 5, 2015. The NOFA was made available in two languages, English and Spanish per the Limited English Proficiency Plan, and posted in local newspapers, the HCCSD website and sent to interested parties via email and USPS mailed pamphlets as well as displayed in HCCSD's office. The RFP was released to the public on June 12, 2015. To ensure full participation in the RFP process Harris County provided applicant conferences June 23-24, 2015. The conferences were specific to each program area, CDBG Public Services, CDBG General (for current and prior year funding), and ESG. A conference for HOME funds was not held as a later Affordable Housing RFP was issued on October 20, 2015 to solicit HOME-funded affordable housing and ESG Youth Rapid Re-Housing projects. During the conferences, HCCSD staff presented information on program guidelines and instructions on completing the applications. Harris County Development, Grants Management, and Finance staffs were also available to provide guidance on the completion and submission of the application as well as complying with program guidelines. The conference presentations were also posted to HCCSD's website. Technical Assistance was also provided from June 29 to July 1, 2015 and July 6-7, 2015, prior to the July, 13, 2015 deadline, for applicants that needed additional assistance with their application.

The draft PY2016 Annual Action Plan and PY2016 public notice of selected CDBG, HOME and ESG projects (as well as in-house projects) were presented for public comment on October 26, 2015. During the following 30-day public review period, comments and suggestions were recorded by staff. On November 17, 2015 and December 1, 2015 at 10:00 am, public hearings were held in which Harris County residents could voice their opinions on conditionally awarded PY2016 projects and the draft PY2016 Annual Action Plan. All comments recorded during the public review period and public hearings were logged and added to the Annual Action Plan.

Amendments to the Annual Action Plan are done per the guidelines in Harris County's Consolidated Plan/Annual Action Plan Amendments Policy and may require publication in the Houston Chronicle and posting to HCCSD's website with the opportunity for citizens to review and comment.

## **5. Summary of public comments**

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

Harris County has not received any public comments. Any comments will be logged, reviewed by staff and incorporated into the PY2016 Annual Action Plan if applicable.

Comments can be submitted to HCCSD by phone, email, and letter or in person by visiting the HCCSD office during the public comment period to review the draft PY2016 Annual Action Plan. The public

could also offer comments by attending public hearings held at HCCSD's office on November 17, 2015, at 10 am or on December 1, 2015, at the Harris County Commissioners Court Meeting.

## **6. Summary of comments or views not accepted and the reasons for not accepting them**

No comments or views have been received to date.

## **7. Summary**

The PY2013-2017 Consolidated Plan and the PY2016 Annual Action Plan represent Harris County's vision for improving the quality of life in the low- and moderate-income areas of the county. The PY2016 Annual Action Plan is based on the Consolidated Plan's elements that identify housing, homeless, community, and economic development needs, available resources, and establishes a strategic plan for meeting those needs. In its completed form, the Consolidated Plan aids decision makers in creating strategies and documents such as the PY2016 Annual Action Plan that address such issues as employment and employability, business opportunities, adequate streets, water, sewage and drainage systems, proper and useful education, parks and green spaces, community facilities, quality health care, and safe, peaceful, productive neighborhoods to persons living in low-income communities. The completed Consolidated Plan guides the county's distribution of Community Development Block Grant (CDBG), HOME Investment Partnerships Program (HOME), and Emergency Solutions Grant (ESG) funds for each Annual Action Plan over all five years from PY2013 to PY2017.

**PR-05 Lead & Responsible Agencies – 91.200(b)**

**1. Agency/entity responsible for preparing/administering the Consolidated Plan**

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

<b>Agency Role</b>	<b>Name</b>	<b>Department/Agency</b>
Lead Agency	HARRIS COUNTY	
CDBG Administrator	HARRIS COUNTY	Harris County Community Services Department
HOPWA Administrator		
HOME Administrator	HARRIS COUNTY	Harris County Community Services Department
ESG Administrator	HARRIS COUNTY	Harris County Community Services Department
HOPWA-C Administrator		

**Table 1 – Responsible Agencies**

**Narrative (optional)**

The Lead Agency for preparing the Consolidated Plan is the Harris County Community Services Department (HCCSD). The department is responsible for the administration of the Community Development Block Grant (CDBG), Emergency Solutions Grant (ESG) and HOME Investment Partnership (HOME) grant programs and preparation of federal reports.

The 2013-2017 Consolidated Plan and PY2015 Annual Action Plan contain plan elements that will address long-term goals and objectives for improving the quality of life for low and moderate-income residents and communities within Harris County. The plan describes the activities the County will fund, implement, and/or support using its annual federal allocation of CDBG, HOME and ESG funds. It provides useful information about current conditions within the county and identifies its strengths and weaknesses on community development issues.

As a requirement of the U.S. Department of Housing and Urban Development (HUD) in order to receive funding for PY2013-2017, HCCSD has developed and submitted a Consolidated Plan. Funds received through HUD entitlement dollars will be used to benefit Harris County low and moderate income persons, eliminate slum and blight or assist with urgent needs within the County.

## **Consolidated Plan Public Contact Information**

For questions regarding the PY2013-2017 Consolidated Plan, contact Harris County Community Services Department (HCCSD) Planning and Development Section by phone at (713) 578-2000, by email at [jared.briggs@csd.hctx.net](mailto:jared.briggs@csd.hctx.net) or submit your comments in writing to Jared Briggs, Development Manager at Harris County Community Services Department, 8410 Lantern Point Drive, Houston, Texas 77054.

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## **AP-10 Consultation – 91.100, 91.200(b), 91.215(I)**

### **1. Introduction**

Harris County is dedicated to obtaining input from citizens, professionals, non-profits and other governmental entities. Input from these groups is of the utmost importance not only during the development of community plans, but as a part of the Consolidated and Annual Action Plan process itself. Effectively planning for a community would be difficult, if not impossible, without the support of its residents, especially low-income citizens directly affected by community development projects and programs. It is for these reasons that citizen participation is strongly encouraged throughout the processes of community revitalization planning, short and long range departmental planning, plan implementation and assessment of plan effectiveness.

### **Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I))**

Harris County completed extensive consultation with local housing, health, mental, and service agencies as they developed the PY2013-2017 Consolidated Plan. Through these consultations the county is working on several coalitions, such as the local initiative to end homelessness through the 100,000 Homes campaign and the Way Home Initiative with the local housing authorities, HCCSD Social Services Department, the Mental Health Authority, Veterans Administration, local housing providers and numerous service providers; working with the Center for Independent Living and other partners to build advocacy for Barrier Free housing; and partnering with the local MPO, Fair Housing organizations, housing authorities, service and housing providers and other government organizations to develop a regional Fair Housing Assessment. This is in addition to providing input and consultation on local plans such as the completed Regional Transportation Plan for submission to the Federal and State Departments of Transportation and the City of Houston's Consolidated Plan/Action Plan.

Harris County consulted with numerous public, private and non-profit agencies to improve the coordination of services and activities. Agencies consulted included local governments, organizations within our target areas, cooperative cities, community development organizations, housing providers, non-profit organizations, civic clubs, management districts, economic development groups, local business, education entities, homeless service providers, and health care providers. Consultation was performed through the use of meetings with large groups, smaller focus groups, one-on-one meetings and phone interviews. At least one meeting was held in each of Harris County's precincts. Additional consultation was achieved with a survey distributed by email, posted on the county's website for electronic submission and distributed at community centers and housing authority properties. The relationships between the various community partners and feedback received from meetings and surveys, assisted with the identification of community needs and issues throughout the County. Once

identified, these assisted with the creation of coordinated goals and strategies focused on the needs of low and moderate income individuals.

Harris County also coordinates with the Cities of Houston and Pasadena, Ft Bend County, Harris Center for Mental Health and IDD, local Worksource, local Housing Authorities, and numerous service/housing providers on the Continuum of Care Steering Committee. This committee meets monthly in a public meeting to discuss strategies to end homelessness in the region. HCCSD through its Housing and Community Resource Center works with local landlords to discuss needs for housing, identify vacant affordable housing units and hold housing fairs for low-income and homeless households. The county also works with the Harris County Housing Authority to assist Section 8 families with homeownership activities and the Houston Housing Authority with case management services for formerly chronically homeless families in the Section 8 program.

**Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.**

The Coalition for the Homeless of Houston/Harris County serves as the lead agency for the Houston/Pasadena/Harris County/Ft. Bend County Continuum of Care structure. Since its inception, Harris County has served in a leadership role guiding the policies and funding for homelessness priorities for the Continuum of Care. In 2010, the Department of Housing and Urban Development identified the Houston region as a Priority Community. With this designation, the area and the Continuum of Care has received strategic technical assistance in developing its homelessness response and service system as well as the Continuum of Care (CoC) governance structure. Under the new structure, Harris County is a member of the CoC steering committee. As one of 14 members representing public and private interests, the steering committee uses recommendations from the network and tasks groups to guide policy development for the CoC, including funding and project prioritization. This structure allows for diverse stakeholders to participate in the decision making process for funding while providing a transparent leadership around homelessness funding and priorities for the region. This structure was also put in place to provide a more coordinated response to homelessness where all funding in the region is targeted toward strategic solutions working to end homelessness in the region.

In 2014, the local CoC became known as The Way Home CoC in order to reflect the community's collaborative model for preventing and ending homelessness (The Way Home). Goals of The Way Home include building a system in which no one has to be homeless for more than 30 days and ending family homelessness by 2020. To meet these goals, the community has expanded its Rapid Re-Housing system by aligning funds, through the formation of the Rapid Re-Housing Funders Collaborative (which includes Harris County and other entitlement communities within The Way Home CoC), and standardizing service delivery, through the separation of service components into Financial Assistance and Housing Stabilization Case Management (overseen by two intermediaries). Efforts are also being made to increase available funds within the Rapid Re-Housing system that will be dedicated towards ending

youth homelessness. The Houston Housing Authority is taking a lead role in this Youth Rapid Re-Housing Initiative with support from Harris County and the CoC.

With the community's announcement in June 2015 that it has effectively ended Veteran homelessness, Harris County continues to be involved in maintenance of efforts. The County currently has a Veterans Assistance Program which provides homelessness prevention services through its Veterans Services Office and Social Services Office. The County would like to expand services to include one-time emergency rental assistance and utility assistance for Veteran households.

**Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS**

Harris County regularly consults with the Coalition for the Homeless of Houston/Harris County, the lead agency for the Houston/Pasadena/Harris County/Fort Bend County Continuum of Care (CoC) structure. Through consultation efforts with the Coalition and other CoC members, Harris County aligned the priorities of the County's homeless strategies with the Continuum-wide priorities for homelessness. The Coalition is a recipient of Harris County's ESG funds for the operation of the HMIS as they are the system administrator. The Coalition also assists in evaluation of projects requesting ESG funds by providing input on the quality and timeliness of an applicant's HMIS data entry. The CoC members, including Harris County, meet regularly to discuss strategies and develop standards for ESG funded projects. Entitlement communities within the CoC formed the Rapid Re-Housing Funders Collaborative which supports the community's Rapid Re-Housing system. As a member of the Collaborative, Harris County dedicates ESG funds to be utilized for rapid re-housing services. Members of the CoC also meet to establish and update coordinated ESG Standards.

**2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities**

**Table 2 – Agencies, groups, organizations who participated**

1	<b>Agency/Group/Organization</b>	COALITION FOR THE HOMELESS OF HOUSTON/HARRIS COUNTY
	<b>Agency/Group/Organization Type</b>	Services-homeless
	<b>What section of the Plan was addressed by Consultation?</b>	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Harris County attends meetings and workgroups to address needs of the homeless and implement the Coordinated Access System. HCCSD requested the organization review and comment on a draft of the Annual Action Plan.
2	<b>Agency/Group/Organization</b>	HARRIS COUNTY HOUSING AUTHORITY
	<b>Agency/Group/Organization Type</b>	PHA
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homelessness Needs - Veterans
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	HCHA staff is consulted regarding the placement of Low Income Tax Credit developments, ensuring consistency with the Consolidated Plan, the Housing Choice Voucher Program and community housing needs. HCCSD requested the organization review and comment on a draft of the Annual Action Plan.
3	<b>Agency/Group/Organization</b>	HOUSTON AREA URBAN LEAGUE
	<b>Agency/Group/Organization Type</b>	Services-Employment Service-Fair Housing
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis

	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Staff met with HAUL representatives to discuss fair housing issues and training. HCCSD requested the organization review and comment on a draft of the Annual Action Plan.
4	<b>Agency/Group/Organization</b>	HARRIS COUNTY PUBLIC HEALTH AND ENVIRONMENTAL SERVICES
	<b>Agency/Group/Organization Type</b>	Services-Health Other government - County
	<b>What section of the Plan was addressed by Consultation?</b>	Lead-based Paint Strategy Neighborhood Nuisance
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	PHES provides Harris County with Lead-based Paint information and data. The county provides PHES with CDBG funding for lead-based paint abatement efforts. PHES also receives funds for neighborhood nuisance abatement to improved area safety. HCCSD has also worked with PHES staff to collect data on the built environment and surveys for community health impact assessments.
5	<b>Agency/Group/Organization</b>	AIDS FOUNDATION HOUSTON
	<b>Agency/Group/Organization Type</b>	Services-Health
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Organization was contacted to provide data regarding the individuals living with AIDS and/or HIV within the county. HCCSD requested the organization review and comment on a draft of the Annual Action Plan.
6	<b>Agency/Group/Organization</b>	HEALTH CARE FOR THE HOMELESS-HOUSTON SEARCH INC.
	<b>Agency/Group/Organization Type</b>	Services-homeless Services-Health
	<b>What section of the Plan was addressed by Consultation?</b>	Homeless Needs - Chronically homeless Homeless Needs - Families with children

	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Consultation through review of data, CoC steering committee and meetings. Anticipated outcome is improved services to homeless persons. HCCSD requested the organization review and comment on a draft of the Annual Action Plan.
7	<b>Agency/Group/Organization</b>	YWCA Houston
	<b>Agency/Group/Organization Type</b>	Services-Children Services-Education
	<b>What section of the Plan was addressed by Consultation?</b>	Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Staff visited the YWCA facility that provides support and housing for young women that have aged out of foster-care and are attending college. An interview was conducted with the facilities director. Consultation allows the county to better serve this particular population and provides insight on youth homelessness.
8	<b>Agency/Group/Organization</b>	THE CHILDREN'S ASSESSMENT CENTER
	<b>Agency/Group/Organization Type</b>	Services-Children Services-Victims of Domestic Violence
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The CAC was asked to provide data on their services and children served. Data was also collected from annual reports and the organization's website. Improved coordination in providing services to abused/neglected children throughout Harris County.
9	<b>Agency/Group/Organization</b>	COALITION FOR BARRIER FREE LIVING HOUSTON CENTER
	<b>Agency/Group/Organization Type</b>	Services-Persons with Disabilities

	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	HCCSD requested the organization review and comment on a draft of the Annual Action Plan and provide data regarding fair housing issues for persons with disabilities.
10	<b>Agency/Group/Organization</b>	AIRLINE IMPROVEMENT DISTRICT
	<b>Agency/Group/Organization Type</b>	Other government - Local Business Leaders Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Economic Development
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The district provided feedback on revitalization efforts in the community and projects funded by Harris County. Consultation aids coordination on future projects and serves as a model for others areas in the county facing similar difficulties.
11	<b>Agency/Group/Organization</b>	Houston-Galveston Area Council
	<b>Agency/Group/Organization Type</b>	Housing Service-Fair Housing Regional organization Planning organization
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis Economic Development Anti-poverty Strategy

	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Communities Grant from HUD, fair housing equity assessment, opportunity mapping, transportation needs, GIS data coordination, and regional environmental issues. HCCSD requested H-GAC staff review and comment on a draft of the Annual Action Plan. Outcomes expected are improved coordination and administration of services.
12	<b>Agency/Group/Organization</b>	THE HARRIS CENTER FOR MENTAL HEALTH AND IDD
	<b>Agency/Group/Organization Type</b>	Services-Persons with Disabilities Services-Health Publicly Funded Institution/System of Care
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homeless Needs - Chronically homeless Homelessness Needs - Veterans Non-Homeless Special Needs
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Agency consulted about facility needs and methods to improve and create more resilient services throughout the county. HCCSD requested the organization review and comment on a draft of the Annual Action Plan.
13	<b>Agency/Group/Organization</b>	HARRIS COUNTY PROTECTIVE SERVICES FOR CHILDREN AND ADULTS
	<b>Agency/Group/Organization Type</b>	Child Welfare Agency
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Review of data and justification of continuing community needs. HCCSD requested the organization review and comment on a draft of the Annual Action Plan.

14	<b>Agency/Group/Organization</b>	Harris Health System
	<b>Agency/Group/Organization Type</b>	Services-Health Publicly Funded Institution/System of Care
	<b>What section of the Plan was addressed by Consultation?</b>	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	HCCSD collected information on healthcare needs for homeless and community needs for services to low income residents throughout the county that are served by Harris Health. HCCSD requested the organization review and comment on a draft of the Annual Action Plan.
15	<b>Agency/Group/Organization</b>	TEXAS DEPARTMENT OF HOUSING AND COMMUNITY AFFAIRS
	<b>Agency/Group/Organization Type</b>	Housing Other government - State
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Correspondence regarding housing market, LIHTC data, and the annual QAP for the LIHTC process. Staff also attends training opportunities offered by TDHCA and coordinates to develop tax credit supported, affordable housing projects.
16	<b>Agency/Group/Organization</b>	Housing and Urban Development - Houston Field Office
	<b>Agency/Group/Organization Type</b>	Housing Service-Fair Housing Other government - Federal

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Non-Homeless Special Needs Market Analysis
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	FHEO Office consultation to discuss data and complaints for better understanding of fair housing issues. Staff also attended fair housing events coordinated by HUD FHEO Houston Office.
17	<b>Agency/Group/Organization</b>	Hettig/Kahn Holding, Inc.
	<b>Agency/Group/Organization Type</b>	Housing Business Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Non-Homeless Special Needs Market Analysis Economic Development
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Consulted with survey, email, phone calls to discuss region's housing market, rental market and tax credits as well as overall economic condition. Organization also partners with Harris County Housing Authority and has assisted in the construction of multiple county-funded affordable housing developments.

**Identify any Agency Types not consulted and provide rationale for not consulting**

Harris County contacted numerous agencies and organizations through e-mail, phone calls and meetings to solicit their input and participation in the planning process for both the 2013-2017 Consolidated Plan and PY2016 Annual Action Plan. Harris County thinks that all critical agency types were consulted and provided any opportunity for comment during the participation and consultation process.

**Other local/regional/state/federal planning efforts considered when preparing the Plan**

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Coalition for the Homeless of Houston/Harris County	Harris County aligned the priorities of the county's homeless strategies with the Continuum-wide priorities for homelessness and participates in The Way Home collaborative model to prevent and end homelessness.
Regional Transportation Plan	Houston-Galveston Area Council	The goals of Harris County's Strategic Plan overlap with the Regional Transportation Plan by improving transit services particularly to underserved and low-income communities.
Regional Plan for Sustainable Development	Houston-Galveston Area Council	The goals of Harris County's Strategic Plan overlap with the RPSD by improving the quality of life for county residents. The goals of both plans include increasing the availability affordable housing, improving social equity and improving the region's economic competitiveness.
Fair Housing Equity Assessment	Houston-Galveston Area Council	Harris County's goals and the FHEA both work to further fair housing in the region.
Social Equity Profile	Houston-Galveston Area Council	Harris County's goals and the Equity Profile overlap to further social equity with economic, education and quality of life improvements to low-income residents.
City of Houston Consolidated Plan	City of Houston	Harris County and the City of Houston have many overlapping goals to address homelessness and improved the quality of life to underserved and low-income communities.
PHA Plan	Harris County Housing Authority	Harris County's Strategic Plan and the PHA Plan goals include increasing the availability and supply of affordable housing, improving the quality of life for residents, promoting economic improvements/vitality, promoting self-sufficiency and asset development of low-income families and affirmatively furthering fair housing throughout the county.
Healthy Living Matters	Public Health and Environmental Services	PHES and HCCSD both have goals to improve underserved and low-income resident's health, such as reducing childhood obesity through a better environment and access to health services.

**Table 3 – Other local / regional / federal planning efforts**

**Narrative (optional)**

Regional collaboration and coordination is facilitated by the Houston-Galveston Area Council (H-GAC) which covers a thirteen county region of southeast Texas and includes Harris County. The county works with H-GAC and surrounding counties and communities on transportation, population growth, sustainability, water quality and many other issues.

Harris County actively works with the Houston/Harris County/Ft. Bend Continuum of Care to improve coordination and quality of services to the area's homeless population. Members of the Continuum of Care developed a process for providing Certifications of Consistency for agencies seeking funding through the Texas Department of Housing and Community Affairs (TDHCA) to ensure that state funds are aligned with local priorities.

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## **AP-12 Participation – 91.105, 91.200(c)**

### **1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting**

The Citizen Participation Process for the development of the PY2016 Annual Action Plan utilizes elements from Harris County's PY2013-2017 Consolidated Plan Citizen Participation Plan and includes public notices, public hearings, mailings, website postings, community/organization meeting attendance by staff and email notifications to interested parties.

The primary goal of the Citizen Participation Plan is to provide all citizens of the community with adequate opportunity to participate in an advisory role in the planning, implementation, and assessment of the Consolidated and Annual Action Plans. The Plan details the proposed use of the Community Development Block Grant (CDBG), HOME Investment Partnership Program (HOME), Emergency Solutions Grants (ESG) and other funding sources.

The Citizen Participation Plan also sets forth policies and procedures for citizen participation, which are designed to maximize the opportunity for citizen participation in the community development process. Special emphasis has been placed on encouraging participation by persons of low-income, residents in target areas, residents in affordable housing developments, and residents of areas where community development funds are utilized. Additionally, emphasis was placed on encouraging participation from local housing authorities, residents of subsidized housing, non-English speaking persons, minorities, and persons with disabilities or special needs. Participation was also solicited from county residents who live in blighted/and or identified low-to-moderate income neighborhoods to participate in the planning effort.

### Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/ attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Newspaper Ad	Non-English Speaking - Specify other language: Spanish  Non-targeted/broad community	PY 2016 NOFA publication requested submission of RFPs for PY2015 funding.	HCCSD received 44 proposals for PY2016 projects.	N/A	<a href="http://www.csd.hctx.net/ps_rfp.aspx">http://www.csd.hctx.net/ps_rfp.aspx</a>
2	Internet Outreach	Non-English Speaking - Specify other language: Spanish  Non-targeted/broad community	PY 2016 NOFA information posted to HCCSD website requesting proposals.	HCCSD received 44 proposals for PY2016 projects.	N/A	<a href="http://www.csd.hctx.net/ps_rfp.aspx">http://www.csd.hctx.net/ps_rfp.aspx</a>
3	Mailing of pamphlet to interested parties	Non-targeted/broad community	Mailed PY2016 NOFA pamphlet to interested parties.	HCCSD received 44 proposals for PY2016 projects.	N/A	<a href="http://www.csd.hctx.net/ps_rfp.aspx">http://www.csd.hctx.net/ps_rfp.aspx</a>

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/ attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
4	Emails	<p>Minorities</p> <p>Non-English Speaking - Specify other language: Spanish, Vietnamese</p> <p>Persons with disabilities</p> <p>Non-targeted/broad community</p> <p>Residents of Public and Assisted Housing</p>	Harris County CSD sent numerous emails using the Interested Parties contact list of several hundred individuals and organizations to notify them of public notices, the NOFA, hearings and applicant conferences.	Numerous applicant conference attendees reviewed a presentation and received guidance. HCCSD received 44 proposals for PY2016 projects.	N/A	<a href="http://www.csd.hctx.net/ps_rfp.aspx">http://www.csd.hctx.net/ps_rfp.aspx</a>
5	Newspaper Ad	Non-targeted/broad community	PY2016 RFP publications in the Houston Chronicle that requested submission of proposals for PY2016 funding.	HCCSD received 44 proposals for PY2016 projects.	N/A	<a href="http://www.legalnotice.org/pl/Templates/PrivateLabel//popup/PrinterFriendly.aspx?ID=8106326">http://www.legalnotice.org/pl/Templates/PrivateLabel//popup/PrinterFriendly.aspx?ID=8106326</a>

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/ attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
6	Newspaper Ad	Non-targeted/broad community	PY2016 Public Notice of awards. Harris County CSD did not receive any response from citizens or organizations regarding the public notice.	No comments were received.	N/A	N/A
7	Newspaper Ad	Non-English Speaking - Specify other language: Spanish	PY2016 Public Notice of awards in La Voz newspaper. Harris County CSD did not receive any response from citizens or organizations regarding the public notice.	No comments were received.	N/A	N/A

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/ attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
8	Internet Outreach	Non-English Speaking - Specify other language: Spanish  Non-targeted/broad community	PY2016 Public Notice of awards. Harris County CSD did not receive any comments.	No comments received.	N/A	<a href="http://www.csd.hctx.net/Article.aspx?ArticleID=2125">http://www.csd.hctx.net/Article.aspx?ArticleID=2125;</a> <a href="http://www.csd.hctx.net/Article.aspx?ArticleID=2124">http://www.csd.hctx.net/Article.aspx?ArticleID=2124</a>
9	Public Hearing	Non-targeted/broad community	PY 2016 AAP public hearing held at HCCSD offices on November 17, 2015.	No public comments were submitted at the public hearing.	N/A	<a href="http://www.csd.hctx.net/ps_rfp.aspx">http://www.csd.hctx.net/ps_rfp.aspx</a>
10	Emails	Non-targeted/broad community	HCCSD sent emails to select organizations requesting review and comment on the draft Annual Action Plan during the public review period.	No comments received.	N/A	N/A

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/ attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
11	Public Hearing	Non-targeted/broad community	PY2016 Annual Action Plan was posted to the December 1, 2015 Commissioners Court Agenda.	No public comments were received at the public hearing.	N/A	TBD
12	Internet Outreach	Non-targeted/broad community	Harris County posted a draft of the Annual Action Plan to the HCCSD website for public review.	No public comments were received.	N/A	<a href="http://www.csd.hctx.net/pr_annualactionplan.aspx">http://www.csd.hctx.net/pr_annualactionplan.aspx</a>

**Table 4 – Citizen Participation Outreach**

## Expected Resources

### AP-15 Expected Resources – 91.220(c) (1, 2)

#### Introduction

Harris County Community Services Department (HCCSD) administers CDBG, HOME, and ESG funding for Harris County. HCCSD holds an annual Request for Proposal (RFP) process to allocate funding according to the priorities, goals and objectives of its Consolidated Plan. HCCSD also coordinates with the Harris County Housing Authority on the Authority's projects for low-income tax credits and partners with the Houston Housing Authority to extend HUD resources to rapidly house the homeless. Harris County also acts as sponsor for several Continuum of Care (CoC) applicants and is a steering committee member of the CoC.

#### Priority Table

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	11,932,841	23,000	0	11,955,841	11,732,623	Harris County Community Development Priorities

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	2,717,525	16,000	0	2,741,028	2,682,285	Improve the affordability of Affordable Housing for low and moderate income families.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	1,055,755	0	0	1,055,755	1,055,755	Assist homeless persons and persons at-risk of becoming homeless with necessary services to regain stability in permanent housing.
Continuum of Care	public - federal	Other: Permanent Supportive Housing Rental Assistance TBRA	1,013,987			1,013,987	1,013,987	Continuum of Care funds are used to support permanent supportive housing projects.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
Other	private	Financial Assistance	1,000,000	0	0	1,000,000	1,000,000	Combination of funding from Emergency Assistance, EFSP PHASE 33, Reliant Care, TXU Energy Aid to assist eligible customers with emergency utility assistance for low-income households on the verge of utility disconnection or whose services have been disrupted due to economic hardship.
Other	public - federal	Public Improvements Services	3,000,000	0	0	3,000,000	3,000,000	FTA 5307 grant funding for the operations of transit services

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
Other	public - state	Financial Assistance Rental Assistance Services	300,000	0	0	300,000	300,000	Texas Veterans Commission Fund for Veterans' Assistance grants to provide homelessness prevention rental assistance and wrap around service of one-time utility assistance for veterans who are at risk of becoming homelessness. Funding is also available for emergency rental/utility assistance for veterans experiencing a temporary financial crisis causing an inability to pay rent or utilities.
Other Tax Increment Reinvestment Zone	public - local	Admin and Planning Other HMIS Operations	50,000			50,000	50,000	TIRZ funding supports planning, technical assistance and operation of the Homeless Management Information System (HMIS) managed by the Coalition for the Homeless of Houston/Harris County.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
Other	public - state	Homeowner rehab Housing Multifamily rental new construction Multifamily rental rehab New construction for ownership Public Improvements	51,000,000	0	0	51,000,000	51,000,000	Disaster Recovery funding from HUD to the State of Texas and allocated to Harris County for the recovery of housing and non-housing projects affected by Hurricane Ike/Dolly.

Table 5 - Expected Resources – Priority Table

**Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied**

The HUD funding that is received by the county is used to leverage additional dollars for transit services, social services, homeless programs and economic development. HUD requires that participating jurisdictions provide 25 percent match for all HOME funds and 100 percent for ESG funds. HUD's match requirements for HOME and ESG are passed to the county's sub-recipients of HUD funding. While there are no federal match requirements for CDBG, HCCSD prefers that those projects applying for CDBG Public Services funding provide a minimum of 20 percent leveraging and CDBG General a minimum of 20 percent leveraging for the proposed project. HCCSD also coordinates with the Harris County Housing Authority in the authority's projects applying for low-income housing tax credits. Harris County also acts as sponsor for several Continuum of Care (CoC) applicants and is a steering committee member of the CoC. HUD funding will also assist to expand Federal and State

transit funding to serve low-income areas of the county and leverages CDBG public services funding with State funding to assist with providing meals to seniors and persons with a disability.

**If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan**

Not Applicable

**Discussion**

Harris County verifies all leverage and match documentation submitted by sub-grantees for prospective match or leverage. The range of resources leveraged to support Harris County projects is broad and includes local and national foundations, the United Way, State and Federal Agencies such as TDHCA, Health and Human Services, Texas Department of Justice, Area Agency on Aging, Texas Veterans Commission as well as private donations from individuals, both cash and volunteer services.

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## Annual Goals and Objectives

### AP-20 Annual Goals and Objectives - 91.420, 91.220(c)(3)&(e)

#### Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Homeownership for Owners	2013	2018	Affordable Housing		Housing	HOME: \$516,000	Direct Financial Assistance to Homebuyers: 28 Households Assisted
2	Single-family Home Rehabilitation Owners	2013	2018	Affordable Housing		Housing	CDBG: \$80,000 HOME: 500,000	Homeowner Housing Rehabilitated: 10 Household Housing Unit
3	SF Lead Based Paint Abatement Owners	2013	2018	Affordable Housing		Housing	CDBG: \$400,000	Homeowner Housing Rehabilitated: 20 Household Housing Unit
4	Homeless Emergency and Transitional Housing	2013	2018	Homeless		Homelessness	CDBG: \$555,206 ESG: \$ 220,436	Public service activities for Low/Moderate Income Housing Benefit: 220 Households Assisted Homeless Person Overnight Shelter: 575 Persons Assisted
5	Rapid Re-Housing	2013	2018	Homeless		Homelessness	ESG: \$670,234	Tenant-based rental assistance / Rapid Rehousing: 220 Households Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
6	Homeless Management Information System	2013	2018	Homeless		Homelessness	ESG: \$50,000	Other: 72 Other
7	Water/Sewer Improvements	2013	2018	Non-Housing Community Development		Infrastructure	CDBG: \$3,258,969	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 12,620 Persons Assisted
8	Senior Services (Special Needs Population)	2013	2018	Non-Housing Community Development		Public Services	CDBG: \$106,428	Public service activities other than Low/Moderate Income Housing Benefit: 680 Persons Assisted
9	Youth Services/Child Care	2013	2018	Non-Housing Community Development		Public Services	CDBG: \$367,030	Public service activities other than Low/Moderate Income Housing Benefit: 1386 Persons Assisted
10	Transportation Services	2013	2018	Non-Housing Community Development		Public Services	CDBG: \$582,462	Public service activities other than Low/Moderate Income Housing Benefit: 7452 Persons Assisted
11	Abused and Neglected Children	2013	2018	Non-Housing Community Development		Public Services	CDBG: \$136,153	Public service activities other than Low/Moderate Income Housing Benefit: 503 Persons Assisted
12	Clearance and Demolition	2013	2018	Non-Housing Community Development		Other	CDBG: \$150,000	Buildings Demolished: 15 Buildings

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
13	Homeless Street Outreach	2013	2018	Homeless		Homelessness	ESG: \$39,503	Homeless Person Overnight Shelter: 631 Persons Assisted
14	Parks	2013	2018	Non-Housing Community Development		Public Facilities	CDBG: \$1,330,760	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 5,260 Persons Assisted
15	Neighborhood or Social Service Facilities	2013	2018	Non-Housing Community Development		Public Facilities	CDBG: \$2,060,000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 972 Persons Assisted
16	Health Services	2013	2018	Non-Housing Community Development		Public Services	CDBG: \$65,647	Public service activities other than Low/Moderate Income Housing Benefit: 295 Persons Assisted

Table 6 – Goals Summary

### Goal Descriptions

1	<b>Goal Name</b>	Homeownership for Owners
	<b>Goal Description</b>	Funds will be used to provide individuals and families with the opportunity for homeownership through financial assistance to prospective homebuyers.

2	<b>Goal Name</b>	Single-family Home Rehabilitation Owners
	<b>Goal Description</b>	Funds will be used to provide single-family rehabilitation assistance to low-to-moderate income homeowners, including seniors and disabled households.
3	<b>Goal Name</b>	SF Lead Based Paint Abatement Owners
	<b>Goal Description</b>	Funds will be used to provide lead paint abatement to low-to-moderate income or senior single-family homeowners.
4	<b>Goal Name</b>	Homeless Emergency and Transitional Housing
	<b>Goal Description</b>	Funds will be used to provide homeless persons with emergency shelter, transitional housing and case management services.
5	<b>Goal Name</b>	Rapid Re-Housing
	<b>Goal Description</b>	Funds will be used to provide rental assistance and case management services to homeless individuals and families.
6	<b>Goal Name</b>	Homeless Management Information System
	<b>Goal Description</b>	Funds will be used to administer the Homeless Management Information System.
7	<b>Goal Name</b>	Water/Sewer Improvements
	<b>Goal Description</b>	Funds will be used to make improvements to water and sewer systems in Harris County.
8	<b>Goal Name</b>	Senior Services (Special Needs Population)
	<b>Goal Description</b>	Funds will be used to provide services to seniors that improve their quality of life.
9	<b>Goal Name</b>	Youth Services/Child Care
	<b>Goal Description</b>	Funds will be used to provide services that improve area children's health, well-being and educational opportunities.

10	<b>Goal Name</b>	Transportation Services
	<b>Goal Description</b>	Funds will be used to provide transportation services to low-to-moderate income persons including homeless persons, seniors and individuals with disabilities.
11	<b>Goal Name</b>	Abused and Neglected Children
	<b>Goal Description</b>	Funds will be used to provide therapy and advocacy for abused and neglected children.
12	<b>Goal Name</b>	Clearance and Demolition
	<b>Goal Description</b>	Funds will be used to provide nuisance abatement/demolition for abandoned structures.
13	<b>Goal Name</b>	Homeless Street Outreach
	<b>Goal Description</b>	Funds will be used to perform engagement activities with homeless individuals to assist in accessing emergency essential services, housing resources and/or urgent care resources.
14	<b>Goal Name</b>	Parks
	<b>Goal Description</b>	Funds will be used to construct a park/recreational facilities that benefit a low-to-moderate income area.
15	<b>Goal Name</b>	Neighborhood or Social Service Facilities
	<b>Goal Description</b>	Funds will be used to develop a social service and training facility for Harris County residents.
16	<b>Goal Name</b>	Health Services
	<b>Goal Description</b>	Funds will be used to provide services that improve the health and well-being of low-to-moderate income, senior, disabled or homeless persons.

**Table 7 – Goal Descriptions**

**Estimate the number of extremely low-income, low-income, and moderate-income families to whom the jurisdiction will provide affordable housing as defined by HOME 91.215(b):**

Harris County Community Services Department estimates providing affordable housing to the following number of families as defined by HOME 91.215(b).

Owner ( 58 Households) – Estimate based on PY2014 performance data.

- Extremely Low - 10
- Very Low - 20
- Low - 28

Renters ( 220 Households)

- Extremely Low - 220

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## AP-35 Projects – 91.220(d)

### Introduction

For PY2016, Harris County Community Services Department (HCCSD) proposes to fund thirty-six (36) qualifying projects. In addition, included in the list below are Harris County Community Services Department Administrative projects numbered 1 through 4.

#	Project Name
1	Unprogrammed CDBG
2	Unprogrammed HOME and CHDO
3	Harris County HOME Administration
4	Harris County CDBG Administration
5	Child Advocates Inc. - Court Appointed Special Advocates Program
6	Children's Assessment Center - Therapy and Interviewing Services for Sexually Abused Children
7	Communities in Schools - Southeast Harris County
8	Harris County CSD – Housing Stability Case Management (SEARCH)
9	Harris County CSD - Housing Stability Case Management
10	Harris County CSD – Transportation Program
11	Harris County Pct. 1 – Seniors Drama
12	HC PSCA - TRIAD Truancy Learning Camp
13	Harris County Pct. 1 Street Olympics - Aquatics Program
14	Harris County Pct. 1 Street Olympics - Discovery Camp
15	Harris County Pct. 1 Street Olympics - Summer Games
16	Healthcare for the Homeless - Dental Care Program
17	Interfaith Ministries of Greater Houston - Meals on Wheels for Greater Houston
18	Northwest Assistance Ministries - Meals on Wheels
19	Precinct2gether – After-School and Summer Day Camp
20	Precinct2gether – Transportation Voucher Program
21	SEARCH Homeless Services - Housing for the Homeless
22	City of Galena Park – Water Lines and Fire Protection Design Plans
23	City of Jacinto City – Water Mains and Fire Protection
24	Crosby ISD – Drew Elementary SPARK Park
25	Harris County CSD – Health and Safety Home Repair Program
26	Harris County CSD – Minor Home Repair Program
27	Harris County Pct. 1 – Airline ID Zone 2 Water Improvements Hawkins Street
28	Harris County Pct. 2 – Hanley/Mohawk East Water and Wastewater Improvements
29	Harris County Pct. 3 (Parks Dept.) – Zube Park Phase II
30	Harris County PHES – Lead Based Paint Hazard Reduction
31	Harris County PHES – Neighborhood Nuisance Abatement Program
32	SER – Jobs for Progress of the Texas Gulf Coast, Inc. – Workforce Training Site Renovations

#	Project Name
33	ESG Projects
34	Harris County CSD – Downpayment Assistance Program
35	Harris County CSD – Major Rehab/Reconstruction Program

**Table 8 – Project Information**

**Describe the reasons for allocation priorities and any obstacles to addressing underserved needs**

For the PY2016 RFP and Annual Action Plan, Harris County determined that a high priority level should be assigned to the following CDBG Public Service objectives: General Services, Senior Services, Youth Services/Child Care, Health Services, Services to Persons with Disabilities, Transportation Services, Services to Persons with HIV/AIDS, Abused/Neglected, and Crime Awareness and Juvenile Justice. Projects selected for funding should address at least one of the high priority level objectives. CDBG General projects were selected during the PY2013 pre-application process for the 2013-2017 Consolidated Plan and three were selected from the PY2016 RFP. Harris County ESG funds focused on Emergency Shelters, Street Outreach and Rapid Rehousing.

Obstacles to addressing underserved needs were identified in Harris County's Downpayment Assistance Program (DAP). There is a need by low to moderate income DAP participants to obtain more affordable mortgages for single-family homeownership. Harris County is working to overcome this obstacle of meeting more stringent credit requirements for affordable mortgages. There is also a lack of affordable, quality housing stock in Harris County. Through its Minor Home Repair, Health and Safety Home Repair and Major Rehab/Reconstruction Programs the county is working address this obstacle.

## Projects

### AP-38 Projects Summary

#### Project Summary Information

Table 9 – Project Summary

<b>1</b>	<b>Project Name</b>	Unprogrammed CDBG
	<b>Target Area</b>	
	<b>Goals Supported</b>	
	<b>Needs Addressed</b>	
	<b>Funding</b>	CDBG: \$476,618
	<b>Description</b>	Unallocated CDBG funds.
	<b>Target Date</b>	N/A
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	N/A
	<b>Location Description</b>	N/A
	<b>Planned Activities</b>	N/A
<b>2</b>	<b>Project Name</b>	Unprogrammed HOME and CHDO
	<b>Target Area</b>	
	<b>Goals Supported</b>	
	<b>Needs Addressed</b>	
	<b>Funding</b>	HOME: \$1,445,733

	<b>Description</b>	Unallocated HOME funds.
	<b>Target Date</b>	N/A
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	N/A
	<b>Location Description</b>	N/A
	<b>Planned Activities</b>	N/A
<b>3</b>	<b>Project Name</b>	Harris County HOME Administration
	<b>Target Area</b>	
	<b>Goals Supported</b>	
	<b>Needs Addressed</b>	
	<b>Funding</b>	HOME: \$271,752
	<b>Description</b>	Funds used for program administration.
	<b>Target Date</b>	2/28/2017
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	N/A
	<b>Location Description</b>	N/A
	<b>Planned Activities</b>	Funding used for program administration by Harris County.
<b>4</b>	<b>Project Name</b>	Harris County CDBG Administration
	<b>Target Area</b>	

	<b>Goals Supported</b>	
	<b>Needs Addressed</b>	
	<b>Funding</b>	CDBG: \$2,386,568
	<b>Description</b>	Funds used for program administration.
	<b>Target Date</b>	2/28/2017
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	N/A
	<b>Location Description</b>	N/A
	<b>Planned Activities</b>	Program administration by Harris County.
5	<b>Project Name</b>	Child Advocates Inc. - Court Appointed Special Advocates Program
	<b>Target Area</b>	
	<b>Goals Supported</b>	Abused and Neglected Children
	<b>Needs Addressed</b>	Public Services
	<b>Funding</b>	CDBG: \$62,244
	<b>Description</b>	Child Advocates will supervise court appointed advocate volunteers in their efforts to provide court appointed advocacy services to 168 abused and neglected children.
	<b>Target Date</b>	2/28/2017
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Activities will benefit 168 families with abused or neglected children.

	<b>Location Description</b>	County-wide activity; Facility is located at 2401 Portsmouth Street Suite #210, Houston, Texas 77098.
	<b>Planned Activities</b>	Advocacy for children who have been abused and neglected.
<b>6</b>	<b>Project Name</b>	Children's Assessment Center - Therapy and Interviewing Services for Sexually Abused Children
	<b>Target Area</b>	
	<b>Goals Supported</b>	Abused and Neglected Children
	<b>Needs Addressed</b>	Public Services
	<b>Funding</b>	CDBG: \$73,909
	<b>Description</b>	The Children's Assessment Center will provide therapy and interviewing services to 335 sexually abused child victims by providing therapy and mental health services.
	<b>Target Date</b>	2/28/2017
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Activities benefit 335 families with children that have experienced sexual abuse.
	<b>Location Description</b>	County-wide activity; Facility is located at 2500 Bolsover Street, Houston, Texas 77005.
	<b>Planned Activities</b>	Therapy and forensic interviewing services to abused and neglected children.
<b>7</b>	<b>Project Name</b>	Communities in Schools - Southeast Harris County
	<b>Target Area</b>	South Houston
	<b>Goals Supported</b>	Youth Services/Child Care
	<b>Needs Addressed</b>	Public Services
	<b>Funding</b>	CDBG: \$39,225

	<b>Description</b>	Communities in Schools - Southeast Harris County proposes to serve a minimum of 120 unduplicated, economically disadvantaged children who will receive sessions of tutoring, mentoring or enrichment activity services.
	<b>Target Date</b>	2/28/2017
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Activities benefit to 120 low-income families.
	<b>Location Description</b>	Southeast Harris County; South Houston Target Area
	<b>Planned Activities</b>	Recreational, tutoring, mentoring and counseling services to children and their parents.
8	<b>Project Name</b>	Harris County CSD – Housing Stability Case Management (SEARCH)
	<b>Target Area</b>	
	<b>Goals Supported</b>	Homeless Emergency and Transitional Housing
	<b>Needs Addressed</b>	Housing Homelessness
	<b>Funding</b>	CDBG: \$175,000
	<b>Description</b>	Project will provide housing and case management services for 105 unduplicated homeless residents of the Northline SRO complex and at The ReCenter (formerly The Men’s Center).
	<b>Target Date</b>	2/28/2017
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Activities benefit 105 homeless families.

	<b>Location Description</b>	County-wide activity for program participants. Northline SRO is located at 3939 North Frwy., Houston, Texas 77022. The ReCenter is located at 3809 Main St., Houston, Texas 77002.
	<b>Planned Activities</b>	Housing and related case management services.
<b>9</b>	<b>Project Name</b>	Harris County CSD – Housing Stability Case Management
	<b>Target Area</b>	
	<b>Goals Supported</b>	Homeless Emergency and Transitional Housing
	<b>Needs Addressed</b>	Homelessness
	<b>Funding</b>	CDBG: \$289,988
	<b>Description</b>	Social Services will provide housing stability case management services to chronically homeless individuals who have been identified as receiving a Houston Housing Authority Housing Choice Voucher. Clients will receive comprehensive case management and related support services to help ensure that clients remain stable in permanent housing. By providing such services, this will help alleviate homelessness within Harris County. The costs associated with case management and rental payment processing will be classified as project delivery matching funds for the ESG component of the program.
	<b>Target Date</b>	2/28/2017
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Activities benefit 50 chronically homeless families receiving vouchers.
	<b>Location Description</b>	County-wide activity; Harris County CSD Social Services facility is located at 9418 Jensen Drive, Houston, Texas 77093.
	<b>Planned Activities</b>	Case management services to rapid re-housing clients.
<b>10</b>	<b>Project Name</b>	Harris County CSD - Transportation Program
	<b>Target Area</b>	

<b>Goals Supported</b>	Transportation Services
<b>Needs Addressed</b>	Public Services
<b>Funding</b>	CDBG: \$491,990
<b>Description</b>	The Harris County CSD Transportation Program will: (1) provide non-emergency medical demand response transit services to 220 elderly and disabled persons for essential services in the non METRO service areas, (2) provide non-emergency medical demand response transit services to 33 homeless persons for essential services in the non METRO service areas, (3) provide a connector shuttle service for La Porte to transport 1725 low-income or disabled persons to social services and medical facilities. This service will have a flex component for ADA demand response trips. Service time will be extended by 1 hour per day to meet additional needs, and (4) provide a route service in Highlands Crosby that will extend operating times to provide access to 5223 low income clinics and employment centers within the low income areas on the east side of Harris County. The extended times will also allow use of the Park and Ride system to give passengers greater access to Downtown Business and Medical Center venues.
<b>Target Date</b>	2/28/2017
<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Activities benefit 7,201 low-income, homeless, senior and/or families that have a person with a disability.
<b>Location Description</b>	County-wide activity. Harris County Transit offices are located at 8410 Lantern Point Drive, Houston, Texas 77054.

	<b>Planned Activities</b>	<ol style="list-style-type: none"> <li>1. Non-emergency medical demand response to low-income, homeless and persons with disabilities.</li> <li>2. Connector shuttle in La Porte for low-income and persons with disabilities to social services and medical facilities with 1 hours extension per day.</li> <li>3. Lifeline deviated route in Highlands/Crosby area for low-income areas to provide access to clinics and employment centers in East Harris County with extended service times.</li> </ol>
<b>11</b>	<b>Project Name</b>	Harris County Pct. 1 - Seniors Drama
	<b>Target Area</b>	
	<b>Goals Supported</b>	Senior Services (Special Needs Population)
	<b>Needs Addressed</b>	Public Services
	<b>Funding</b>	CDBG: \$20,000
	<b>Description</b>	The program will serve 67 seniors through the use of dramatic and performing arts to raise awareness of critical issues that currently confront and affect senior citizens.
	<b>Target Date</b>	2/28/2017
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Activity benefits 67 low-income families with seniors.
	<b>Location Description</b>	Southeast Harris County within Harris County Precinct One facilities.
	<b>Planned Activities</b>	Services to the elderly that raise awareness of senior issues through dramatic performances.
<b>12</b>	<b>Project Name</b>	HC PSCA - TRIAD Truancy Learning Camp
	<b>Target Area</b>	
	<b>Goals Supported</b>	Youth Services/Child Care

	<b>Needs Addressed</b>	Public Services
	<b>Funding</b>	CDBG: \$42,022
	<b>Description</b>	Harris County Protective Services for Children and Adults will provide truancy prevention at 15 camps and early intervention activities for at least 71 youth ages 10-17 and their families.
	<b>Target Date</b>	2/28/2015
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Activities benefit approximately 71 low-income families.
	<b>Location Description</b>	County-wide activity.
	<b>Planned Activities</b>	Youth intervention with truancy prevention at 15 camps and early intervention activities.
<b>13</b>	<b>Project Name</b>	Harris County Pct. 1 Street Olympics - Aquatics Program
	<b>Target Area</b>	
	<b>Goals Supported</b>	Youth Services/Child Care
	<b>Needs Addressed</b>	Public Services
	<b>Funding</b>	CDBG: \$40,119
	<b>Description</b>	Project provides learn-to-swim classes, instructional swim program for inner-city youth, nationally competitive swim team and coordinates US Swim sanctioned meets for 325 children in the HCCSD Service Area.
	<b>Target Date</b>	2/28/2017
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Activities benefit approximately 325 low-to-moderate income families.

	<b>Location Description</b>	County-wide activity that utilizes Harris County Precinct One facilities.
	<b>Planned Activities</b>	Instructional program for low-mod youth to learn to swim and compete in events.
<b>14</b>	<b>Project Name</b>	Harris County Pct. 1 Street Olympics - Discovery Camp
	<b>Target Area</b>	
	<b>Goals Supported</b>	Youth Services/Child Care
	<b>Needs Addressed</b>	Public Services
	<b>Funding</b>	CDBG: \$27,570
	<b>Description</b>	The Discovery Camp provides an opportunity for youth to discover nature through a summer day camp, an all-year 'Traveling Naturalist' and summer internship program for 210 youth.
	<b>Target Date</b>	2/28/2017
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Activities benefit 210 low-to-moderate income families.
	<b>Location Description</b>	County-wide activity.
	<b>Planned Activities</b>	<ol style="list-style-type: none"> <li>1. Youth education of nature through summer camp</li> <li>2. Travelling Naturalist for youth education</li> <li>3. Internship program for older youth at summer camp</li> </ol>
<b>15</b>	<b>Project Name</b>	Harris County Pct. 1 Street Olympics - Summer Games
	<b>Target Area</b>	
	<b>Goals Supported</b>	Youth Services/Child Care
	<b>Needs Addressed</b>	Public Services
	<b>Funding</b>	CDBG: \$58,502

	<b>Description</b>	Program provides character building participatory and competitive summer recreational activities for 210 children (6 - 16 years old) who reside in Harris County and work training opportunities for high school and college students via a summer work program.
	<b>Target Date</b>	2/28/2017
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Activities benefit 210 low-to-moderate income families.
	<b>Location Description</b>	County-wide activity.
	<b>Planned Activities</b>	Competitive youth recreational events for 6 to 16 year olds during the summer and summer work program for older youth.
16	<b>Project Name</b>	Healthcare for the Homeless - Dental Care Program
	<b>Target Area</b>	
	<b>Goals Supported</b>	Health Services
	<b>Needs Addressed</b>	Public Services
	<b>Funding</b>	CDBG: \$65,647
	<b>Description</b>	Project will provide urgent, routine and restorative dental care services to 295 formerly homeless individuals.
	<b>Target Date</b>	2/28/2017
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Activities benefit 295 formerly homeless families.
	<b>Location Description</b>	County-wide activity.

	<b>Planned Activities</b>	Emergency and routine dental-health services to formerly homeless individuals in need of dental care.
<b>17</b>	<b>Project Name</b>	Interfaith Ministries of Greater Houston - Meals on Wheels for Greater Houston
	<b>Target Area</b>	
	<b>Goals Supported</b>	Senior Services (Special Needs Population)
	<b>Needs Addressed</b>	Public Services
	<b>Funding</b>	CDBG: \$43,428
	<b>Description</b>	The Meals on Wheels for Greater Houston program provides seniors with adequate daily nutrition and support through the home-delivery of nutritious hot and frozen meals, weekend meals, and breakfast meals. The Harris County CDBG funds will be used to provide case assessments to 308 homebound seniors to ensure that staff is aware of all nutritional and non-nutritional needs of these seniors.
	<b>Target Date</b>	2/28/2017
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Activities benefit 308 low-to-moderate income or disabled seniors.
	<b>Location Description</b>	County-wide activity.
	<b>Planned Activities</b>	Provide support through delivery of daily meals and case assessment of homebound seniors.
<b>18</b>	<b>Project Name</b>	Northwest Assistance Ministries - Meals on Wheels
	<b>Target Area</b>	
	<b>Goals Supported</b>	Senior Services (Special Needs Population)
	<b>Needs Addressed</b>	Public Services
	<b>Funding</b>	CDBG: \$43,000

	<b>Description</b>	Northwest Assistance Ministries' Meals on Wheels Program will provide case management and direct assistance, which includes daily meals and daily volunteer contact, to 305 home bound senior citizens.
	<b>Target Date</b>	2/28/2017
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Activities benefit 305 low-to-moderate income or disabled seniors.
	<b>Location Description</b>	County-wide activity.
	<b>Planned Activities</b>	Provide daily meals and case assessment to homebound seniors through home visits.
19	<b>Project Name</b>	Precinct2gether - After-School / Summer Day Camp
	<b>Target Area</b>	
	<b>Goals Supported</b>	Youth Services/Child Care
	<b>Needs Addressed</b>	Public Services
	<b>Funding</b>	CDBG: \$162,107
	<b>Description</b>	Precinct2gether will provide a summer day camp and after-school care activities to 450 children.
	<b>Target Date</b>	2/28/2017
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Activities benefit 450 low-to-moderate income families.
	<b>Location Description</b>	East Harris County with activities taking place in Harris County Precinct 2's facilities.

	<b>Planned Activities</b>	<ol style="list-style-type: none"> <li>1. Recreational summer day camp for youth.</li> <li>2. After-school care and activities for youth.</li> <li>3. Aquatics program for youth.</li> </ol>
<b>20</b>	<b>Project Name</b>	Precinct2gether - Voucher Program
	<b>Target Area</b>	
	<b>Goals Supported</b>	Senior Services (Special Needs Population) Transportation Services
	<b>Needs Addressed</b>	Public Services
	<b>Funding</b>	CDBG: \$90,472
	<b>Description</b>	Precinct2gether will provide case management services and transportation voucher cards to 251 seniors.
	<b>Target Date</b>	2/28/2017
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Activities benefit 251 low-to-moderate income or disabled seniors.
	<b>Location Description</b>	East Harris County.
	<b>Planned Activities</b>	Transportation vouchers distributed to seniors for access area services.
<b>21</b>	<b>Project Name</b>	SEARCH Homeless Services - Housing for the Homeless
	<b>Target Area</b>	
	<b>Goals Supported</b>	Homeless Emergency and Transitional Housing

	<b>Needs Addressed</b>	Housing Homelessness
	<b>Funding</b>	CDBG: \$90,218
	<b>Description</b>	SEARCH will provide housing assistance, outreach and intensive case management services to homeless for 65 households.
	<b>Target Date</b>	2/28/2017
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Activities benefit 65 homeless families.
	<b>Location Description</b>	County-wide activity.
	<b>Planned Activities</b>	Outreach to homeless for case management and housing assistance.
<b>22</b>	<b>Project Name</b>	City of Galena Park – Water Lines and Fire Protection Design Plans
	<b>Target Area</b>	Galena Park
	<b>Goals Supported</b>	Water/Sewer Improvements
	<b>Needs Addressed</b>	Infrastructure
	<b>Funding</b>	CDBG: 76,700
	<b>Description</b>	The City of Galena Park proposes to assist low and moderate income individuals by designing Phase 2 of the Water Mains & Fire Protection Project. This phase will include 1660 ft. of 10” Water Main feeding the entire neighborhood. It will also include 6600 ft. of 8” water distribution mains and 11 fire hydrants. This residential neighborhood’s water distribution grid is 76 years old and unable to deliver adequate flow for basic fire protection.
	<b>Target Date</b>	2/28/2017

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Activity benefits approximately 1,600 low-to-moderate income families.
	<b>Location Description</b>	Clinton Drive, Galena Park, Texas 77547
	<b>Planned Activities</b>	Draft design plans for the installation of water lines and fire hydrants to improve water distribution and fire protection.
<b>23</b>	<b>Project Name</b>	City of Jacinto City
	<b>Target Area</b>	Jacinto City
	<b>Goals Supported</b>	Water/Sewer Improvements
	<b>Needs Addressed</b>	Infrastructure
	<b>Funding</b>	CDBG: \$871,596
	<b>Description</b>	Jacinto City is replacing 9,250 feet of eight (8) inch water lines and 18 fire hydrants. These lines represent the oldest water distribution lines within the city (64 years) and are heavily calcified to the point that fire flows are severely restricted.
	<b>Target Date</b>	2/28/2017
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Activities benefit approximately 1,200 low-to-moderate income families.
	<b>Location Description</b>	Area bordered by Burman, Kerbey, Fairfax and Flint Streets, Jacinto City, Texas
	<b>Planned Activities</b>	Installation of water lines and fire hydrants to improve water distribution and fire protection.
<b>24</b>	<b>Project Name</b>	Crosby ISD – Drew Elementary SPARK Park
	<b>Target Area</b>	

	<b>Goals Supported</b>	Parks
	<b>Needs Addressed</b>	Public Facilities
	<b>Funding</b>	CDBG: \$330,630
	<b>Description</b>	Crosby Independent School District, in collaboration with Pct 2 and several other community partners, will construct a SPARK Park on the grounds of Drew Elementary. Drew does not have an existing playground. The SPARK Park will include playground equipment, stone pavement for entry, covered outdoor learning center with solar power for devices, cameras, fence and seven signs for the original members of the school.
	<b>Target Date</b>	2/28/2017
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Activities benefit approximately 500 low-to-moderate income families.
	<b>Location Description</b>	223 Red Oak, Crosby, Texas 77532
	<b>Planned Activities</b>	Installation of a community accessible SPARK Park which includes a playground, pavers, fence and learning area at the elementary school.
25	<b>Project Name</b>	Harris County CSD - Health and Safety Home Repair Program
	<b>Target Area</b>	
	<b>Goals Supported</b>	Single-family Home Rehabilitation Owners
	<b>Needs Addressed</b>	Housing
	<b>Funding</b>	CDBG: \$40,000

	<b>Description</b>	The Harris County Home Repair Program provides grants to low-income and elderly (62 years or older) households for up to \$40,000 for septic system and/or water well repairs that have a current health and safety code violation citation(s). The home must be a single-family dwelling and owner-occupied by an elderly or disabled family that demonstrates they are unable to afford the repair(s) needed.
	<b>Target Date</b>	2/28/2017
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Activities benefit 2 families in low-income, disabled or elderly households.
	<b>Location Description</b>	Scattered sites to be determined upon review of submitted applications - County-wide activity.
	<b>Planned Activities</b>	Rehabilitation of single-family homes with water/sewer health or safety code violations.
26	<b>Project Name</b>	Harris County CSD - Minor Home Repair Program
	<b>Target Area</b>	
	<b>Goals Supported</b>	Single-family Home Rehabilitation Owners
	<b>Needs Addressed</b>	Housing
	<b>Funding</b>	CDBG: \$40,000
	<b>Description</b>	The Harris County Home Repair Program provides grants to low-income and elderly (62 years or older) households for up to \$10,000 for minor home repairs. The home must be a single-family dwelling and owner-occupied by an elderly or disabled family that demonstrates they are unable to afford the repair(s) needed.
	<b>Target Date</b>	2/29/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Activities benefit 4 families in low-income, disabled or elderly households.

	<b>Location Description</b>	Scattered sites to be determined upon review of submitted applications - County-wide activity.
	<b>Planned Activities</b>	Rehabilitation of single-family homes for low-income, senior or disabled residents.
27	<b>Project Name</b>	Harris County Pct. 1 - Airline ID Zone 2 Water Improvements Hawkins Street
	<b>Target Area</b>	Airline
	<b>Goals Supported</b>	Water/Sewer Improvements
	<b>Needs Addressed</b>	Infrastructure
	<b>Funding</b>	CDBG: \$1,047,920
	<b>Description</b>	The project is in Precinct 1 of Harris County in the northwest portion of the Airline Improvement District's (AID) Service Zone 2. Approximately 5,650 LF of 8-inch and 3,800 LF of 12-inch water lines will be constructed on Aldine Mail Route and Hawkins Road from Airline Drive to before Lillja Road, along W. Lorino Road from Airline Drive west towards Sweetwater Blvd and along Airline Drive from Lorino to Raymac. There are no public water and wastewater systems in this area and it has one of the highest rates of current and past on-site sewer system violations identified in the AID Water and Wastewater Study. Precinct One will assist residents in the AID by providing 9,450 linear feet of water lines in the above mentioned streets.
	<b>Target Date</b>	2/28/2017
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Approximately 500 low-to-moderate income families will benefit from the proposed activities.
	<b>Location Description</b>	118-522 Aldine Mail, 106-521 Hawkins, and 113-327 W. Lorino Houston, TX 77037
	<b>Planned Activities</b>	Site preparation and installation of water and wastewater lines.
28	<b>Project Name</b>	Harris County Pct. 2 – Hanley/Mohawk East Water and Wastewater Improvements
	<b>Target Area</b>	

	<b>Goals Supported</b>	Water/Sewer Improvements
	<b>Needs Addressed</b>	Infrastructure
	<b>Funding</b>	CDBG: \$1,262,753
	<b>Description</b>	Harris County Pct. 2 in partnership with the East Aldine Management District will assist low/mod income residents by reducing use of failing septic systems, thus reducing dangerous bacteria in roadside ditches and local waterways, and providing reliable, quality water and fire hydrants. The project is one phase of a multi-phase program that builds upon previous phases to bring public water and sewer to areas where residents use water wells which are frequently shallow and contamination prone and septic systems with high failure rates. The project includes construction of 2700' of 8" sanitary sewer line, 3250' of 8" water line, and service connections to eligible residents along sections of Hanley Lane, Mohawk Street and Percy Road.
	<b>Target Date</b>	2/28/2017
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Approximately 700 low-to-moderate income families will benefit from the proposed activities.
	<b>Location Description</b>	Hanley Ln. / Mohawk St. / Percy Rd., Houston, Texas 77093
	<b>Planned Activities</b>	Site preparation and installation of water and wastewater lines, including service connections to homes.
29	<b>Project Name</b>	Harris County Pct. 3 (Parks Dept.) – Zube Park Phase II
	<b>Target Area</b>	Ranch Country
	<b>Goals Supported</b>	Parks
	<b>Needs Addressed</b>	Public Facilities
	<b>Funding</b>	CDBG: \$1,000,130

	<b>Description</b>	Precinct Three is orchestrating a major expansion of Zube Park that includes a pedestrian crossing (bridge) across the flood control channel (part of jogging trail development, and so as to connect the east and west sides of the park), a waterfall, asphalt jogging trails, exercise equipment along the trail, picnic tables, shade canopies, drinking fountains, and park benches. Additionally, Precinct Three seeks to construct support infrastructure through Phase II, such as park maintenance facility expansion, a water truck fill station, expansion of two existing parking lots (along Roberts Rd. and at soccer fields), lighting of the two parking lots to be expanded, fencing, completion of the water distribution system (completing the water system loop and replacing a section of old 1-inch pipe with 3-inch pipe), and general site work so park site drains well.
	<b>Target Date</b>	2/28/2017
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Approximately 1,000 low-to-moderate income families will benefit from the proposed activities.
	<b>Location Description</b>	17400 Roberts Road, Hockley, Texas 77447
	<b>Planned Activities</b>	Site work, waterline, parking lot, trails, and installation of a bridge and park amenities.
30	<b>Project Name</b>	Harris County PHES - Lead Based Paint Hazard Control Program
	<b>Target Area</b>	
	<b>Goals Supported</b>	SF Lead Based Paint Abatement Owners
	<b>Needs Addressed</b>	Housing
	<b>Funding</b>	CDBG: \$400,000
	<b>Description</b>	Harris County Public Health and Environmental Services (PHES) will reduce lead-based paint hazards in 20 single-family housing units throughout Harris County. Project activities include community outreach and education, blood lead testing, program coordination with medical institutions, relocation, risk assessment, lead safe work project design and oversight, and lead clearance testing.

	<b>Target Date</b>	2/29/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Activities will benefit 20 low-income families.
	<b>Location Description</b>	Scattered sites - County-wide activity.
	<b>Planned Activities</b>	Housing rehabilitation with the primary goal to remove/reduce lead or lead-based paint hazards.
<b>31</b>	<b>Project Name</b>	Harris County PHES - Neighborhood Nuisance Abatement
	<b>Target Area</b>	
	<b>Goals Supported</b>	Clearance and Demolition
	<b>Needs Addressed</b>	Other
	<b>Funding</b>	CDBG: \$150,000
	<b>Description</b>	The Neighborhood Nuisance Program will identify, investigate, and abate fifteen (15) abandoned structures in an effort to aid in the prevention or elimination of slum and blight within Harris County.
	<b>Target Date</b>	2/28/2017
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Number and type of families benefiting from activities is not applicable. Identified nuisance structures to be abated are abandoned and unoccupied.
	<b>Location Description</b>	Scattered sites - County-wide activity.
	<b>Planned Activities</b>	Clearance or demolition of abandoned buildings identified as neighborhood nuisances in Harris County.
<b>32</b>	<b>Project Name</b>	SER – Jobs for the Progress of the Texas Gulf Coast, Inc. – Workforce Training Site Renovations
	<b>Target Area</b>	

	<b>Goals Supported</b>	Neighborhood or Social Service Facilities
	<b>Needs Addressed</b>	Public Facilities
	<b>Funding</b>	CDBG: 2,060,000
	<b>Description</b>	SER-Jobs for Progress is acquiring and renovating 1710 Telephone Road to create a major job training center to serve low-income individuals, including youth (ages 14-24), veterans, second chance participants (those with criminal records), seniors (ages 55+), homeless individuals/families. Expanded programs to be offered at the new site include (1) Career Cafe Concept that will provide hands on experience in restaurant management and service delivery, (2) Educational Workshops that will provide life skills training, financial education, career readiness, and wellness/healthy families, (3) Occupational training for middle skill jobs in healthcare, banking and other industries, (4) Youth services that will provide adult and peer support, occupational training, paid internships and mentorships to re-engage them toward school, higher education and career paths.
	<b>Target Date</b>	2/28/2017
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Approximately 970 low-to-moderate income families will benefit from the proposed activities.
	<b>Location Description</b>	1710 Telephone Road, Houston, Texas 77023
	<b>Planned Activities</b>	Acquisition of property to perform renovation activities and create a job training center.
33	<b>Project Name</b>	ESG Projects
	<b>Target Area</b>	
	<b>Goals Supported</b>	Homeless Street Outreach Homeless Emergency and Transitional Housing Rapid Re-Housing Homeless Management Information System

	<b>Needs Addressed</b>	Homelessness
	<b>Funding</b>	ESG: \$1,055,755
	<b>Description</b>	ESG projects include the Homeless Management Information System (HMIS), two (2) Rapid Re-Housing projects, four (4) Emergency and Transitional Shelter projects including a sub-grant by the Coalition for the Homeless of Houston/Harris County to The Beacon, one (1) street outreach project, ESG program administration and unprogrammed ESG funds.
	<b>Target Date</b>	2/28/2017
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Approximately 1,300 homeless families will benefit from the proposed direct ESG shelter/service/RRH activities. All families with agencies participating in the HMIS system will benefit from the HMIS services provided.
	<b>Location Description</b>	Multiple locations within Harris County to serve homeless persons county-wide.
	<b>Planned Activities</b>	<ol style="list-style-type: none"> <li>1. HMIS</li> <li>2. Rapid Rehousing Rental Assistance and case management services</li> <li>3. Emergency and Transitional Shelters and case management services</li> <li>4. Street Outreach</li> <li>5. ESG Administration / Unprogrammed Funds</li> </ol>
<b>34</b>	<b>Project Name</b>	Harris County CSD - Downpayment Assistance Program
	<b>Target Area</b>	
	<b>Goals Supported</b>	Homeownership for Owners
	<b>Needs Addressed</b>	Housing
	<b>Funding</b>	HOME: \$516,000

	<b>Description</b>	CSD will provide down payment assistance and closing costs to serve approximately 28 low-to-moderate income homebuyers in the Harris County Service Area.
	<b>Target Date</b>	2/28/2017
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Activity benefits 28 low-to-moderate income families.
	<b>Location Description</b>	Scattered sites dependent upon applications for a county-wide activity.
	<b>Planned Activities</b>	Homeownership assistance to low-to-moderate income households through the form of down-payment assistance.
35	<b>Project Name</b>	Harris County CSD – Major Rehab/Reconstruction Program
	<b>Target Area</b>	
	<b>Goals Supported</b>	Single-family Home Rehabilitation Owners
	<b>Needs Addressed</b>	Housing
	<b>Funding</b>	HOME: 500,000
	<b>Description</b>	CSD will provide up to \$135,000 funding in the form of a grant or deferred payment loan for the purpose of Major Rehabilitation/Reconstruction for 4 single-family housing structures deemed unsafe or severely defective.
	<b>Target Date</b>	2/28/2017
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Up to four (4) low-to-moderate income, senior or disabled families will benefit from this activity.
	<b>Location Description</b>	Scattered sites - County-wide activity.

	<b>Planned Activities</b> Major rehabilitation or reconstruction of homes.
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## AP-50 Geographic Distribution – 91.220(f)

### Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

Harris County does not use geographic target areas as a basis for providing funding, but requests that all proposals submitted through the annual Request for Proposals process identify the geographic boundaries and specific target areas each project will serve.

Most projects will provide assistance to residents throughout the Harris County Service Area, though some target areas will receive funding for services specifically for that area. These target areas include: Aldine, Airline, Galena Park, Jacinto City, Ranch Country and possibly others for county-wide activities with as yet to be determined sites. The majority of this targeted funding will be in the Northern and Eastern portions of the Harris County service area. These areas are low income communities with high concentration of minorities. The areas have strong existing neighborhoods but are in need of revitalization assistance for aging infrastructure and to improve local community amenities. In four of these areas, HCCSD staff has worked with the local community to identify specific revitalization goals.

### Geographic Distribution

Target Area	Percentage of Funds
Cloverleaf	
Aldine	
Bammel	
Barrett station	
Bordersville	
Bough	
Cedar Point	
Champions Point	
Channelview	
Clear Creek	
Crosby	
El Dorado	
Fallcreek	
Galena Park	
Granada	
Greenbranch-Gatewood	
Greensbrook	
Greenwood-Heights	
Humble	
Idlewilde	

Target Area	Percentage of Funds
Jacinto City	
Katy	
La Porte	
Lincoln Green	
Linus	
Little York	
Maple	
Marwood-DeZavalla	
McNair	
Meadow Vista	
Northington-Kenwood	
Oakhollow	
Ranch Country	
Riverwood	
Sherwood Place	
South Houston	
Tomball	
Verde Forest	
Wayforest	
Webster	
Woodsdale	

**Table 10 - Geographic Distribution**

**Rationale for the priorities for allocating investments geographically**

Harris County does not prescribe a specific percentage of funding to target areas; however, during the competitive Request for Proposals process target areas have access to apply for funding along with Low-to-Moderate Income Clientele facilities or organizations. Harris County has identified target areas within the county that have 51% or greater low- to moderate-income population and that have aging infrastructure. These target areas are priorities for infrastructure and neighborhood facilities funding. Harris County will continue to fund geographic priorities identified in the Strategic Plan and adjust funding annually to ensure that priorities goals are met.

**Discussion**

The County is mindful of the location of services and seeks to ensure equitable distribution of funding to serve families in need across the County. Target areas have been identified that are 51% or greater LMI population and are in need of revitalization efforts. The county allocates funding based on priorities identified in its Consolidated Plan and proposals submitted in its annual Request for Proposals process.

## Affordable Housing

### AP-55 Affordable Housing – 91.220(g)

#### Introduction

The lack of quality, affordable housing choices can be an impediment to fair housing. To foster decent, safe, affordable housing, and ensure residents have equal access to the housing of their choice, Harris County will continue to collaborate and partner with local non-profit housing developers, for-profit builders, the Harris County Housing Authority and the residents of Harris County to measure the needs, discuss the issues and find solutions to problems of the county's housing market. Through these programs Harris County will work to foster and maintain decent and affordable housing for low-income residents of Harris County through homeownership, rehabilitation programs, and new construction projects.

Harris County will promote the transition of low-income families to self-sufficiency through funding support of homeownership programs, which allow an eligible low-income household to choose a home that meets their needs throughout the county's service area.

<b>One Year Goals for the Number of Households to be Supported</b>	
Homeless	220
Non-Homeless	48
<u>Special-Needs</u>	<u>10</u>
Total	278

**Table 11 - One Year Goals for Affordable Housing by Support Requirement**

<b>One Year Goals for the Number of Households Supported Through</b>	
Rental Assistance	220
The Production of New Units	0
Rehab of Existing Units	30
<u>Acquisition of Existing Units</u>	<u>28</u>
Total	278

**Table 12 - One Year Goals for Affordable Housing by Support Type**

#### Discussion

During PY2016, Harris County anticipates providing 278 households assistance to address barriers to affordable housing. These may include accessibility, adequacy, services and long term affordability. Approximately 220 households will receive rental assistance to ensure rapid transition from homelessness into permanent housing. Through downpayment assistance and rehabilitating existing single-family residences with lead-based paint, HCCSD expects to assist 48 low income families in

achieving homeownership or improving the quality of their housing. HCCSD also expects to repair and improve accessibility for 10 special needs households including those for elderly and/or disabled.

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## **AP-60 Public Housing – 91.220(h)**

### **Introduction**

The Harris County Housing Authority (HCHA) does not manage or own public housing projects but supplies housing choice vouchers to assist low income residents of Harris County accessing affordable housing.

### **Actions planned during the next year to address the needs to public housing**

While the HCHA does not own public housing it does provide 3,907 housing choice vouchers (HCV) and 380 Veterans Affairs Supportive Housing Vouchers (VASH) annually per HCHA's FY2015 Public Housing Authority (PHA) Plan. Harris County Community Services Department will continue to collaborate and partner with the Harris County Housing Authority to evaluate the needs of low income residents, discuss the issues they face and find solutions to problems of the Harris County permanent housing market.

### **Actions to encourage public housing residents to become more involved in management and participate in homeownership**

The Harris County Housing Authority does not own or operate public housing facilities and therefore does not work with residents to participate in management. Formerly, Harris County Community Services Department and the Housing Authority had a formal partnership to link eligible HCHA residents to the Community Services department downpayment assistance program. HCCSD will work with the Housing Authority to identify if there are current or future opportunities for similar programs.

### **If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance**

Not applicable.

### **Discussion**

The Harris County Housing Authority has established a leadership and management team that continues to evaluate the agency's priorities. Harris County Community Services Department plans to continue its partnership with the Housing Authority and support the new initiatives through seeking potential partnerships for downpayment assistance, development of affordable multifamily projects and other grant opportunities that arise.

## **AP-65 Homeless and Other Special Needs Activities – 91.220(i)**

### **Introduction**

Harris County has worked with the Coalition for the Homeless of Houston/Harris County, as well as other entitlement grantees receiving ESG funding throughout the community, to align priorities and funding across the continuum for programs addressing the needs of Harris County residents experiencing or at risk of homelessness.

### **Describe the jurisdiction's one-year goals and actions for reducing and ending homelessness including:**

#### **Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs**

Harris County is funding Covenant House Texas for a second year to continue providing street outreach to homeless youth, ages 18-21, which will address youths' needs for food, clothing, agency shelter and service information, referrals to other service providers, and follow-up support. Harris County is also funding Healthcare for the Homeless to provide essential urgent, restorative, and routine dental services to formerly homeless and homeless individuals.

#### **Addressing the emergency shelter and transitional housing needs of homeless persons**

Harris County is funding three emergency shelter projects with ESG funds of \$220,436. Two of the three projects will provide services to persons or families fleeing domestic violence. These agencies will provide overnight shelter for approximately 575 households. The third project is to support operations of a day shelter which also serves as the central hub for the Coordinated Access System.

#### **Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again**

Harris County is a member of the Houston/Harris County Continuum of Care (CoC). The CoC has developed a community plan, The Way Home, which sets a path to end all homelessness. For the CoC, one of the ways to end homelessness includes expanding the use and effectiveness of rapid re-housing. Harris County has come together with other entitlement communities within the CoC to form a rapid re-housing funders collaborative which changes the way the CoC will fund and deliver rapid re-housing services. Funds will be aligned and service delivery will be standardized. The redesigned rapid re-housing system is intended to reduce the length of shelter stays and provide housing with intensive short-term assistance and connections to resources for long-term stability. Harris County will provide

\$670,234 for rapid re-housing activities for households experiencing homelessness. A portion of funding will go towards the provision of case management services only. The remaining funding will be used for utility and rental assistance.

**Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.**

Harris County has previously funded both homelessness prevention and rapid re-housing programs. With HUD currently encouraging communities to create and implement more rapid re-housing programs, Harris County has decided to provide HCCSD ESG funds for rapid a re-housing program rather than homelessness prevention programs. Harris County expects this shift in focus to be temporary and for funding of homelessness prevention programs to be revisited in future funding years. However, homelessness prevention services will still be offered at Harris County and local agencies through other funding sources as they are available. Harris County's award of \$300,000 of Fund for Veterans Assistance funding from the Texas Veterans Commission is one example that will support homelessness prevention to veterans.

Harris County also has developed a Jail Diversion Program under the Texas 1185 Waiver. This program seeks to assist individuals, including those individuals at risk of becoming homeless, to access affordable housing, healthcare (including mental health services), social services and employment services who are being released from the Harris County Jail.

## **Discussion**

Harris County has worked closely with the Coalition for the Homeless and other ESG grantees within the Continuum to develop continuum wide strategies to end and prevent homelessness for the region's most vulnerable populations. As part of the strategy, Harris County Community Services Department requires all agencies providing services with HCCSD ESG funds to participate in the Coordinated Access System (as it reaches full implementation), which uses a common assessment tool to ensure the most vulnerable populations receive prioritization and are matched to appropriate housing interventions.

<b>One year goals for the number of households to be provided housing through the use of HOPWA for:</b>
Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family – <b>Not Applicable</b>
Tenant-based rental assistance – <b>Not Applicable</b>
Units provided in housing facilities (transitional or permanent) that are being developed, leased, or operated – <b>Not Applicable</b>
Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds – <b>Not Applicable</b>
Total – <b>Not Applicable</b>

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## **AP-75 Barriers to affordable housing – 91.220(j)**

### **Introduction**

Harris County Community Services Department is committed to affirmatively furthering fair housing and overcoming identified barriers to affordable housing. These efforts have resulted in the creation of the a Fair Housing Plan, development of specific goals and objectives to overcome barriers to affordable housing and support for projects that counter the negative effects of public policies.

### **Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment**

Harris County Community Services Department (HCCSD) has 6 projects that ameliorate the negative effects of public policies. The projects are as follows: Harris County Community Services Department Downpayment Assistance Program will serve 28 households, HCCSD Health and Safety Home Repair Program to serve 2 households, HCCSD Minor Home Repair Program will serve 4 households. HCCSD Major Rehab/Reconstruction Program will serve 4 households, HC Public Health and Environmental Services will serve 20 households with the Lead Based Paint Hazard Control Program and 15 neighborhoods through the Neighborhood Nuisance Abatement respectively. Additionally, HCCSD has completed and updated the county's Fair Housing Plan which has identified barriers to affordable housing and strategies to overcome these barriers. Information about the Fair Housing Plan is included as an appendix to the Annual Action Plan and contains a list of local fair housing enforcement contacts. HCCSD staff has also completed multiple fair housing trainings offered by HUD and affordable housing advocates.

### **Discussion**

HCCSD has developed specific goals and objectives that address the housing needs of low- to moderate-income populations within the county's service area. These housing goals are aimed at creating the opportunity for adequate, affordable, accessible housing for extremely low-, very low-, and low-income persons through eventual elimination of lead based paint hazards, encouragement of homeownership, minor home repair, rehabilitation/reconstruction of single-family housing, rehabilitation of multi-family housing, provision of rental assistance, new construction, and development of partnerships. In its PY2013-2017 Fair Housing Plan, HCCSD identifies possible barriers to housing choice and affordable housing which are in violation of the Fair Housing Act and strategies to overcome these barriers. With all projects, Harris County places a high priority on projects serving seniors and persons with disabilities.

## **AP-85 Other Actions – 91.220(k)**

### **Introduction**

Harris County will fund projects in PY2016 that meet the needs of the underserved through public services and infrastructure improvements, will improve and maintain affordable housing, prevent homelessness for extremely low-income families, reduce lead-based paint hazards, eliminate neighborhood nuisances and increase coordination among public and private housing and social service agencies.

### **Actions planned to address obstacles to meeting underserved needs**

Harris County Community Services Department selected 35 projects in the areas of housing, homelessness, infrastructure, public services and other to address the varying needs of the underserved. The Community Services Department (CSD) will continue working with the Public Infrastructure Department (PID), Public Health and Environmental Services (PHES), Harris County Public Library, as well as the County Commissioners' Precincts on projects. Efforts with the Public Infrastructure Departments will continue in order to develop and implement strategies to address the capital improvement efforts in the County's target areas. CSD will fund and coordinate infrastructure improvement activities with Fresh Water Supply Districts (FWSD), Municipal Utility Districts (MUD) and Water Control & Improvement Districts (WCID) that serve target area and low-to-moderate income populations.

Coordination with PHES will continue to provide much-needed health care services to low-income residents of Harris County. The Community Services and Public Library Department will continue to meet with residents, especially in the communities participating in neighborhood revitalization programs, to ascertain the needs and desires for libraries within those communities. Community Services will also continue to work with the Commissioners' Precincts to provide funding to implement their community development projects.

Harris County will continue to support non-profit organizations, Community Development Corporations (CDCs), Community Housing Development Organizations (CHDO) and Community-Based Development Organizations (CBDO). The Department will actively recruit eligible organizations to become CHDOs and CBDOs. In addition, the department will continue to offer regulatory training to these organizations in order to ensure a better understanding of CDBG, ESG, HOME and Fair Housing rules.

Harris County will continue to support the Harris County Housing Authority's efforts to expand the availability of affordable housing units to county residents.

### **Actions planned to foster and maintain affordable housing**

The lack of quality affordable housing choice can be an impediment to fair housing. Issues such as the continued rise of average monthly rents while wages remain relatively stagnant are a challenge. To foster decent, safe, and affordable housing, Harris County will continue to collaborate and partner with local non-profit housing developers, for-profit builders, the Harris County Housing Authority and the

residents of Harris County to measure the needs, discuss the issues and find solutions to problems of the Harris County housing market. Through these programs, Harris County will work to foster and maintain decent and affordable housing for low-income residents of Harris County through homeownership, rehabilitation/reconstruction programs, and new construction projects.

### **Actions planned to reduce lead-based paint hazards**

To reduce lead-based paint hazards, Harris County Community Services Department will fund Harris County Public Health and Environmental Services Lead Based Paint Hazard Control Program. The program will reduce lead-based paint hazards in 20 single-family housing units in Harris County. Project activities include community outreach and education, blood lead testing, program coordination with medical institutions, relocation, risk assessment, lead safe work project design and oversight, and lead clearance testing.

### **Actions planned to reduce the number of poverty-level families**

Many Harris County residents are currently living at or below the federal poverty level, with many of these people being homeless or at risk of becoming homeless because of insufficient income. There is a great need among these individuals to expand their opportunities for education and employment, thus improving their quality of living. The Annual Action Plan's activities support the Consolidated Plan's comprehensive collection of goals, programs, and policies which work to reduce the number of poverty-level families, develop affordable housing, and coordinate with other programs and services to increase education and economic opportunities. Harris County has joined with other local jurisdictions and the Coalition for the Homeless to develop housing programs with wrap-around case management services. These programs seek to assist homeless and extremely vulnerable families through increased income and stabilization.

### **Actions planned to develop institutional structure**

Harris County is working with the Coalition for the Homeless of Houston/Harris County to create a coordinated access system for homeless service programs. Lessons learned in developing this system will be used to better coordinate delivery of services across systems. HCCSD would like to build upon the existing partnerships with organizations such as TDHCA, as well as create new partnerships with public, private, non-profit, philanthropic, and non-profit organizations. With respect to specific gaps, HCCSD will continue trying to research and develop a linking of services between institutional discharge cases (persons being discharged from jail, mental institutions, foster care, etc., and likely to be released into homelessness) and community essential services. With the continued uncertainty of public support dollars, HCCSD has been and will continue to expand its partnership with private funding foundations in the community and coordinating funding systems.

## **Actions planned to enhance coordination between public and private housing and social service agencies**

Harris County will continue to support non-profit organizations, Community Development Corporations (CDCs), Community Housing Development Organizations (CHDOs) and Community-Based Development Organizations (CBDOs). The Department will actively recruit eligible organizations to become CHDOs and CBDOs. In addition, the department will continue to offer regulatory training to these organizations in order to ensure a better understanding of CDBG, ESG, HOME and Fair Housing rules.

The Harris County Housing and Community Resource Center (HCRC) provides unique coordination opportunities for local multifamily housing providers and the public via a website that provides updated listings of the available rental units and community homeownership programs that seek to assist first-time homebuyers and provides information on fair housing issues and resources. In addition to the website, the HCRC has a phone line to access Resource Navigators that provide one-on-one services for those seeking housing and other community resources.

Harris County also works closely with the City of Houston, Harris County Housing Authority and the Houston Housing Authority to coordinate funding and other resources to develop affordable housing, particularly permanent supportive housing (PSH). Harris County also works the Coalition for the Homeless, the Continuum of Care, local non-profits and the Houston Housing Authority as part of the rapid re-housing funding collaborative.

For the PSH units developed, Harris County and the local Continuum of Care plan to access the Medicaid 1115 waiver which will give enhanced ability to utilize Medicaid for residents in these developments.

### **Discussion**

Harris County Community Services Department addresses these needs through project funding, but supplements projects with other services to provide resources for low income residents and neighborhoods. These include:

The Housing and Community Resource Center, a virtual gateway to affordable housing and community resources throughout Harris County with updated housing listings provided by the Harris County Housing Authority, the local real estate community and our own neighborhood stabilization program for first time homeowners called H.O.M.E. (Home Ownership Made Easy).

HCCSD Economic Development Programs develop and implement strategies that will stimulate Harris County's economy by working with other taxing entities and economic development consortiums to implement programs that will convince businesses to build or expand within Harris County in order to revitalize communities and create new opportunities. The Office of Housing & Community Development and Economic Development divisions work together to ensure that TIRZ affordable housing set-aside funds are dedicated to the development of affordable housing throughout HCCSD's service area.

## Program Specific Requirements

### AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

#### Introduction

Harris County continuously works to comply with all program specific requirements for CDBG, HOME and ESG. In addition, the department will continue to offer technical assistance to subrecipient organizations in order to ensure a better understanding of program specific CDBG, ESG and HOME rules.

#### Community Development Block Grant Program (CDBG)

##### Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	23,000
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
<b>Total Program Income:</b>	<b>23,000</b>

#### Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	98.43%

#### HOME Investment Partnership Program (HOME)

##### Reference 24 CFR 91.220(I)(2)

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

The Harris County Downpayment Assistance Program (DAP) assists eligible, low-income Harris County residents in attaining affordable housing by providing financial assistance for downpayment and closing cost assistance. Funds for assistance are made available as deferred forgivable loans. Harris County utilizes recapture for this HOME funded program as required by 24 CFR 92.254(a).

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

Harris County’s homebuyer programs are designed to assist eligible, low-income applicants to purchase decent, safe, and sanitary housing with financial assistance for downpayment, closing cost, and mortgage assistance. These funds for assistance (which constitute the “direct HOME subsidy”) are made available in the form of deferred and forgivable loans. Deferred and forgivable loans are loans that do not need to be repaid until the end of the affordability period. If the homebuyer complies with the affordability requirements (described below), then the loan is forgiven at the end of the affordability period.

The length of the affordability period for a HOME-assisted homebuyer unit under a recapture provision is determined by the amount of the direct HOME subsidy provided to the homebuyer as required by 24 CFR 92.254(a)(4) Periods of Affordability and reflected in the below table.

Table: Periods of Affordability

<b>Direct HOME Assistance to the buyer</b>	<b>Minimum Period of Affordability (in years)</b>
Under \$15,000	5
\$15,000 to \$40,000	10
Over \$40,000	15

To be eligible, both the housing and potential homebuyer must meet program requirements set by HUD and HCCSD. The homebuyer must occupy the home as his/her principal residence throughout the affordability period. Recapture, per 24 CFR 92.254(a)(5)(ii), is triggered by any transfer of ownership, either voluntary or involuntary, during the established HOME period of affordability. These requirements are outlined in a written agreement between the homebuyer and Harris County and enforced via lien on the property. The written agreement is a HOME program requirement and includes all provision specified in the HOME regulation 24 CFR 92.504(c)(5)(i). The County recaptures the full amount of the direct HOME subsidy to the homebuyer when there is a voluntary or involuntary transfer of the property before the period of affordability is complete, provided that the

net proceeds are greater than or equal to the full amount of the direct HOME subsidy to the homebuyer.

If the net proceeds from the sale of the home are not sufficient to recapture the full HOME subsidy loan amount, Harris County will collect only what is available from net proceeds. The amount recaptured will never exceed the net proceeds.

To ensure awareness of the recapture requirements involved in receiving a HOME subsidy loan through the Downpayment Assistance Program, Harris County staff will meet with all applicants and discuss the recapture provision, written agreement, Deed of Trust, and Note.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

Recapture, per 24 CFR 92.254(a)(5)(ii), is triggered by any transfer of ownership, either voluntary or involuntary, during the established HOME period of affordability as outlined in the written agreement between the homebuyer and Harris County and enforced via lien on the property. The period of affordability is based upon the HOME subsidy to the homebuyer that enabled the homebuyer to purchase the unit. To ensure awareness of the recapture requirements involved in receiving a HOME subsidy loan through the Downpayment Assistance Program, Harris County staff will meet with all applicants and discuss the recapture provision, written agreement, Deed of Trust, and Note.

The County will enforce the provisions through an agreement with the homebuyer, a recorded Deed of Trust and Note. HCCSD conducts an annual mail-out to all homeowners still under the affordability period. Each homeowner must confirm residency/primary occupancy of the home purchased with federal funds. Any homeowner found to no longer reside in the unit because they have transferred ownership during the period of affordability will be found to be noncompliant under the county's recapture provisions. In addition, any homeowner found to have rented the unit or vacated the unit during the period of affordability will be found to be noncompliant with the principal residency requirement. These instances will be referred to the Harris County Attorney's Office to pursue recapture in the case of a transfer of ownership or full repayment of HOME funds in the case of noncompliance with the principal residency requirement.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

Harris County does not plan to utilize HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds.

**Emergency Solutions Grant (ESG)  
Reference 91.220(l)(4)**

1. Include written standards for providing ESG assistance (may include as attachment)

ESG Written Standards are included as an attachment.

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

The Coordinated Access System (CAS) utilizes a uniform and standardized assessment process, uniform guidelines, priorities for accessing homeless assistance, and referral policies and procedures to provide coordinated and strengthened access to housing for families and individuals who are homeless or at risk of homelessness.

Several roles play a part in the operation of the Coordinated Access system. These roles include: the Coordinating Entity, which is responsible for the daily administration of the Coordinated Access System (The Coalition for the Homeless of Houston/Harris County serves as the Coordinating Entity); the Project Manager (staffed by the Coordinating Entity); Assessment Hubs, which are selected agency sites that provide prompt access to intake and assessments; Housing Assessors, who complete the Coordinated Access Housing Assessment using HMIS; Housing Navigators, who begin the process of securing an identified, available unit; Receiving Programs, which are all Permanent Supportive Housing, Rapid Re-Housing, and Transitional Housing programs and have responsibilities that include reporting vacancies to the Coordinating Entity and responding to referrals from the Coordinated Access System; and Authorized User Agencies, which are housing providers that volunteer or are required to participate in the Coordinated Access System and have access to the Homeless Management Information System (HMIS) database.

Assessment Hubs are located at several agency sites. At these hubs, intake and client assessment operations normally occur Monday through Friday during the hours of 8:00 a.m. through 12:00 p.m. An additional hub, the Harris County Jail, will have assessors on site to assess individuals who are scheduled to be released within 7 days. Lastly, Mobile Outreach teams will conduct assessments in the field. In the future, a call center will also be established at one of the Assessment Hubs; however, the call center is currently intended to be used by social service staff or clients seeking assistance at other community agencies.

All households who meet the HUD definition of homeless and have annual incomes below 50% AMI are the target population for the CAS. Applicant households will be ranked according to level of vulnerability (using vulnerability indices assessment tools) with the most vulnerable households being given top ranking. Depending on availability of units clients may be placed on a waitlist.

The pathway through the Coordinated Access System includes the following five steps:

1. Connecting to the Coordinated Access System/Initial Requests for Services
  2. Housing Assessment
  3. Housing Match
  4. Housing Referral
  5. Housing Navigation
3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

Harris County releases a request for proposals annually to solicit projects for ESG funding. Harris County evaluated proposals received from organizations providing shelter and street outreach services. The PY2016 Request for Proposals did not solicit rapid-rehousing or homelessness prevention projects from non-profits, but a later Affordable Housing RFP solicited projects for ESG funded Youth Rapid Re-Housing activities in partnership with the Houston Housing Authority. The County did participate with other local ESG funders within the CoC to create a single collaborative Rapid Re-housing System which released an RFP soliciting non-profits to provide case management services in 2015. The local CoC also conducted a local competition for state ESG funds and solicited applications in 2015. Harris County assisted with the application development and participated in the review committee for project selection and funding.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

Harris County ensures that every agency funded through ESG has a homeless or formerly homeless individual in a position to make recommendations on policies and services funded under ESG. In addition, Harris County has a policy committee that includes a formerly homeless individual. Harris County is also part of the CoC Steering Committee, which includes representation from the Consumer Advisory Council.

5. Describe performance standards for evaluating ESG.

In consultation with the Coalition for the Homeless of Houston/Harris County and other Emergency Solutions Grants grantees with the Continuum, Harris County has developed the

following performance standards for Emergency Shelters, Homelessness Prevention, Rapid Re-Housing, and is developing standards for Street Outreach and HMIS activities.

For all standards, the initial data collection will be used to establish baseline data. The progress towards outcomes will later be used to establish the community standard for achieving those outcomes. Emergency Shelters performance will be based on the community outcomes below.

- Number and percentage of people exiting to a known place
- Number and percentage of people assisted in overcoming a specific barrier to obtaining housing
- Number and percent of people who increase income from entry to exit in emergency housing programs

For Homelessness Prevention and Rapid Re-Housing, the Continuum has decided to use the same performance standards to help measure the success of these interventions for the community. The County recognizes that clients who receive Rapid Re-Housing assistance will have a separate set of needs and likely higher barriers to maintaining permanent housing, so the outcome goals will be different, even though the measures for both programs are the same.

- Number and percentage of households exiting to each housing type or unknown place
- Number and percentage of people who increase income from entry to exit in emergency housing programs
- Number and percentage of households permanently housed 30 days after exiting the program
- Number and percentage of households who reappear in the shelter system

## **Discussion**

Harris County and other ESG grantees in the Continuum have been working to develop standards for performance and service delivery. As part of increasing coordination among providers, the Homelessness Prevention and Rapid Re-Housing Planning and Service Coordination Workgroup was created. Members include 25 providers funded through ESG (mandatory), SSVF, and private sources, and city and county staff of the four ESG recipients. The workgroup is facilitated by Coalition for the Homeless staff. The CoC invites agencies that provide related services as it becomes aware of them. The group's planning role includes targeting clients and developing service standards and training, in conjunction with the Consumer Advisory Council and input from mainstream providers. The group's Service Coordination role includes implementing coordinated assessments to direct clients to the most appropriate provider, linking people with subsidized permanent housing, and system and program level performance improvement through training and data analysis.